



## NEWS SUMMARY

### GENERAL

**Polish unions may ease demands**

The Polish Government and trade unions may be ready to re-negotiate last August's Gdansk Agreement, signed after a wave of strikes.

A group of parliamentary deputies has called for re-negotiation. They say declining national income could prevent the Government meeting commitments on issues such as the shorter working week, meat supplies and faster house-building.

Solidarity's Warsaw branch has accepted that the country cannot afford to introduce immediately a five-day, 40-hour week, the cause of recent unrest. Back Page.

### £225,000 award

Sandra Birkett was awarded £225,000 damages for a road accident which made her a compulsive talker about herself, wrecking her life and marriage.

### Envoy ousted

China told the Dutch ambassador to leave. It was downgrading relations because of the Netherlands' sales of submarines to Taiwan. Page 5

### W. Berlin choice

Dr. Hans Jochen Vogel was nominated as West Berlin's mayor. Page 4

### Minister named

Israeli Communications Minister Yoram Aridor was also appointed Finance Minister to replace Vigal Hurvitz who resigned last week.

### Group sought

Detectives investigating the Deptford, London, fire which killed 10 people at an all-night party were seeking a group of gatecrashers.

### Duffy moves

Commander Peter Duffy, Scotland Yard's anti-terrorist chief for the past two years, is moving to a new job—north-west London CID commander. Back Page.

### Interview ban

Ireland renewed an order banning the State-run broadcasting service from interviewing the IRA and other para-military organisations.

### Nurse charged

A fourth male nurse from Rampton mental hospital was charged with ill-treating a patient.

### Gillard loses

World in Action reporter Michael Gillard lost his appeal for damages for slander against Sir James Goldsmith. Page 6

### Bomb cash denied

Saudi Arabia denied it was to provide Pakistan with \$800m (£532m) to make a hydrogen bomb.

### Spy charges

Fifteen South Koreans were charged with spying for North Korea.

### Killing acquittal

Retired police inspector Arthur Munden was cleared at Newcastle-upon-Tyne of the manslaughter of his former son-in-law.

### Icy roads

Black ice caused a spate of road accidents in Northumberland and Durham. Heavy snow blocked several roads around Aberdeen. Weather. Back Page.

### 2.5m members

MEMBERSHIP of Automobile Association Relay, said to be the biggest vehicle recovery service in the world, has passed the 2.5m mark. Since the AA launched the service in 1973, £15m has been invested in manpower and equipment.

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	RISES	FALLS
Treas. 15% 1980 £106.4	+ 1	
Treas. 11% 2003-07 £286	+ 6	
BTR ..... 384 + 8		
Booth Int. ..... 55 + 21		
Cray Electronics ..... 82 + 6		
Hightech and Job. ..... 40 + 14		
Hollis Bros. & E&A ..... 31 + 8		
House of Fraser ..... 129 + 5		
Land Securities ..... 382 + 5		
Leraser ..... 92 + 6		
Lloyds & Scottish ..... 147 + 6		
Martin (R.P.) ..... 135 + 5		
Mills and Allen ..... 322 + 12		
More O'Ferrall ..... 57 + 5		
Reed (Austin) A ..... 142 + 9		
Style ..... 140 + 6		
Vickers ..... 131 + 11		
Walker (J. O.) ..... 135 + 18		
Westland Pet. ..... 280 + 10		
De La Rue ..... 670 - 30		
ICI ..... 286 - 6		
Mercantile House ..... 550 - 15		
News Int. ..... 98 - 7		
United ..... 229 - 13		
Anglo-Amer. Corp. ..... 595 - 20		
CRA ..... 282 - 12		
Gold Mines of Kal. ..... 410 - 30		
Hartreebest ..... 229 - 1		
Mid. Witwatersrand ..... 760 - 45		
North West Mining ..... 102 - 12		
West Driefontein ..... 131 - 11		

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## U.S. and Iran sign hostage agreement

BY JUREK MARTIN AND DAVID BUCHAN IN WASHINGTON AND ROBERT GRAHAM IN ALGIERS

**Gilts up on MLR, inflation optimism**

THE U.S. and Iran yesterday reached basic agreement on far-reaching financial and political terms that will free the 52 American diplomats after over 14 months of captivity.

It was still unclear yesterday afternoon if President Jimmy Carter would be able to savour the bittersweet epilogue of his presidency by flying to West Germany to greet the hostages before the inauguration of Mr. Ronald Reagan as President on Monday.

When a dog-tired Mr. Carter appeared on television at 4.30 am to announce the agreement, 90 minutes after it had finally been presented in Algiers and after a celebratory bottle of champagne in the oval office, it appeared the hostages would be flying out of Tehran virtually instantly.

But, technical delays, apparently on the Iranian side, post-

poned the President's departure on Air Force One to the point that it became doubtful if he could make the round trip in time.

The agreement was finally signed in a low key ceremony in Algiers that conveyed little of the emotion and drama surrounding the 443 day captivity of the U.S. hostages. An exhausted Mr. Warren Christopher, Deputy Secretary of State, signed documents that paved the way for their release.

The signing ceremony at the Algerian Foreign Ministry at 9 am local time, marked the last stage in four days of near constant negotiations.

At the ceremony Mr. Christopher told Mr. Mohammed Benyahia, Algeria's Foreign Minister, that he and his colleagues had acted "with the greatest impartiality, discretion and skill."

The agreement's terms, which may strike new international legal and financial ground, provide for the immediate release to Iran of a portion of the \$8bn to \$9bn (£3.3bn to £5.7bn) Iranian assets held in the U.S. banking system and frozen by President Carter on November 14, 1979, ten days after the hostages were seized.

Although full details of the implementing mechanisms of the agreement were not immediately available, it appeared that Iran had earmarked more than half the sum to pay off Western bank loans and as a contingency to cover U.S. claims against Iran, to be settled by an international arbitration commission.

In return, the U.S. gave a pledge of non-intervention in Iranian affairs, closed the American legal system to private U.S. suits against Iran but kept it open for Iran to sue for the recovery of assets that the late Shah held in the U.S.

Experts felt the big U.S. commercial banks, intimately involved in the climactic negotiations, had adequately protected their positions.

This reflected both the banks' financial clout in the negotiations—two-thirds of the Iranian assets were held in their vaults—and, it was felt in Washington, Iran's disinclination completely to cut itself off from sources of future credit.

Less happily placed, it appeared, were the small financial institutions and the non-bank commercial enterprises with claims against Iran for expropriated property and defaulted accounts.

It was considered possible that some of these might—when the natural American euphoria surrounding the impending release of the hostages had

died down—challenge the constitutionality of Mr. Carter's orders or sue the U.S. Government for financial damage if, as Mr. Carter stipulated, they are precluded from seeking redress from Iran through the U.S. courts.

The conduit for the transfer of assets is the escrow account established at the Bank of England, in the name of Algeria, acting for Iran. An escrow account is one where full ownership is conditional upon the fulfilment of terms agreed between the legal beneficiary and another party, in this case Iran and the Bank of England.

Algeria has undertaken to ensure that Iran will abide by its side of the agreement before moneys are released, in stages.

The complex financial details, as only partially revealed, paid in the public mind with the fact

that Mr. Carter, somehow, had managed to conclude his presidency in such a remarkable manner.

It did not go unremarked that, if he had pulled off the feat a few months ago, he would almost certainly be about to begin his second term in office.

Mr. Carter was able yesterday to bask in the glow of universal, and non-partisan, political acclaim that he appeared to have been able to wipe the most pressing U.S. international problem off Mr. Reagan's plate before the inauguration.

Yet nagging doubts persisted. Aware of them, Mr. Reagan said yesterday that he might retain the services of top Carter Administration officials, above all Mr. Christopher, if the hostage crisis were, somehow, to drag on, or to tie up loose ends.

## Freedom door stands ajar but hitch delays release

BY PETER POVEY IN TEHRAN

THE EXIT door from Iran stood agonisingly ajar for the 52 American hostages last night.

Even as the final agreements for their release were being announced in three world capitals, the hostages were reported to be waiting in the departure lounge of Tehran airport—their final release surrounded by the persistent claims of victory against "the Great Satan" by Iran's revolutionary leaders.

Other reports spoke of a last-minute hitch that could delay their flight to freedom until today.

Algerian officials were late in the evening closed with the Governor of Iran's central bank trying to sort out the difficulty said to be holding up the final departure.

The day had begun with a meeting in the Algerian embassy between two of the militant students and a group of doctors flown in to examine the diplomats before they leave.

The students, despite Government claims to be in charge of the hostages, appear still to be the effective captors. The doctors left the embassy blindfolded and were taken by the militants to meet their patients at an undisclosed location in the north of the capital.

Revolutionary guards, a couple of whom were proudly carrying AK-47 automatic rifles, strutted up and down glaring at the press.

Two Algerian aircraft were reported to be waiting on the tarmac to fly the hostages to their destination—Frankfurt—where they will stay for tests before returning to their families in the U.S.

For the final resolution of the 14-month crisis was "one of the great victories that we have gained."

were shown lying on beds and having heart tests. The doctors were being assisted by a number of Iranian nurses.

An Iranian official said later that the doctors' reports would be submitted to an international body "for the record."

At Tehran International airport, all roads towards the terminals were blocked from early morning.

Hostages: The road to freedom, Page 2

Why Iran no longer wants its captives. Page 16

Editorial Comment, Page 16

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Back in the centre of the city the long-awaited Press conference by Iran's chief negotiator, Mr. Behzad Nabavi was scheduled to take place at 3 pm. But it was not until 5.20 pm that Mr. Nabavi presented himself. He had apparently been the invention that the hostages should leave Iran between 3 pm and 4 pm local time but the last-minute hitch delayed both their departure and the Press conference.

On the vital question of when the hostages would be freed, Mr. Nabavi said: "None of the hostages have been released yet but they are on the brink of freedom."

"We are waiting to hear officially from the Algerian Government that the transfer of our assets into the escrow account in the Bank of England has been completed," he said.

Mr. Nabavi said relations between Iran and the U.S. "will completely sever" after the hostages are released.

For him the final resolution of the 14-month crisis was "one of the great victories that we have gained."

Details, Page 2

## STERLING rises

STERLING rose strongly yesterday as dealers reacted to the possibility that part of Iran's unblocked dollar funds could be transferred into pounds. It closed in London at \$2.4070, up 1.4 cents from Friday, while the trade-weighted index of its value against a basket of other currencies rose to a 10-week high of 80.1.

The dollar closed hardly changed against most other currencies.

Gold reacted to the deal to end the 14-month hostage saga by gaining \$6 to \$36.50 an ounce, mainly in reaction to the drop last week when expectations of a deal led to heavy selling.

International bullion and money markets were generally nervous as operators waited to see how Iran would deploy the billions of dollars of funds released by the settlement. But the eurocurrency deposit markets, which had been expected to be particularly affected, took the news in their stride, with six-month eurodollars closing unchanged on Friday's level at 171 per cent.

Fears that flows of funds out of the U.S. banking system and into the escrow accounts at the Bank of England could cause some temporary tightness were alleviated by indications that the Federal Reserve was anxious to avoid any market disruptions.

## HOSTAGES: THE ROAD TO FREEDOM

# The U.S.-Iran crisis draws to its close

BY ROBERT GRAHAM IN ALGIERS

HUNCHED BEHIND a large table thick with cables and microphones, a slight man in a sports jacket spoke deliberately Arabic. Beside him, female interpreter translated into clipped English.

"And to implement all these agreements the President will have to issue nine decrees."

The man speaking was not a U.S. State Department spokesman but Mr. Benyoussef Bibali, a middle-ranking official of the Algerian Foreign Ministry.

There was stunned silence as these words were translated. For the President he was referring to was the U.S. President, and here was a minor Algerian official informing the massed ranks of American and world media crammed into a hotel conference room how the President of the world's most powerful nation would act.

By the end of the news con-

ference, it seemed to those present that Washington had agreed to something similar to a 19th-century capitulation treaty. One Third World diplomat pointed out that it was unprecedented for a developing country to have arranged such a treaty relationship with one of the world's major powers after an act which broke all recognised diplomatic practice—the seizing of the hostages on November 4, 1979.

Earlier in the morning Mr. Warren Christopher, the chief U.S. negotiator, took part in a brief ceremony at the Algerian Foreign Ministry. Alongside Mr. Mohamed Ben Yahia, the Algerian Foreign Minister, he initialled three documents laying the way open to the release of the 52 hostages. Mr. Christopher was fulsome in his praise for the Algerians but refused any comment on the

content of the agreement. The U.S. accepted that any further announcement would first be made by the Algerian Government which has acted as the principal intermediary.

The Algerians almost deliberately have played down their role in the affair, but there is little hiding their satisfaction over the part they have played.

The Algerians are the guarantors of the agreement. They are the ones who have set up a bank account to receive unfrozen Iranian funds. They are involved in the establishment of arbitration tribunals. And they have laid their reputation on the line in effectively underwriting the success of the whole agreement.

The Algerian Government has found itself drawn into the hostage drama without any firm move to act as an intermediary.

M. Abdelkrim Guerrraieb was

then head of the Algerian welfare organisation in France, overseeing emigrant workers.

When Washington chose to break diplomatic relations with Iran in November 1979 after the hostages were taken, the Iranians immediately turned to Algeria to look after their diplomatic interests in the U.S. capital. This contact also helped the leading Algerian negotiator, M. Reda Malek, to establish close touch with the Iranian authorities. M. Malek is the Algerian ambassador in Washington and is regarded as one of the most experienced diplomats in the Third World, having previously been ambassador in both Paris and Moscow.

The Iranians made no effort to involve the Algerians as formal intermediaries over the hostages until early November last year. This request had been preceded by a visit to Algiers

in mid-October by Mr. Ali Rajai, the Iranian Prime Minister.

The Algerian credentials seemed impeccable for this function. From the Iranian point of view, they shared Iran's distaste for the U.S. role in Iran under the late Shah. Algeria was also an Islamic country which has shown sympathy for the Islamic revolution in Iran.

Further, Algeria, at the outset of the Iran-Iraq war, had refused to take sides. If anything, the Algerians had lent towards the Iranians.

From the U.S. point of view, Algeria was the only country with sufficient understanding and credibility to discuss highly complex legal and technical issues. Algeria, a major U.S. trade partner, has acquired extensive experience of the intricacies of U.S. banking and legal systems.



Fallen rescue and Gulf war tragic events in the hostage saga

## Washington pledges to help find Shah assets

By Andrew Whitley

**T**HREE DEATHS of the Shah in Cairo last year removed any remaining prospect of the U.S. or anyone else returning the former monarch to Iran to stand trial at the behest of his usurpers.

It also focused attention exclusively on Tehran's related demand for the return of the wealth the Shah was alleged to have amassed illegally during his reign, and then transferred abroad.

The onus to return the wealth, wildly estimated by the new regime at anywhere between US\$10bn and US\$36bn, was put on the U.S. This, Tehran argued, was because the U.S. had acted as the Shah's patron, and afforded U.S. hospitality and protection.

Many of the late monarch's close relatives, including his brothers, sisters and mother, have lived in the U.S. since before the final fall of the old regime.

Many among the 64 surviving members of the Pahlavi family have little personal wealth to speak of. Others, such as his twin sister, Princess Ashraf, and two brothers, Gholam Reza and Abdol Reza, are reputed to have considerable fortunes outside Iran.

His heir and self-proclaimed successor Reza, presently lives in Cairo with his mother and is therefore excluded from the U.S. undertaking.

The U.S. Government has now said, as part of yesterday's Algiers agreement, that it will assist Iran in locating and recovering the family's assets through the channels of the U.S. courts.

The terms of the undertaking are precise and probably as far as Washington could go without expropriating the wealth of private citizens legally resident in the U.S. However, the fact that the likelihood of such action has been clear for some months means that its outcome is likely to be of more symbolic than practical significance.

In the opinion of those close to the former royal family, much of the wealth that was in the U.S. in the form of property, company shares and other financial holdings at the time of the capture of the American hostages in November 1979 has been transferred out of the country.

Exactly how much wealth has fled the country to safer destinations will become known to the U.S. Government in about a month's time. The proposed freeze on the assets of those close relatives of the former Shah named in suits already launched by Iran also requires those holding the assets on Pahlavi's behalf to disclose their size on the day before the crisis began.

If that information is then passed on to Tehran, the Iranian authorities would then be in a better position to track down that fabled wealth.

## Iraq fears new arms deliveries

**KUWAIT**—President Saddam Hussein of Iraq indicated yesterday that he fears that the freeing of the hostages would bring a resumption of U.S. arms sales to Iran.

"The United States has been dropping hints that it is prepared to make Iraq pay the price of the new relationship between Washington and Tehran... (Iraq) will not accept a settlement of the problem at our expense," he said in an interview published in the Kuwait newspaper, Al Anbaa.

President Jimmy Carter ordered an economic and military embargo against Iran after the U.S. embassy in Tehran was taken.

Both Iran and Iraq have accused the U.S. of being behind the war which broke out on September 22, 1980, when Iraq invaded Iran to reclaim the Iranian side of the Shatt al-Arab waterway. AP-DJ

## FINANCIAL SETTLEMENT BRINGS MIXED FEELINGS IN U.S.

# Banks foresee early debt repayment

BY OUR FOREIGN STAFF IN LONDON AND NEW YORK

**U**S. BANKERS yesterday said they were broadly satisfied with the terms of the hostages agreement. They see the prospect of an early repayment of all their outstanding debt to Iran and an end to the morass of law suits which already surrounded the debt.

"If Iran's debts had been left in the hands of the lawyers and banks they would never have been solved," one banker commented last night.

But U.S. industrial companies seeking compensation from Iran are less happy. Under the terms of yesterday's agreement, industrial companies like General Motors, Xerox and Socony Oil may have to depend for the satisfaction of their claims on Iran's willingness to make funds available at a later date.

The agreement provides for the establishment of three principal accounts at the Bank of England in the name of the Algerian central bank. The U.S. Government is to transfer \$2.2bn of gold and cash from the sale of Treasury Securities into a first "escrow" account.

A second escrow account will receive Iranian deposits and securities worth approximately \$4bn held in the overseas branches of U.S. banks.

## Carter agrees to nullify compensation claims

BY DAVID BUCHAN IN WASHINGTON

**P**RESIDENT Jimmy Carter has agreed on sweeping measures to nullify several hundred suits filed by U.S. citizens and companies in U.S. courts in the past year seeking compensation against Iran. He has also agreed to submit these to an international arbitration panel.

Once the euphoria of the hostages' homecoming fades, the action could provoke a serious constitutional and financial wrangle which the incoming Reagan Administration would have to face.

The 1979 International Emergency Economic Powers Act gives a U.S. President broad scope and backing for nullifying such suits. Administration officials claimed yesterday. This was the same act under which Mr. Carter originally froze Iranian assets in November 1979.

Mr. Carter has been told by Mr. Benjamin Civiletti, his Attorney-General, that the nullification action is perfectly legal, but one Treasury official acknowledged yesterday it would probably be "hotly contested."

Some 330 suits have been filed by individuals and companies such as Xerox and General Motors "attaching" or putting a legal hold on Iranian assets or legal deposits in U.S. banks and their foreign branches amounting to well over \$1bn.

The suits will now be presented flat, and what the claimants are now being offered is the opportunity to plead their case for their property expropriated in or by

Iranian assets frozen by President Carter in November 1979.

Half of the funds received into this account are to be paid directly over to Iran. The other half will be retained and available for the settlement of compensation claims by U.S. companies and individuals—though not the hostages—currently before the courts.

Iran has undertaken to keep a minimum of \$500m in this account, which has enabled the U.S. Government to avoid being tied to a precise assessment of the value of those claims.

The industrial companies seeking compensation from Iran (mostly for nationalised property) and who did not hold Iranian assets fear that their claims may never be satisfied or that they will be dragged into years of expensive litigation.

The third account being established at the Bank of England is an "interest bearing security account." This is to be set up within 30 days. It is to receive Iranian deposits and securities held by the domestic branches of U.S. banks and estimated at over \$1bn. It is also to receive all other official

their books in London than the Bank of America. Several of them had offset their Iranian deposits against their loans to Iran and were paying or earning market rates on the balance so that the cost of unwinding from Iran should be nothing.

The agreement's provision for the payment of interest to Iran on its released assets will involve U.S. bankers in a calculation of the net interest due.

Most are thought to have accrued interest on all or part of the Iranian deposits which they have held. But each bank will now be faced with a decision over how much loan interest to seek from Iran.

The President's freeze may have looked all right in fortress America but most of us bankers involved in the Euromarkets felt it was wrong," one banker said.

He described the new orders being issued by the President as also questionable,

but argued that it was a case of "two wrongs making a right."

The Bank of America had been caught by the freeze in the midst of making a transfer on behalf of Iran at the time of the freeze and found itself with around \$1.6bn of Iranian assets in London.

banking brethren. U.S. banks are to be repaid in full and immediately on the \$3.6bn syndicated loans to Iran in which they and European banks have participated.

It is true that non-syndicated loans by U.S. banks are being treated on a rough par with compensation claims by U.S. industrial companies—with some \$1.3bn being set aside for the loans' possible repayment after arbitration.

Yesterday's published agreement also makes clear that if any of the 52 hostages, or their families, want to sue Iran for personal damages, they may not use the U.S. legal system, but must try their luck with the international claims panel—or conceivably sue the U.S. Government.

There is little, if any, precedent for Mr. Carter's broad nullification of the suits in the U.S. courts.

Administration officials yesterday pointed out that it was President Carter who actually gave U.S. companies a licence to file attachments on Iranian assets—although no permission for courts to execute these attachments. "What we granted, we can withdraw," a Treasury official said.

If U.S. companies do feel they have been swindled out of their just financial deserts, they may well try to sue the U.S. Government. Should this face Mr. Reagan, he may have to toss this into the lap of Congress, which, after the Second World War, decided the fate of the Axis powers' assets in the U.S.

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In the wider field of trade, future trends are likely to be dictated by the companies which have managed to maintain a presence in Iran despite the difficulties of sanctions, the war and internal instability.

In the UK case, this involves machinery and vehicle exports, especially those of Talbot which is now in constant touch with the Iranian National Car Company about the sale of car kits. Iran National has used up most of the kits available and is producing 1,600 cars a week after meeting only half its 1980 target of 100,000 cars.

There may also be pressure from Iran for the release of the Kharg, a 20,000-ton supply vessel with armaments which is still held by Swan Hunter at Tyneside because of the refusal of the Government to grant an export licence.

Crude oil exports are running at up to 900,000 barrels a day. There is speculation that they may well try to sue the U.S. Government.

The war could also lead to increased imports of Iranian oil. The British Petroleum and Royal Dutch Shell have all stopped buying oil. Non-U.S. companies have given high prices as the main reason, but it is thought political considerations weighed with the companies. Now they are likely to weigh less.

With the lifting of sanctions, there are likely to be two immediate effects:

• Iran may be able to play a bigger part in world oil supplies.

• Tehran may seek more arms supplies from European companies.

The lifting of sanctions will permit the supply of specialist U.S. parts, although U.S. companies are not expected to hurry to re-enter ties with Iran.

Western companies are likely to show increased interest in oil supplies from Iran, where production is now thought to be running at 1.5m barrels a day. Japanese refiners,

British Petroleum and Royal

## Boost for Bank of England's reputation

BY DAVID MARSH

**T**HE Bank of England's reputation as a smooth and discreet operator on the international monetary scene can only be heightened by its behind-the-scenes role in helping prepare the resolution of the hostages affair.

During the 14 months of crisis, the Bank has maintained a somewhat diffident intermediary position between the two sides. It has kept its customarily good relations with Bank Markazi, the Iranian central bank, while trying not to give the impression that it was letting down the Americans.

The events of Friday, when Mr. Kit McMahon, the Bank's Deputy Governor, and Mr. David Somers, its Chief Cashier, joined the posse of U.S. financial and legal experts in Algiers, showed that the Bank's hour had come.

The choice of the Bank to play the crucial role of administering the accounts into which Iran's frozen assets are paid, seems to have been based on both historical and practical factors.

Ten days ago it had been thought that the Austrian National Bank might take the part of the neutral central bank in the complicated financial and political dealings.

The National Bank in Vienna was ready almost until the last minute to provide its good offices. It had even prepared for part of Austria's gold reserves to be used in the "sway" of 30 tonnes of Iranian gold held in the vaults of the New York Federal Reserve Bank.

But it appeared that the Americans were keener to choose the services of Threadneedle Street—partly, it is thought, because a great deal of Iranian money has flown into Vienna during the past 14 months and the Austrians might have been suspected of not being entirely neutral.

The Bank and the New York Fed enjoy old-established

relations. The Fed was one of the first overseas central banks to start an account in London around the time of the First World War.

Bank Markazi, too, has strong historical ties with the "Old Lady," going back at least to World War II. Throughout the hostage crisis, Iranian officials have emphasised the bank's willingness to co-operate. Despite the U.S. freeze, Bank Markazi was able to repatriate gold held in London with no trouble.

This showed the Iranians that they could trust the arrangements under which hoarded gold in the Fed has now been transferred to the custody of the bank.

The bank went to great lengths during 1980 to emphasise that, however much it might sympathise with the American blocking action, it could brook no interference with the orderly functioning of banking markets.

It was possibly this insistence first and foremost on the bank as a bank, and only second as a government institution, that earned two bank officials their sleepless weekend in Algiers.

The British Government has avoided mounting full pressure in order not to compromise or confuse U.S. attempts to obtain the freedom of the 52 American hostages.

The Iranians clearly suspect Helicopter Air Services Inc. of facilitating the escape of refugees from Khomeini's regime. The authorities have also levied vague charges of espionage against Miss Waddell and the Colemans.

In preparation for the resumption of diplomatic relations, two diplomats are understood to have gone to Tehran to join Mr. Ned Barrett, the Consul who has been managing the British interests section at the Swedish Embassy.

The U.K. Embassy was closed on September 9 as a result of a hostile media campaign against Sir John Graham, the Ambassador, and other allegations that prompted fears that he and his staff might be taken captive.

The Britons detained last

## Nab

## HOSTAGES: THE AGREEMENT

## What old-fashioned diplomacy achieved in Algiers

BY ROBERT GRAHAM IN ALGIERS



Mr. Christopher, left, and Mr. Ben Yahia, sign the deal.

**THE CHIEF U.S. negotiator**, Mr. Warren Christopher, yesterday initiated three documents concerning principles agreed in negotiations over the past few days for the release of the 52 U.S. diplomatic hostages in Tehran. The documents were also initiated by Mr. Mohamed Ben Yahia, the Algerian Foreign Minister. They were signed in Algiers local time at the Foreign Ministry, was followed by an Algerian government declaration on the agreement reached between Iran and the U.S. with Algerian mediation.

The Algerian declaration was in two documents. The essential elements of the two are as follows:

(a) The agreement reflects the framework of four points stated in the November 2, 1980 resolution of the Iranian Parliament.

(b) The U.S. undertakes to restore the financial position of Iran in so far as is possible to that which existed prior to November 4, 1979. In this context, the U.S. commits itself to ensure the mobility and free transfer of all Iranian assets, within its jurisdiction.

(c) The Iranian and U.S. governments commit themselves within the framework of the two declarations to terminate all claims currently outstanding through binding arbitration.

(d) The U.S. pledges not to intervene directly or indirectly politically or militarily in Iran's internal affairs.

(e) Iran and the U.S. agree to select a mutually agreeable central bank (the Bank of England), although not specifically named) under the instructions of the Algerian central bank and Government to act as "depository of the escrow and security funds hereinbefore prescribed." All funds placed in escrow will be held in the name of the Algerian central bank.

(f) In the event of the Algerian Government certifying to the Algerian central bank "that the 52 U.S. nationals have safely departed from Iran, the Algerian central bank will thereupon instruct the central bank (the Bank of England) to transfer immediately all monies or other assets in escrow with the central bank (Bank of England) pursuant to this declaration provided that at any time prior to the making of such certification by the Government of Algeria each of the two parties Iran and the U.S. shall have the right of 72 hours notice to terminate their commitments under this declaration."

(g) Assets in the Federal Reserve Bank. On completion of the

escrow arrangements with the

Bank of England the U.S. will

bring about the transfer to

the central bank (Bank of

England) of all gold bullion

owned by Iran in the custody

of the New York Federal Re-

serve Bank plus other Iranian

assets (or the cash equivalent)

in the custody of the Fed. These

will be held in escrow until their

transfer or return to Iran.

Assets in foreign branches

of U.S. banks. The U.S. will

transfer to the central bank

(the Bank of England) to the

account of the Algerian central

bank all Iranian deposits and

securities which on or after

November 14, 1979 stood upon

the books of overseas banking

offices of U.S. banks, together

with interest thereon through

December 31, 1980. These will

be held by the central bank

(Bank of England) to the

account of the Algerian central

bank "in escrow."

Assets in U.S. branches of

U.S. banks. Once the hostage

agreement is implemented and

once the arrangements for

a special "interest-bearing

security account" are estab-

lished to be finalized within

30 days from yesterday—the

U.S. will act to bring about the

transfer to the central bank

within six months from such

date all Iranian deposits and

securities in U.S. banking insti-

tutions in the United States,

together with interest thereon.

All funds are received by the

central bank (the Bank of

England), the Algerian central

bank shall direct the central

bank (Bank of England) to

transfer one half of each such

receipt to Iran and to place the

other half in a special interest-

bearing security account in the

central bank (the Bank of

England) until the balance in

the security account has reached

the level of \$1bn. After the

\$1bn balance has been achieved,

the Algerian central bank shall

direct all funds received pur-

suant to the above arrangement

to be transferred to Iran.

All funds in the security

account are to be used for the

sole purpose of securing the

payment of, and paying, claims

against Iran in accordance with

the Claims Settlement Agree-

ment (a separate arrangement

in the overall agreement).

Whenever the central bank (the

Bank of England) shall there-

after notify Iran that the

balance in the security account

has fallen below \$500m, Iran

shall promptly make new

deposits sufficient to maintain

a minimum \$500m balance in

the account.

The account shall be so main-

tained until the president of

the arbitral tribunal established

pursuant to the claims settle-

ment agreement has certified to

the central bank of Algeria that

all arbitral awards against Iran

have been satisfied in accord-

ance with the Claims Settle-

ment Agreement, at which point

any amount remaining in the

security account shall be trans-

ferred to Iran.

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## EUROPEAN NEWS

JUSTICE MINISTER NOMINATED AS NEXT MAYOR

# Vogel asked to solve Berlin crisis

BY ROGER BOYES IN BONN

WEST GERMANY'S ruling Social Democratic Party (SPD) has found a high-powered means of sowing the serious political crisis in West Berlin. Dr. Hans-Joachim Vogel, the Justice Minister and a strong candidate to succeed Helmut Schmidt as Chancellor, has been nominated as the next governing Mayor of the troubled city-state.

The move, which is still to be formally approved by the SPD's coalition partner, the Free Democratic Party and by the SPD rank-and-file, ends days of uncertainty in Berlin and Bonn following last week's surprise resignation of Herr Dietrich Stobbe from the post of governing Mayor.

Herr Stobbe had been forced to reshuffle his Cabinet after

several Senators (ministers) had become immersed in a building scandal. But the Berlin Parliament rejected four of the nominated Senators after several of the Government supporters had voted with the Opposition Christian Democrats.

Dr. Vogel, once the youngest Mayor of Munich and a Federal Housing Minister, will take over as a caretaker Mayor until new elections later on this year. It is assumed that if he wins the elections against Herr Richard Von Weizsaecker, the CDU candidate, he will carry on serving as Mayor.

That does not necessarily mean that Dr. Vogel will no longer be the "crown prince" to Chancellor Schmidt. On the contrary, West Berlin remains

a strong political staging-post for a career in the top rank of Federal politics.

However, that Chancellor Schmidt should be prepared to allow such a high calibre Minister as Herr Vogel to leave the Cabinet is a token of his concern for the events in Berlin. The crisis threatened to put strain on an already insecure coalition in Bonn between the SPD and FDP. It was not clear in Berlin, for example, who had betrayed Herr Stobbe in the vital vote, though the Social Democrats are convinced that at least six FDP representatives must have defected.

This has reinforced fears that the FDP may consider switching horses and go into an alliance with the Christian Democrats.



Dr. Hans-Joachim Vogel

## Schmidt attacks 'fairy tale' claims of rift

BY ROBERT MAUTHNER IN PARIS

NEWSPAPER REPORTS suggesting Franco-German relations had deteriorated were no more than a "fairy tale," Herr Helmut Schmidt, the West German Chancellor, said last night.

On a French television programme, Herr Schmidt said that West Germany's relations with France were excellent.

The reports referred to suggested that France and West Germany had disagreed lately over East-West detente policies and that personal relations between Herr Schmidt and

President Giscard d'Estaing had cooled.

Detente remained possible, he said, on condition that an East-West military balance was achieved. The Chancellor said that the Soviet SS-20 missiles aimed at Europe had no equivalent in the West, and that they were upsetting the balance of forces.

Herr Schmidt said he had to be careful not to interfere in the French presidential election campaign. This did not mean, however, that his personal rela-

tions with the French president would be interrupted. The two are due to meet for a Franco-German summit at the beginning of next month.

Herr Schmidt gave M. Raymond Barre, the French Prime Minister, cautious congratulations for his economic policies. The results of France's economic policy were often undervalued, he said. "Basically, M. Barre is pursuing a policy which is correct."

The Chancellor also expressed his personal confidence in U.S.

## Danes may soon adopt British windpower idea

By Our Copenhagen Correspondent

THE DANISH alternative energy project using electricity-generating windmills could soon be more closely linked with British thinking on the establishment of "forests" of offshore windmills.

The Danish four-year research programme closed officially at the start of the New Year, but the Danish electric workers' organisation which is working on the scheme has asked for a further Kr 12m (£833,000) from the 1981 allocation of Kr 100m for energy research in order to continue for another 18 months.

Mr. Mogens Johansson, project leader, says his team will continue development and testing of two generating mills, each with propeller diameters of 40 metres, built and working at Nibe in Jutland.

The coastal mill scheme has been attacked from environmentalists. One answer, developed by British technicians, is to go offshore.

## Oslo investigates oil shipment

By Fay Giseler in Oslo

NORWAY'S Government moved at the weekend to stop shipment to South Africa of a cargo of 125,000 tonnes of crude oil from the Eksfjord field, in the Norwegian part of the North Sea.

The Norwegian tanker carrying the oil, MT Jane Stove, was stopped at the Government's request of the South African coast.

Norwegian officials were trying to discover why the oil had been sold to South Africa. Companies with rights on Norway's shelf have a gentleman's agreement with the government not to sell Norwegian-produced oil to South Africa.

## Opposition to Dalsager grows

BY JOHN WYLES IN BRUSSELS

THE Danish Government and Mr. Poul Dalsager, its new European Commissioner, were last night mounting a desperate defence against attempts to deny him the EEC's key agricultural portfolio.

Since Mr. Dalsager was appointed last Wednesday in succession to the late Mr. Finn Olav Gundelach, a campaign started which was aimed at thwarting Copenhagen's demands that it new Commission should inherit Mr. Gundelach's responsibilities.

The main challengers look

likely to be Mr. Frans Andriesen from the Netherlands and Italy's Sig. Lorenzo Natali. If requested by his colleagues, Belgian Viscount Etienne Davignon is said to be prepared to accept the portfolio.

Mr. Dalsager and his 13 new colleagues will try to settle the matter at a meeting tomorrow. The 51-year-old Social Democrat who was Danish Minister of Agriculture until last week, held preliminary talks yesterday afternoon with M. Gaston Thorn, the Commission President, and then paid courtesy calls on most Commission members.

## France urges protest at Libya

BY JOHN WYLES IN BRUSSELS

FRANCE IS urging her EEC partners to cool their relations with Libya in a collective protest against the Tripoli regime's recent "merger" with Chad.

France appears to be looking for a sharp response from the Community in the form of cancellation of official visits. A particular target is Colonel Gaddafi, the Libyan leader, who may visit both Italy and West Germany later this year.

At a meeting of officials from EEC foreign offices last week, France is believed to have

argued that the Colonel's visits should only be allowed to go ahead if they are judged "very necessary."

Other visits by Libyan officials should be discouraged while EEC governments should avoid sending official delegations to Libya. French diplomats are said to have argued.

France's attempt to enlist the Community in measure of its concern to mount whatever diplomatic pressure is possible against the Libya-Chad merger. It is also another example of

## Portugal cracks down on state concerns

BY DIANA SMITH IN LISBON

THE Portuguese public sector will no longer receive automatic state hand-outs or have indiscriminate resort to foreign borrowing.

Over-staffed state concerns running at huge deficits must pare their costs or face an uncertain future. Meanwhile, the private sector will be given encouragement.

This is the crux of the 129-page programme of the new government presented by Sr

Francisco Balsemao, Prime Minister, to the republic's assembly.

Debate on the programme begins today, and, judging by initial responses from the Communist Party, which spurred the 1975 takeover of industry and finances, it will be heated.

However, Sr. Balsemao's alliance of Social Democrats, Christian Democrats and Monarchs has a 16-seat majority.

While gradual restoration of the market economy is the keynote of the programme, Sr. Balsemao has stressed that judicious price-income and monetary policies must be maintained so as to break the vicious circle of 1974-79.

The government states that in 1981, every effort will be made to hold inflation to 16 per cent—compared with just over 17 per cent in 1980 and 24 per cent average—were granted.

Our Washington staff raise the curtain on today's Presidential inauguration

# No expense spared for Reagan gala

PRESIDENTIAL inaugurations are supposed to set the tone for the incoming Administration. John Kennedy wore no overcoat in sub-freezing temperatures, symbolising youth; Richard Nixon, not the most secure of men, needed the gratification of a coronation; Jimmy Carter issued a Southern populist "Y'all Come" invitation to the nation.

Thus it is hardly surprising that Ronald Reagan will be ushered into office in a manner befitting before he became a politician, his most illustrious career. For a few days, Holly-

wood has taken over Washington.

Anybody who has listened to the radio or watched television in the last few days has come across a lot of Frank Sinatra. He has become quite an adept television salesman recently and the switch from peddling Chrysler cars to flogging inaugural memorabilia has not proved onerous.

He was even due to winkle a few notes at a gala last night, which otherwise would have content itself with the "stars" of stage, screen and radio—like Elizabeth Taylor (wife of

the Senator from Virginia, Mr. John Warner), Efrem Zimbalist Jr., who hunted down criminals on television for the FBI, and Charlton Heston, the chariot driver.

Because it is a Hollywood extravaganza, the Reagan inauguration is by far the most expensive ever. The cost is certain to exceed \$10m, more than three times as much as Mr. Carter's four years ago. But as Republicans are known as good businessmen, it is intended to be self-supporting.

In 1977, Mr. Carter decreed that no ticket to any of the inaugural events should cost more than \$25 and that as many as possible should be free. This time, there are far fewer free events, and ticket prices range from \$10 to \$500, depending on the occasion.

In 1977, the Carters wanted few grandstands erected, so that as many people as possible could line the streets for the inaugural parade and get a decent view. This time, 26,000 specially-built grandstand seats have been set up along Pennsylvania Avenue, with those enjoying the privileged vista paying as much as \$100 per seat.

Another \$100 will also buy admission to one of the eight inaugural balls around town, each one of which the Reagans will visit. They will not, however, look in on the youth

"ball," in which the discotheque music might be a little rapid for a man about to become the oldest ever to move into the White House.

Highlights of each of these balls will be broadcast live to over 100 sites across the country, where balls in absentia are being held at a modest \$10 per person. Other sources of finance include the usual political contribution and loans—the proceeds of the sale of souvenirs, which include a \$1,000 Paul Revere bowl with the inaugural seal on it (described as "symphony in fluid grace").

"Nancy Reagan roses" in Bilemore porcelain, at a mere \$650 apiece, and the usual array of tote bags, scarves and buttons.

Always one of the high spots of the inauguration is the parade itself. The Reagan orders are that it be brisk and traditional, with lots of marching bands and horses. The Reagans will not, as the Carters did, walk hand in hand down Pennsylvania Avenue—given the weather recently, this seems a wise precaution against incipient pneumonia. Nor, as far as one can tell from the

Reagans also want the

## Gaullist win cheers Giscard supporters

By Robert Mauthner in Paris

THE VICTORY of a Gaullist candidate in a crucial Parliamentary by-election in the Eure Department, northern France, has rather paradoxically been greeted with a sigh of relief by the supporters of President Giscard d'Estaing.

The election was seen as a pointer to public opinion in France three months before the presidential elections, with opinion polls showing a rapid narrowing of the gap between President Giscard and his main rival, M. Francois Mitterrand, the Socialist leader.

Although the Gaullist Party is expected to field its own candidate in the presidential election, and two other independent Gaullists will also be running against President Giscard, the Gaullists still prefer Gaullists to win by-elections at this point rather than Communists or Socialists.

In the Eure Department where the Gaullist candidate risked defeat by the Communist representative, pro-Giscard UDF voters turned out in strength in the second round run-off to help the Gaullists retain their seat.

The result was b-v-no means a foregone conclusion. In the first round, the Gaullist RPR candidate, M. Jacques Taitte, left the field with 17,012 votes but the combined votes of his Communist and Socialist rivals totalled 22,904.

In the final ballot, however, when the only two leading contenders were left to fight it out, the Gaullist representative beat his Communist rival by 25,116 votes to 22,739, or 52.5 per cent of the total vote against 47.5 per cent.

Broadly, some commissioners believe strongly that the agriculture portfolio is too important to be allocated to a newcomer. Others, especially would-be reformers of the Common Agricultural Policy, object to putting a former Minister of Agriculture sympathetic to the CAP in charge.

The Communists have bitterly blamed the Socialists for not switching all their votes to the remaining left-wing candidate, after their own representative had been knocked out.

But the turn-out in the second round of a large group of pro-Giscard UDF supporters who had abstained in the first round, appeared to help ensure the Gaullist victory.

Whether the Gaullists will return the compliment in the presidential election is one of the big question marks over the national poll at the end of April.

## Italy air strike talks

By Rupert Cornwell in Rome

TALKS AT the Labour Ministry in Rome today offer the best hope of an early end to the strike by Italian air line pilots. The strike started at midnight on Sunday virtually paralysing Alitalia, the state airline, and ATI, its main domestic offshoot.

Yesterday almost all international and inter-continental flights by Alitalia were grounded. The airline, with the help of the military, is operating a skeleton service of domestic flights, especially to the islands.

The airline estimates that the strikers' demands—for an average annual pay increase of L18m (£8,000)—would add up to 77 per cent to its wage bill for pilots. The bill would be doubled if the higher claims of the pilots—for an extra £25m (£11,000) on average—were granted.

A military spokesman said the most serious weekend fighting took place near the village of Penas Blancas, 50 miles north of the capital, where the army took a guerrilla camp by surprise early on Sunday.

More than 90 insurgents and one soldier were killed during several hours of fierce fighting before the insurgents fled, he said.

The Left is angry about the Carter Administration's resumption

## AMERICAN NEWS

# Wage and price watchdog claims partial success

By IAN HARGREAVES IN NEW YORK

PRESIDENT Carter's Council on Wage and Price Stability, under sentence of death from the incoming Reagan Administration, claimed in its final report that its efforts to cut wage and price inflation reduced the price index by between 1 and 1.5 per cent during the two years of its existence.

As for cost effectiveness, the council says its activities cost the Government \$10m (£4.2m) and private business \$300m. The report describes this as a light penalty compared with the \$47m drop in economic output which, it contends, would have been required for fiscal and monetary methods to produce a 1 to 1.5 per cent abatement in the rate of inflation.

The council argues that its strategy was undermined by unexpected strength in the world economy, which forced commodity prices higher. All the council was able to do, the report says, was to prevent a bad situation from becoming worse.

The council has also ended its two-year life without ever

using its most drastic weapon for enforcing the price guidelines—the withholding of federal contracts from offenders, although use of the weapon was threatened on a number of occasions.

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The wage-price council is credited in some quarters, however, with having ensured that for two successive years wage increases lagged behind the rise in consumer prices. Others attribute this to high unemployment and other market factors.

Although final consumer price

index figures for 1980 are not yet available, the rise between December 1979 and December 1980 is estimated at around 12 per cent compared with an increase in the index of non-farm hourly-paid wages for the same period of 9.3 per cent.

In view of this, it is perhaps surprising that last year was also the most peaceful since 1965 on the labour front, in terms of days lost through strikes. This was in spite of the fact that it was a year of relatively heavy bargaining, with new contracts renegotiated in the steel industry, the docks, telecommunications and a large slice of the construction industry.

One explanation is that most of the bigger industrial unions, such as the steelworkers, have pay deals indexed to the cost of living and have done relatively better than the average hourly-paid worker.

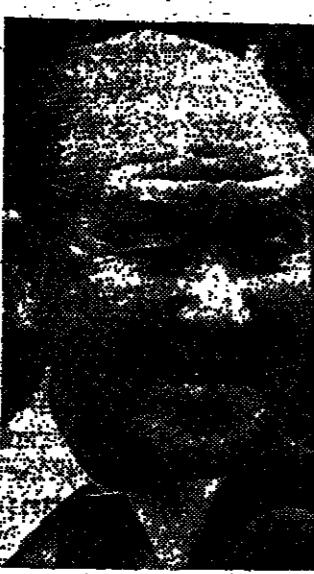
with the North-South dialogue since it regards the problem as being entirely the making of the "imperialist" powers.

But, according to the Mexicans, Chancellor Helmut Schmidt of West Germany is particularly keen that the Soviet Union should, at least, be given a chance to attend.

## OVERSEAS NEWS

# Vietnam troops must quit Kampuchea, says Suzuki

BY DAVID BUTLER IN BANGKOK



VIETNAMESE troops must withdraw from Kampuchea if stability and "harmony" are to be restored to South-East Asia, Mr. Zenko Suzuki, Japan's Prime Minister, said in Bangkok yesterday.

In his speech, the most comprehensive exposition he has given of Japan's political role in the region, Mr. Suzuki said Japan supported the resolution on Kampuchea sponsored by the Association of South-East Asian Nations (ASEAN) in the United Nations General Assembly last autumn.

He called on Dr. Kurt Waldheim, UN Secretary-General, to convene the international conference on the Kampuchean problem called for in that resolution.

The consensus of the Japanese people was that it would "never again become a military power threatening other nations," Mr. Suzuki went on. "What is expected of Japan instead, is to play a political role to help maintain world peace—a role compensatory with its status in the community of nations."

In Afghanistan, as in Kampuchea, there was an attempt "to control other nations through the use of direct force," he mentioned. The Middle East, Poland and the Horn of Africa as other areas of unrest. But he stopped short of naming the Soviet Union as a threat to peace.



## UK NEWS

## Surplus on tourism halved last year, authority estimates

By JAMES MCDONALD

**THE SURPLUS** on Britain's tourism account was more than halved last year, to "about £300m," estimates Sir Henry Marking, chairman of the British Tourist Authority.

In a plea to Sir Geoffrey Howe, the Chancellor, for taxation changes to encourage the tourist industry, Sir Henry says: "The strong pound, combined with inflation, has resulted in the UK gaining a reputation as an expensive destination."

"This has not only affected tourism from overseas, but indirectly, also domestic tourism because it has encouraged an increasing number of British residents to take their holidays overseas."

He estimates that in 1980 the balance on the tourism account had dropped to about £200m, from £675m in 1979.

If the Government creates fiscal conditions in which the industry could flourish, "many new and much-needed jobs, particularly in areas where the level of unemployment is high,

## Inmos makes its first sales of microchips

BY GUY DE JONQUIERES

**INMOS**, BRITAIN'S State-backed venture in advanced semiconductor manufacturing, has made its first microchip sales, to customers in Britain and the U.S.

The chips are being delivered in consignments of about 100 at a time to more than a dozen users in the electronic equipment industry, who plan to put them through rigorous laboratory tests.

Inmos said at its UK headquarters in Bristol, that the initial market response to the chips had been "very enthusiastic." It was confident that there would be substantial orders when testing was completed.

The chips are being made — still in small numbers — at Inmos' U.S. plant at Cheyenne Mountain, Colorado. A sizeable increase in output is due there by next spring, and in the summer of next year volume production will start at Inmos.

## Record redundancies hit textile union membership

BY RHYTH DAVID, TEXTILES CORRESPONDENT

**REDUNDANCIES** AMONG members of the National Union of Dyers, Bleachers and Textile Workers reached a record 20,000 in 1980, taking the union's membership to below 50,000.

Roughly half the jobs lost were in Yorkshire wool textiles, where the union has its greatest concentration. The rest of the losses were spread between Lancashire and Scotland. January proved the worst month, with nearly 4,000 job losses, and there was also a further big loss in December where a major carpet factory closed.

In Lancashire, the number of employees in the cotton and allied textile industry in November last year was down 13,700 on the same month a year earlier at 45,420.

Yarn production in the industry in November was 4.5 per cent lower than in October, and there was a big drop in deliveries for export, the Textile Statistics Bureau reports.

Fabric production in November was down 6.5 per cent on the previous month, and 35 per cent down on a year earlier. Cloth handled by finishers in the three months to November

## Finance directors object to tax stock relief plan

BY OUR OWN CORRESPONDENT

**THE 100** Group of top finance directors has written to the Inland Revenue setting out "serious objections in principle and practice" to the proposed new system of corporate tax relief.

"Although we accept that the use of current cost accounts produced under SSAP 16 may not be immediately practicable we feel strongly that the task of establishing an accounting base suitable both for tax and other purposes must not be given up," the submission says.

There are criticism of two central features of the stock relief scheme set out in the Inland Revenue's consultative document published last November.

First, the 100 Group disagrees with the proposal for a single All Stocks Index. According to the group's members, in about 75 per cent of cases the actual change in the cost of stocks will vary significantly from such an index, sometimes by a large margin. It is suggested that the effect of this could be "capricious".

Second, the submission argues that the Revenue's proposed

## Villagers challenge airfield proposal

By Robin Pauley

An eight-strong Hampshire parish council is conducting successfully a dispute, with both the county council and a businessman, over the future of an airfield sited at Blakelaw.

The councillors at Eversley (population 1,300, annual budget £50,000) are trying to stop Hampshire county council (budget £425m) allowing Mr. Douglas Arnold to expand the airfield's facilities. Mr. Arnold wants to expand hangers, aprons and terminals to enable the field to be used by executive jets.

The councillors fear that extension of a runway, if that were allowed later, would create "another Luton" with charter flights transporting half of the South East's holidaymakers to and from Majorca.

The parish councillors were about to take out an interim injunction (costing £1,000) on Thursday to stop the county agreeing with Mr. Arnold on Friday. They held back on learning that signing had been postponed.

The parish and neighbouring Hart district council have asked Mr. Michael Heseltine, Environment Secretary, to take over the matter and order a public inquiry.

The problem's history is long and complicated. Mr. Arnold bought the airport in 1973 from Air Vice Marshal Donald Bennett. But a purchase order was already attached to it. This meant that the owner could force the county to buy it from him at a valuation price fixed by a Land Tribunal.

Mr. Arnold said he would do this if he did not obtain an agreement and planning permission quickly. The value of the site is disputed.

Figures up to £15m have been banded about. The true value is probably nearer £1m.

So far Intel, the highly successful Californian semiconductor manufacturer, is the only other company to have announced firm plans to manufacture a chip similar to the Inmos product, known as a 16-K Static Random Access Memory (SRAM).

The chip is designed to store more than 16,000 bits of computerised data on a tiny sliver of silicon and to allow them to be stored and retrieved at very high speeds.

Inmos is also developing a second product, which it plans to introduce next autumn, known as a 64-K Dynamic RAM. This can store four times more data than a 16-K RAM but operates at slower speeds.

The company, trying to cut expenditure, does not want to have to buy the airport at any price.

It has set up a Blackbus panel of county councillors to negotiate a settlement. But the panel always sits in private, adding to local anger over the absence of public consultation.

It is understood that a deal with Mr. Arnold would involve him relinquishing the purchase right in return for two things. These are planning permission and the dropping of about 28 allegations of breach of planning rules over present use of the airfield (including go-kart races, a Sunday market, drag racing and use by light and sport planes).

Another difficulty is that the airfield was created from land requisitioned in the Second World War, with a Government promise that it would revert to its former state.

A similar tale unravels today at a public inquiry into Wisley airfield, Surrey, which is a couple of minutes flying time from Blackbus. A consortium known as Jesuitate wants Wisley reopened to aviation.

Wisley has a 1½-mile runway which could take 30,000 aircraft movements a year.

It is in the centre of a Green Belt area. On 270 acres of farmland it, too, was requisitioned in the war with

Government promises that it would be restored to agricultural use.

Mr. Roy Stroud, its retiring chairman, claims that no previous government has been so inimical to the survival of the industry in the UK.

"We have always said that given reasonable conditions and fair and free competition, we could cope. Today, however, the tide are loaded heavily against us by the growth of low-cost imports, including those from the U.S." he says.

Such imports did not keep down the cost of living, because of the greater profit margin placed on them by importers.

WIRA, which derives its income from contracts, fees for its services, and a levy placed on wool textile producers, made a surplus of £116,000 on its 1979-80 turnover of £1.7m. During the year the association cut its staff by 10 per cent and concentrated its activities on a new site.

**Tobacco and health conference**

THE ROYAL College of Physicians will hold a conference in London next month on the effect on health of smoking.

The conference is being organised by the Action on Smoking and Health (ASH) lobby group. It will coincide with renewed efforts by the anti-smoking lobby to force stricter controls on the advertising and promotion of cigarettes.

### Damages boost church funds

A COUNTRY parson yesterday received a £42,000 boost to his church restoration fund from a High Court judge in London.

The Rev. Edgar Pearson received the award of damages after Mr. Justice Gibson ruled that a weed killer, made by Fisons, caused his Christmas tree to wither and die.

Mr. Pearson grew Christmas trees to raise cash to pay for the restoration of the 11th century St. Mary's Church in Dallinghoe, Suffolk.

### Suter chairman

A REPORT in Saturday's Financial Times referring to Mr. David Abel's resignation as managing director of BL Commercial Vehicles said he had become chairman and managing director of Suter Electrical. Suter said yesterday Mr. Abel has been appointed chairman and chief executive, and Mr. Bernard Munday will continue as managing director.

If they believe in developing a current cost accounting tax base, then if they go ahead with this scheme they will be forced to backtrack," he said.

It would be "absurd" to go back to the single-index type of current purchasing power system proposed by the accounting professions some years ago.

The group recommend that each company should be able to choose an official index relevant to its specific stocks.

## Ezra to warn of Coal Board buying cuts

Mining equipment industry could suffer, writes Hazel Duffy

THE National Coal Board will be forced to cancel parts of its investment programme unless it is granted financial aid. Sir Keith Joseph, the Industry Secretary, will be told next week.

Sir Derek Ezra, the board's chairman, will lead a joint delegation with representatives of the mining equipment industry next Monday which will seek to impress on Sir Keith the growing financial pressure on the board. The consequences of investment cuts for the mining equipment industry would be serious in the longer-term, for both the industry and the Coal Board.

The delegation will consist of Sir Derek; Mr. Norman Siddall, deputy chairman of the Coal Board; and Mr. Merrick Spanton, board member with overseas responsibilities.

The mining equipment industry is the only half a dozen countries which can produce the type of equipment used for deep mining.

Some companies have also committed resources to setting up a presence in those markets, particularly the U.S., where orders are expected to increase over the next decade. This has sometimes been done with official encouragement, as it is thought desirable that the industry increases its exports.

But it is recognised that for all the companies, even the big three which are less dependent on the Coal Board, the investment programme of the British coal industry is crucial.

The fear in the industry is that some companies making highly specialised equipment may not survive a two-year period of austerity, which would mean that the board's close co-operation with the Coal Board's development engineers in the post-war years has made Britain one of prob-

erty, however, rests on a stable ordering pattern from the Coal Board, and it is this part of their business which is now under threat from the problems in the coal industry.

The mining equipment industry's sales amount to about £25m and £30m is sold to the Coal Board, with the balance exported.

A high level of dependence between the board and its suppliers has resulted in the development of advanced technology products for the underground mining and handling of coal.

These are expected to be in growing demand overseas as countries turn increasingly to the exploitation of their coal resources.

The well-being of the indus-

try, however, rests on a stable ordering pattern from the Coal Board, and it is this part of their business which is now under threat from the problems in the coal industry.

The combination of cash limits and falling revenue seem certain to inflict cuts on the investment programme.

Sir Keith will have heard similar pleas from other equipment manufacturers who are being hit by the growing impoverishment of some of the nationalised industries. But the mining equipment industry may have some cause to regard their case as "special," and it has the added weight of the Coal Board.

Britain's engineering industry has few candidates in the advanced technology category but mining equipment can fairly claim to be in this sphere.

Close co-operation with the Coal Board's development engineers in the post-war years has made Britain one of prob-

ably only half a dozen countries which can produce the type of equipment used for deep mining.

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The well-being of the indus-

## Solihull Range Rovers coming on stream this month

John Griffiths looks at one BL division making a profit

RANGE ROVERS will start coming off the line at a £20m assembly hall in Solihull later this month—the latest tangible result of a £225m investment programme for Land-Rover.

Approval for the programme was one of Sir Michael Edwards' first decisions at BL.

The line will double Range Rover capacity to 800 a week. It will take the Land-Rover company—one of the few BL divisions making a substantial profit—£40m forecast for last year—further towards its target of doubling total capacity to 120,000 Land-Rovers and Range Rovers by 1984.

Ironically the extra capacity is coming on stream when Land-Rover is facing the problems of a strong pound and a stagnating world market, to which it exports 80 per cent of output.

The result is that sales were up 5 per cent on 1979, but that figure disguises a sharp second-half rise.

Range Rover sales at the end of 1980 were running 110 per cent ahead of December in 1979, and Land-Rover by 10 per cent.

The true extent of gains is further disguised by changes in the British market. The formerly clear-cut utility sector catered for by Land-Rover and the executive four-wheel drive market pioneered by the Range Rover have been joined by four-wheel drives as diverse in their own way as cars. They have been carving out market niches of their own.

Two examples: Subaru, which began selling cars in the UK in 1978, compete in the £5,000 bracket with four-wheel drive estates and saloons indi-

sistinguishable from "conventional" cars. They are being bought by farmers, vets and other country users. More than 1,200 have been sold in the past year. Subaru blames the Anglo-Japanese marketing agreement for sales not being much higher.

The four-wheel drives accounted for nearly half of all Subaru car sales, in addition to more than 1,000 light four-wheel drive pick-ups—smaller and cheaper than the Land-Rover. Subaru's long-term target is to pick up 20,000-30,000 UK sales.

Suzuki claims its tiny, 800 cc LJ-30 four-wheel drive vehicles, Jeep-like, open-and-closed two-seaters, have been winning a market.

At about £3,500, they are in the "bargain basement." The 1,000 sales to date—they were launched last year—have been split 2:1 in favour of the enclosed version.

Suzuki has launched a cam-

paign for the open-top version pitched squarely at the leisure market. Advertisements are

set Land-Rover chewing its fingernails have yet to come. After an unsuccessful foray into the UK with its Land Cruiser in the early 70s, Toyota, which admits it got its second place in the four-wheel-drive market, has been brought in to take on the Range Rover.

VAG (Volkswagen-Audi) last year launched a four-wheel-drive contender, the Iltis. First models were very basic, but it too has produced a high specification version.

Land-Rover is far from complacent. Its response extends beyond increased output. It first new model for many years, the V8 Land-Rover, was launched last year. Further Land-Rover and Range Rover variants will appear in the next two years.

The newest four-wheeled drive contender, arriving in March, does not worry it in the slightest: the Quattro, from VAG, is a low-slung coupe costing £17,000. Hardly suitable, it is felt, for lugging hay bales or taking horses to the point-in-point.

## NATIONAL BANK OF CANADA

### Condensed Statement of assets and liabilities as at October 31, 1980

#### ASSETS:

	1980	1979

<tbl\_r



**APPOINTMENTS****Finance post at  
Thorn-EMI**

Mr. Peter J. Hayman has been appointed finance director of the engineering group of THORN-EMI. Mr. Hayman joined EMI in 1970 as finance director of EMI Electronics and Industrial Operations. He became EMI group financial controller in 1978, and was made group treasurer in 1979. Chairman of the engineering group is Sir William Barlow.

Mr. Trevor Davies has been appointed managing director of the THOMAS COOK GROUP. He was previously managing director of the Middle East and India. Mr. Bob Byrne has become president and chief executive of Thomas Cook Inc., the U.S. subsidiary. Mr. Byrne, who is British, was formerly vice-president finance services of Thomas Cook Inc.

Mr. P. R. Armstrong, an executive director of Bimond Qualicash, has been appointed to the board of ASSOCIATED PAPER INDUSTRIES as a non-executive director.

Lord Robens of Woldingham has joined the Board of AMERICAN MEDICAL (EUROPE) LIMITED, which runs the Harley Street Clinic and owns other private hospitals in Europe and the UK. The parent concern is American Medical International Inc.

Mr. Peter K. Fisher has been appointed group company secretary and financial controller of AERO NEEDS GROUP.

Mr. L. J. Tolley has retired as chairman and managing director of FRANCIS SHAW AND CO. A new chairman has been designated but is unable to take up his duties until May 1. In the interim Mr. John Parsons will be acting chairman of the Board.

At PRESCOT UNDERWRITING AND MANAGEMENT SERVICES Mr. John Curtis, formerly claims manager, becomes director with overall responsibility for claims matters, and Mr. N. W. F. Parry, formerly marine and aviation underwriter, becomes director responsible for the marine and aviation department.

Mr. Tony Payley has been appointed head of marketing operations at the ENGLISH TOURIST BOARD. He replaces Mr. Charles Oswin, who is leaving at the end of January to become director of marketing and sales for Grosvenor House Hotel.

At CANADIAN CABLE SYSTEMS Mr. Roy A. Falbush has been appointed vice-president, Europe. He will be based in London and will be in charge of developing cable opportunities in Great Britain and Europe. Previously he was a transmission engineer with the Canadian Radio-television and Telecommunications Commission.

The COASTAL CORPORATION states that Mr. Sam F. Wilson, Jr., a senior vice-president, is transferring to London in the additional position of managing director of Coastal States Europe, the holding company.

Mr. Stephen Mee has been appointed a director of WILLIAM DAVIS, of Loughborough.

Mr. Barry E. Hicks has been appointed managing director of STEINRE, LIMITED and its Lloyd's broking subsidiary STEINRE (UK). The parent company is Reed Steinhause Companies.

Mr. T. P. H. Griffith and Mr. A. V. Jordas have been appointed to the Board of BUTLERS' WAREHOUSING AND DISTRIBUTION.

Mr. W. J. H. Bowden has become chairman of CPC (UNITED KINGDOM), of Esher, in place of Mr. W. G. Sedgwick, who has resigned as chairman because of ill health, but continues as a non-executive director. Mr. D. Benjamin has returned from the Board to take up a new post at CPC International's headquarters in New Jersey. He is succeeded on the Board of the UK company by Mr. S. Alexander, operations director, Industrial division.

Mr. D. B. Anderson, general manager and director of United Newspapers, has been appointed director of YORKSHIRE POST NEWSPAPERS.

Mr. R. C. Ragg has been appointed a director of BRAHAM-MILLAR GROUP with specific responsibility for sales and marketing.

Mr. Hugh Campbell has been appointed chief executive of the leisure and travel division of the LOW AND BONAR GROUP, Dundee, which also operates internationally in packaging, engineering and textiles. He also becomes deputy chairman and managing director of Nairn Travel, which has 47 retail travel agents in the UK.

Mr. Peter Harries-Alles has joined J. HENRY SCHRODER WAGG AND COMPANY as an assistant director.

WORLEY WALLCOVERINGS, of Gainsborough Lines, has made the following Board appointments: Mr. E. E. Field, managing; Mr. B. Valentine, financial; Mr. D. R. Wilkinson, marketing; Mr. F. C. Gosney, UK Sales; and Mr. K. B. McMullen, sales development. Mr. Maurice Worley, founder of the company, continues as chairman.

Mr. Yoshiro Nakade, general manager of the London branch of the BANK OF YOKOHAMA, is returning to Japan to take up a new appointment. He will be succeeded as general manager by Mr. Osamu Nagasaki at the end of this month.

Mr. Joachim Scherzer has been appointed area manager, UK and managing director of ALU-SUISSE (UK), succeeding Mr. Dennis Fredrick. The company is a member of the Swiss Aluminium group.

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**ATTRACTION**

Attraction

&lt;p

# Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE



A 12-inch diameter metal sample awaits "instant" analysis

## Fast metal analysis

USING X-RAY fluorescence techniques, Link Systems of High Wycombe has developed an "instant analysis" machine that will provide rapid sorting and identification of any metal or alloy. It is likely to find applications in production engineering and in the metals reclamation industries.

Known as Quicksort, the unit will identify a metal in as little as five seconds. Typical applications will include metal stock control, checking bought-out materials, blanks, billets, castings and components. Batch sampling and on-the-spot production quality control are also feasible.

The operator can pre-program the machine. He selects a known and accepted standard sample of the metal in question and places it on the analyser platform. One button depression produces data representing the elemental composition of the sample. The data is held in the machine's memory and all subsequent samples tested are accepted or rejected by comparison with the standard.

"Go" or "no-go" results are indicated by both audible and visible signals and in addition a spectrograph of the analysis appears on a television display. The analysis can also be printed out if necessary.

Using this basic method of data entry the operator can compile a comprehensive alloy data bank to form a highly accessible stored record of acceptance standards for all the

THE UNUSUAL vehicle pictured on the right is designed to clean swimming pools—full of molten aluminium. At least that is how Mr. Tim Reeve, a director of the small engineering firm Grosvenor-Reeve picturesquely puts it.

The vehicle was built by his company for the aluminium giant Alcan specifically to load clean and service its smelter at Lynemouth.

Mr. Reeve says: "The furnace is in effect an enclosed swimming pool of molten aluminium. Access to the smelter is obtained by raising a door at the liquid level along one side."

Because there is limited manoeuvrability around the access slot, the vehicle has been given the facility to steer sideways as well as fore and aft with considerable lock in either direction."

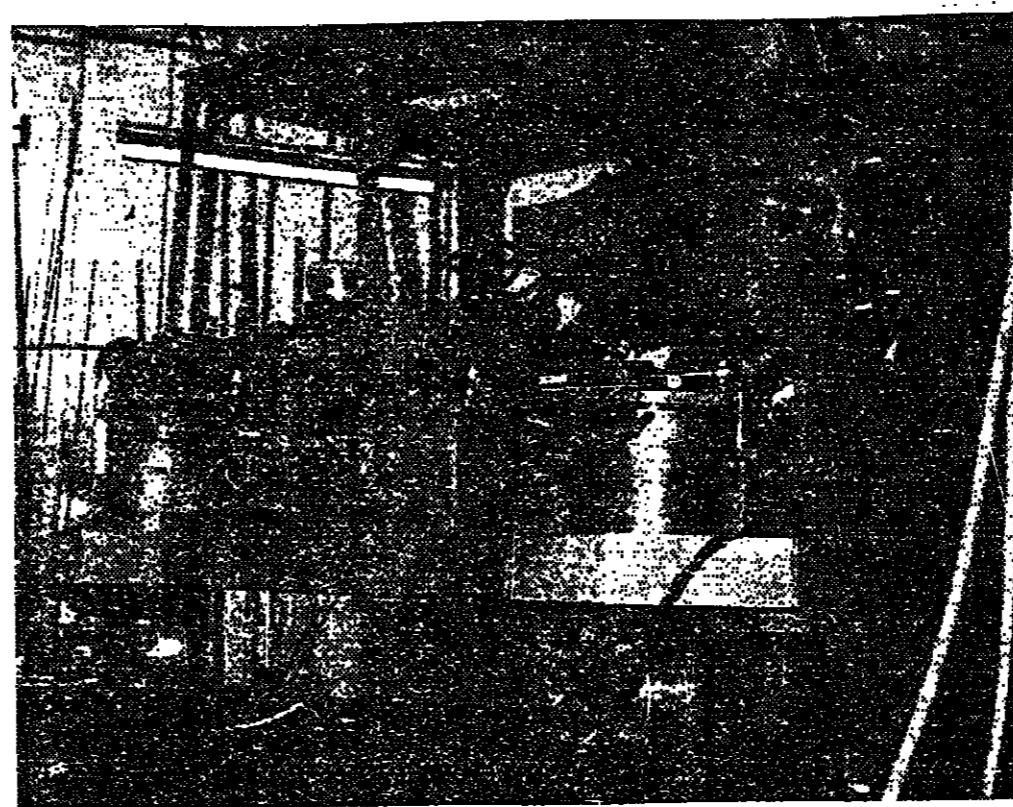
### Hydraulics

The design of the vehicle thus presented a number of interesting mechanical problems. Alcan had been using a modified fork-lift truck for the job, a machine with adequate lock but no facility for sideways movement. Furthermore, control of the scraping and cleaning tools left something to be desired. Alcan reckons it loses several thousand pounds-worth of aluminium each year, thrown away with the waste from the smelter.

There was a further curious stipulation in the specification. Alcan said it wanted the vehicle to operate hydraulically—no new-fangled electronics were to be used.

Grosvenor-Reeve already had some experience in such design projects. At one stage it built

a device for an Arabian princess



The Alcan smelting furnace vehicle: the plastic-tired wheels will turn at right angles to the direction of travel at the touch of a button.

which would raise and lower a television set in the middle of a revolving table. Again, no lock was applied to the steering wheels.

The Alcan vehicle was designed so that at the touch of

a button it would move at right angles to the direction of travel, no matter what amount of lock was applied to the steering wheels.

The reason was that the driver must know in what direction the vehicle will move after the

### NEWS IN BRIEF

everyday operation in a spray booth, around a factory and on site, claims The DeVilbiss Co., Ringwood Road, Bournemouth (Northbourne 7111).

Capable of handling a wide variety of materials, it will deliver a uniform spray pattern with a 2.1mm bore fluid tip and an external mix air cap.

The guns are supplied with a 1.14 litre capacity suction feed material cup incorporating a plastic diaphragm for drip-free operation.

**SURFACE SEAL**  
DEVELOPED SPECIFICALLY to seal and enhance the grain structure of most types of prepared wood and cork surface is a new thixotropic polymer resin solution from Industrial Adhesives, Moor Road, Chesham, Bucks. (02405 4444).

Called Prime Seal, this solvent-based product is non-drip and is said to be simple and speedy to apply, drying quickly under normal ambient

conditions and forming an ideal base for the immediate application of a finishing coat.

### WATER

VILLAGES IN THE north and central regions of the Ivory Coast will be provided with drinking water when Intersite (part of Royal Volker Stevin) completes the drilling of 780 wells in a two-year project.

Two types of well are being installed: the first being known as "puits." These are fed by strata in the rocky overburden and their average depth is 20 metres. They consist of stacked concrete rings with a diameter of 80 cm; the lower rings varying according to the nature of the subsoil.

The second well type is known as a "forage." This has an average depth of 50 metres of which a quarter is in the overburden and the rest in granite. A pvc casing with apertures extending over 30 per cent of its length is inserted in the

borehole and gravel is deposited around the perforated section to form a filter. A watertight seal is required at the interface to prevent polluted water from the upper strata reaching the filter.

When the filter tubes have been placed in position a concrete slab is poured for the mounting of a hand-operated pump. The slab incorporates means for carrying off water which may leak or be spilled.

**TRIMS PLASTICS**  
HORIZONTAL BAND SAWS, for trimming single or multiple vacuum-formed mouldings out of a sheet at one pass, have been developed by Hanwood Engineering Service, Unit B, 3, Stafford Park 4, Telford, Salop (0952 612358).

The company claims that this range is the largest being produced in the UK and is initially capable of trimming mouldings up to one metre wide.

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A better  
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emulsify

WORK AT the University of Southampton has produced an improved method of emulsification through the use of electrostatics, and a pilot model has been built.

The development should be of some interest to the makers of paints, cosmetics and pharmaceuticals where the emulsification of two or more liquids is called for.

Formation of an emulsion involves dispersing fine particles of one liquid evenly and permanently throughout another. To date, says NRDG (which has backed the development), agitation techniques have usually resulted in a particle size of 50 to 60 microns and subsequent mechanical atomisation, although it does produce the desirable one to two micron sizes of the ideal emulsion, leaves a distribution of other sizes in the final product. Such a wide particle size distribution can lead to "creaming" or "gelling" of the product.

Dr. J. F. Hughes and Mr. I. Pavey of the University's electrical engineering department have invented a technique using voltages of 40 kV (DC).

The voltage is applied to the first liquid as it emerges from a nozzle and the effect of the induced charge and resulting forces is to cause the liquid to break up into an atomised spray which is then fed into a thin moving layer of the second liquid.

Work over three years at Southampton shows that a satisfactory emulsion can be produced at rates comparable with methods at present in use by industry.

Companies interested in manufacturing emulsifiers based on this work under NRDG licence are invited to contact Peter Thompson, National Research and Development Corporation, 56 Victoria Street, London SW1 6SL (01-828 3400).

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

**'Picking winners': France applies a Japanese formula**

BY PAUL KRAUSS

"SUIVEZ LE JAPON!" Thus a recent headline in France's leading news weekly, *L'Express*, summed up the fervent conviction of François Cayrac, president of the French employers' federation, that the key to French prosperity in the 1980s must be to emulate Japan's post-war industrial strategy.

The theme is cropping up with increasing frequency in the French press. The same week, *Le Nouvel Observateur* ran a cover story on "Le défi japonais," and *Les Echos*, the leading business daily, headlined an article, "Europe v. Japan, the Match of the Century."

All this reflects a growing consensus among French Government functionnaires and industrialists that they should take a leaf from the Japanese book and pursue a strategy based on high technology, aimed at establishing France as a world-class competitor in global markets. For years the French have admired Germany's industrial prowess and envied the sophistication of German plant and equipment in basic and intermediate industries. But the future for these industries no longer looks quite so bright and the French are beginning to shift their allegiance to the Japanese economic model.

The choice is apt. France, like Japan, lacks the raw materials and the fossil fuels required for basic industry, and has therefore launched a major nuclear energy programme.

But that is by no means the only point the two societies have in common. Both France and Japan are intellectual meritocracies, based on an educational system that sends its most successful products to the Ministry of Finance. Both are characterised by close managerial contact between public and private sectors, supported over the last 20 years by sympathetic governments. Both recognise the need

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TABLE 1: THE ANALYTICAL CRITERIA

FOCUS	Market	THE 33 VARIABLES
		World future demand (1 variable)
		National future demand (1 variable)
		World competition (6 variables)
		World specialisation (6 variables)
		National specialisation (2 variables)
		Industrial constraints (5 variables): production capacity; R and D effort; manpower availability; supply sensitivity; market coverage
		Economic constraints (5 variables): profitability; value added per employee; technology level
		Fit with national objectives and constraints
		Job creation (1 variable)
		Economic self-sufficiency (3 variables)
		Potential for involvement of French industry (3 variables)

TABLE 2: PRIORITY LISTS AFTER MULTICRITERIA ANALYSIS

FIRST PRIORITY SECTORS	SECOND PRIORITY	THIRD PRIORITY
Railway rolling stock	—	—
—Pneumatic equipment	—	—
—Plastic materials manufacturing	—	—
—Manufacturing of basic organic products for pharmaceutical applications	—	—
—Pharmaceutical specialities	—	—
—Professional electronic equipment	—	—
—Electronic tubes and semi-conductors	—	—
—Civil engineering equipment	—	—
—Furnace and heating equipment	—	—
—Electric heating and household appliances	—	—

16 months ago. Presided over by the Prime Minister, its decision-making level includes four other ministers: André Giraud, the Minister of Industry, and his colleagues at Budget, Economy and Finance, and Foreign Trade. Preparing their dossier is an interministerial committee headed by Jean Pierre Souviron, the Director General of Industry, with the support of a dozen high-flying officials.

Compared with the mighty MITI, CODIS is a very small group. Yet it would be a mistake to judge its potential influence by its size. Significantly, it has emerged at a time when the practical effect of the Five Year Plans on French economic life has been visibly diminishing. According to many, the latest Plan (for 1981-83) is no plan at all: it lays down broad directional goals but sets no quantitative targets and proposes no specific strategies.

CODIS, in contrast, combines a highly sophisticated analytical approach with practical means of achieving its mission. While the targets it proposes and the strategies it devises are blinding on no one, the government is setting out to achieve its objectives through a complex, largely *ad hoc* mixture of advice, incentives, specialised

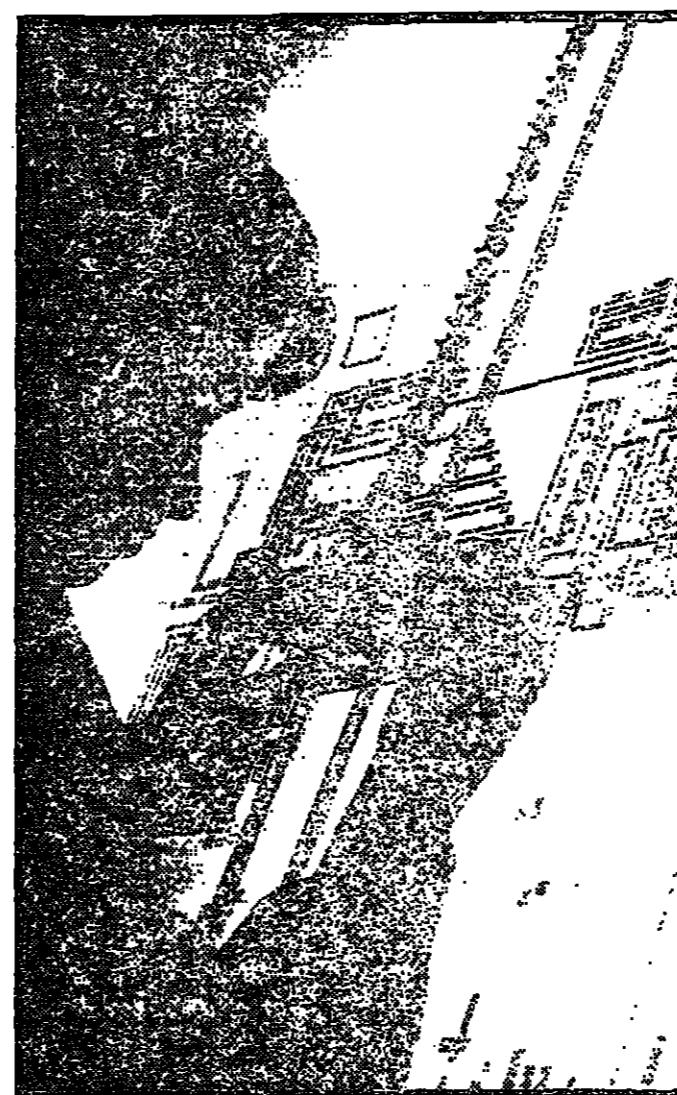
assistance and gentle economic pressures.

This approach represents a subtle but unmistakable shift away from *dirigisme* towards a form of liberal interventionism. Having put aside its stick (never a very formidable one) the Government now appears array of carrots can stimulate the required initiatives from private industry.

**Bureaucracy renounced**

France's new industrial policy announced by Giraud just over a year ago has three broad objectives: (1) to ensure the health of basic industries; (2) to strengthen the "locomotive" industries capable of growing and building on new technology, such as aerospace, telecommunications and nuclear energy; and (3) to encourage and stimulate strategic growth in certain key industrial sectors, where the greatest future potential is seen to lie. As the chosen instrument for achieving the third of these missions, CODIS is bending its efforts not to prop up failing industries but to help the future champions grow.

Besides adhering to a non-directive approach, CODIS will seek to secure the implementation of its industrial develop-



The grand design: microelectronics underpins much of the French Government's industrial strategy

ment plans without the aid of any new bureaucratic entities or mechanisms. But renouncing bureaucracy does not mean renouncing method, and CODIS's early steps have been nothing if not analytical. They have been based on the sort of approach to strategic management used by forward-looking multinational corporations, though carried to a level of complexity which is beyond the usual corporate mentality.

To select the "vedettes" (stars)—priority industries for strategic development—CODIS started off on the basis of a Ministry of Industry study of 600 different industrial sectors which had been carried out in the mid-1970s by one of its officials, Christian Stoffaës.

Based on a weighted analysis involving the application of no less than 33 quantifiable criteria (see Table 1), the study ranked these 600 into priority lists according to six strategic policy alternatives—ranging from a seventh, more general category—major innovations in textiles—was added after a CODIS meeting chaired by the Prime

national division of labour—and pinpointed 23 priority sectors (table 2) which would be appropriate whichever overall national industrial strategy was eventually chosen.

Once the French government had opted for an aggressive worldwide strategy and with the resulting portfolio in hand, CODIS set about defining 14 newly-classified sectors that were seen as most important to France's future industrial prosperity within the context of that strategy. It was from among these 14 that CODIS selected the first six target sectors announced by Giraud early last year.

These six stars are "bureaucratique" (the electronic office of the future), "offshore" (underwater exploration equipment), biotechnology, consumer electronics, robotics (automated manufacturing equipment), and energy-conservation equipment. A seventh, more general category—major innovations in textiles—was added after a CODIS meeting chaired by the Prime

Minister, Raymond Barre, last month. While textiles may have been added for political reasons, the remainder look at first sight more like some stockbroker's dream portfolio than a true reflection of the balance of current French industrial activity. The strategic direction they indicated is clearly toward high technology.

In a sense, the formal announcement of priority development areas may be akin to the consensus-building efforts that attended earlier Five Year Plans, which were considered to have had more impact during the discussion phase than after they were printed. Today, in a more liberal environment, the Government may believe that publicising its choice of growth sectors will help to make the growth happen.

There is, however, more than rhetoric to the Government's programme. Having selected these initial stars, CODIS commissioned private consulting firms to conduct detailed studies of each as the basis for sectoral strategies to be developed under the direction of CODIS members and staff.

The next step—already taken in some cases—is to identify particular firms currently involved or interested in these areas, that are thought best suited to spearhead the Government-designed strategy. CODIS then attempts to persuade them to assume this role. Based on their response and the specific projects they propose, the Government is then prepared to take action—not only through close contact in the corridors of power between the public and private sectors but also through a variety of incentives, including expert guidance and consultation, as well as privileged access to various kinds of financial and non-financial assistance that are available under an array of existing programmes.

To date 21 projects have been submitted, of which 10 have been selected for special CODIS aid that will amount to some FFr 1.5bn over the next five years: two in "bureaucratique" (including CIT-Alcatel and one small firm); two in offshore; three in biotechnology (all small firms); one in consumer electronics (Vidocolor, a Thomson-Brandt subsidiary); one in robotics (a subsidiary of Peugeot) and one in energy conservation equipment (Jaeger). A further 20 are currently under consideration.

The practical implementation of this new industrial strategy for France may not at first seem very logical. The most obvious case is the Government-encouraged move of Saint-Gobain-Font à Mousson, a heavy process industry company, into *bureaucratique* through stakes in CII-Boneywell Bull and Olivetti. Having entered the field of com-

**Favourable conditions**

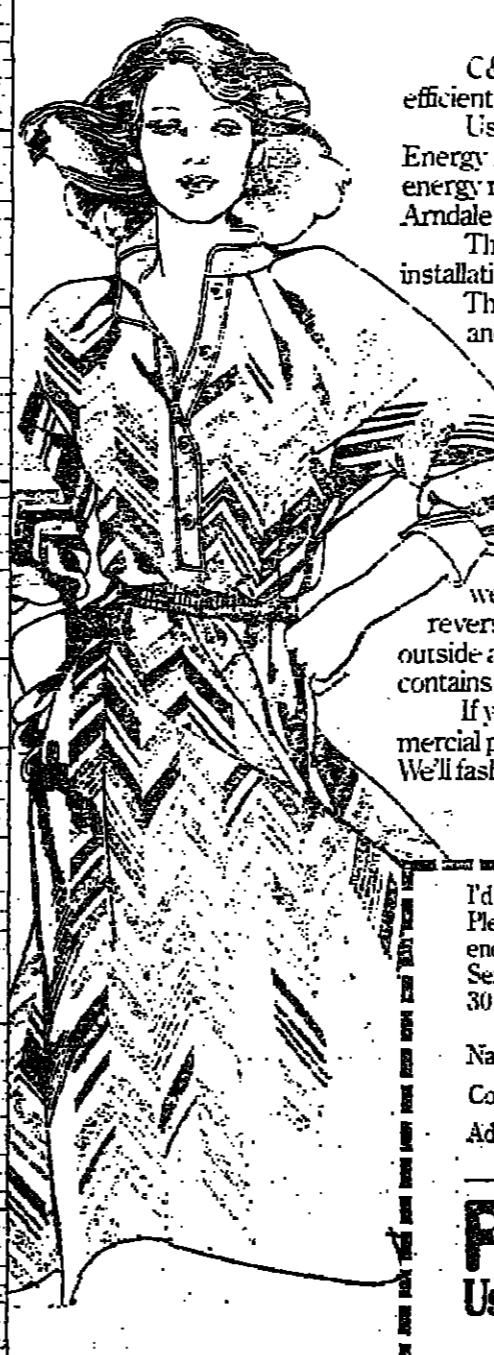
No one doubts the sincerity of Giraud's belief that the government must leave industrial leaders as much responsibility as possible for the conduct of their enterprises, while providing them with favourable conditions in which to achieve their objectives. ("The state will help those who help themselves.") But the fact remains that the Government is capable of doing more in its effort to manage the economy strategically than just announcing its choice of interesting industries.

In some people's minds, the question is whether the idiosyncrasies of French culture, coupled with heavy national overhead expenses, will allow the nation to become really competitive worldwide, with respect both to price and timing, and in all these new sectors.

The Ministry of Industry does not really control all the cards, and a nation of individualists may be at a disadvantage in attempting to match the performance of a nation like Japan. Nonetheless, the first steps look promising. Whether they will lead to enduring results may depend on whether "le défi japonais" can galvanise French industry as effectively as "le défi américain" did a decade ago.

Paul Krauss is managing director of the Paris office of McKinsey and Co. Inc.

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# FINANCIAL TIMES SURVEY

Tuesday January 20 1981

# CUMBRIA

Success in attracting investment has enabled the county to weather the bleak situation of cuts and closures better than other areas. Energy projects will provide some new jobs and there are hopes that more will be created by extending tourism, as Rhys David reports.

## Trying to buck the trend

CUMBRIA, like most other parts of the UK, has had its fair share of redundancies over the past year as steel, textiles, engineering, packaging and other industrial sectors have struggled to cut costs to survive the recession.

The county—England's second biggest inland area though one of its smallest in population—also has had more encouraging developments to report as well. Many of the factories that have closed have been found new occupants, and in a number of cases staff made redundant have banded together to start their own business, though on a much smaller scale.

The county's industrial promotion department reports too a surprisingly good level of inquiries from businesses interested in expanding in the area, and some of these are likely to be converted into bricks and mortar over the next year.

Most significant of all, perhaps, has been the comparatively modest increase in unemployment compared with national trends. Unemployment in Workington and Whitehaven, the two hardest-hit parts of the county, stood at 10.6 per

cent in December, not much greater than the 9.1 per cent for Britain as a whole.

Barrow, traditionally regarded as a blackspot, had 9.6 per cent out of work, while Keswick's 8.2 per cent, Carlisle's 8.9 per cent and Penrith's 6.5 per cent were all below the national rate. Kendal, with only 5.5 per cent out of work, currently has one of the lowest unemployment rates in Britain.

The resilience Cumbria is showing is due to a number of factors. The area with its outstanding lake and hill country, its low overall population and network of small villages and towns, has proved a draw to entrepreneurs anxious to start up small businesses in expanding fields such as electronics or computer services in scenic surroundings.

A battery of incentives and services to guide and help these and other locally-inspired projects is available from a variety of agencies, including the county council, the six district authorities, the development commission and the Department of Industry.

One such scheme caters for the smallest of companies with up to five employees in two remote parts of the county—Millom and Alston. Companies in this area can qualify for grants of up to about £1,500 towards the cost of projects.

At the other end of the scale, Cumbria has been increasingly successful in attracting investment by bigger groups anxious to get away from the labour relations and skill shortage problems very often associated with big city operations.

Leyland is now midway through a £1m expansion which will add 90,000 sq ft to its Lillibrook, Workington, factory which produces the Leyland National single-deck bus. The extension will enable the factory to take over production of Titan double-deck buses

which is being transferred from the Park Royal works in London. The Cumbrian plant will be producing seven buses a week by September with the whole of this year's output going to London Transport.

The plant also has co-operated with British Rail in the development of lightweight railway carriages based on bus bodies. Trials have been held in Britain and the U.S. and it is hoped that a major market for the carriages will open up.

### Market

Other major groups have also chosen to maintain a high level of investment in the area.

United Biscuits is spending £3m at its Carr's of Carlisle factory, and Lightning Fasteners, part of Imperial Metal Industries, is re-equipping its Cleator Moor plant at a cost of £5m.

In Carlisle, Metal Box is to put in a new two-piece can-making plant to manufacture for the beverage market, at a cost of £15m, though another plant in the town which makes other metal packaging equipment has had to cut 300 jobs.

K Shoes has recently opened a £1.2m factory in Kendal where it has its headquarters, though this development again has followed contraction elsewhere in the group in Cumbria, resulting in the loss of 450 jobs.

Cumbria's economy also draws strength from a wide range of medium-sized groups which, because of their comparative distance from major UK markets, realised some time ago that survival would depend increasingly on specialisation.

Oxley Developments, founded originally to produce essential radio components for the 1939-1945 war, now makes a range of highly specialised products for the defence and professional communications industry at its Ulverston manufacturing and research centre. The company



Holiday visitors at Bowness, Lake Windermere

### CUMBRIA'S LEADING COMPANIES

	Founded	Number of employees
Vickers Shipbuilding	1870	Warship construction
British Nuclear Fuels	1971	Nuclear energy
British Steel Corp.	1978	Steel
Shoemakers	1842	Shoes
Abrilite and Wilson	1940	Detergent chemicals
Metal Box	1955	Open top cans, fancy boxes
United Biscuits	1831	Biscuits
Eden Construction	1955	Civil engineering
British Sidac	1923	Film wrapping
Ashley Accessories	1959	Electrical wiring
National Coal Board	1947	Coal

employs 300 people and exports 25 per cent of its output directly.

At Milnthorpe, not far away, the Henry Cooke Paper Mill, part of the Bibby Group, has managed to stay profitable at a time when most other UK paper mills have been losing money.

In one of the many examples of expanding groups taking over premises vacated for one reason or another, three Kendal-based companies, Furmanite International, Kendal Coachworks and Westmoreland Glass, have recently grouped together to buy the six-acre site of the former Bus Engineering Company. Most of the space will be taken by Furmanite, which

has expanded rapidly in the past 12 years supplying a worldwide service for sealing leaks in process plant.

Despite these successes there remain major problems within the county, and in some areas in particular. For instance, there have been big job losses in the steel industry on which Workington remains fairly heavily dependent.

Textile plants introduced into the west of the county to enable more women to join the labour force have also been affected. Two Courtauds factories, at Carlisle and Workington, employing nearly 700

CONTINUED ON  
NEXT PAGE

## Nuclear power heads energy projects

INVESTMENT projects totalling about £2bn are currently being undertaken by the British Gas Corporation's decision to site at Barrow the nuclear industry on Cumbria's Morecambe Bay field. The base will be built on nearly 200 acres just outside the town and will process the gas from the field 23 miles away in the Irish Sea before it is transferred to the UK grid at Kirby Lonsdale.

The £2bn includes expenditure of roughly half that amount refurbishing and replacing equipment at British Nuclear Fuels' Windscale plant for handling spent fuel from Britain's Magnox power stations and similar installations in Japan and Italy.

Most of this remaining expenditure will go on new facilities—the subject of a 100-day inquiry three years ago—which will enable Windscale to provide thermal oxide processing facilities for the newer advanced gas-cooled reactors now operating in Britain and under construction.

Several hundred new jobs will be created when the current projects are completed later in the decade to add to the 6,400 people already employed at Windscale and Calder, and an army of 1,800 construction workers will be needed for the expansion programme. On top of this there have been other indirect benefits ranging from improvements in shopping facilities in centres near the plant, such as Whitehaven, to BNFL support for local train services and other amenities.

A number of small businesses have sprung up, too, in the old industrial villages and towns such as Cleator Moor to supply goods and services to Windscale and its workforce. The local authority covering the area, Copeland, has responded with its own programme of factory building to add to those being developed by the Department of Industry, the Development Commission (the agency which looks after rural areas) and Cumbria County Council.

With the pipelines already coming ashore at Barrow, there is a case for concentrating

developments associated with the field in the town, but its poor road links with the motorway network, although being improved, are a drawback. However, air facilities do exist at Barrow, where Vickers Shipbuilding, the town's biggest employer, operates its own airfield.

Providing agreement was reached this could be the base from which personnel are moved by helicopter to and from the rigs. Studies are also believed to have taken place into a possible helicopter connection with Manchester Airport.

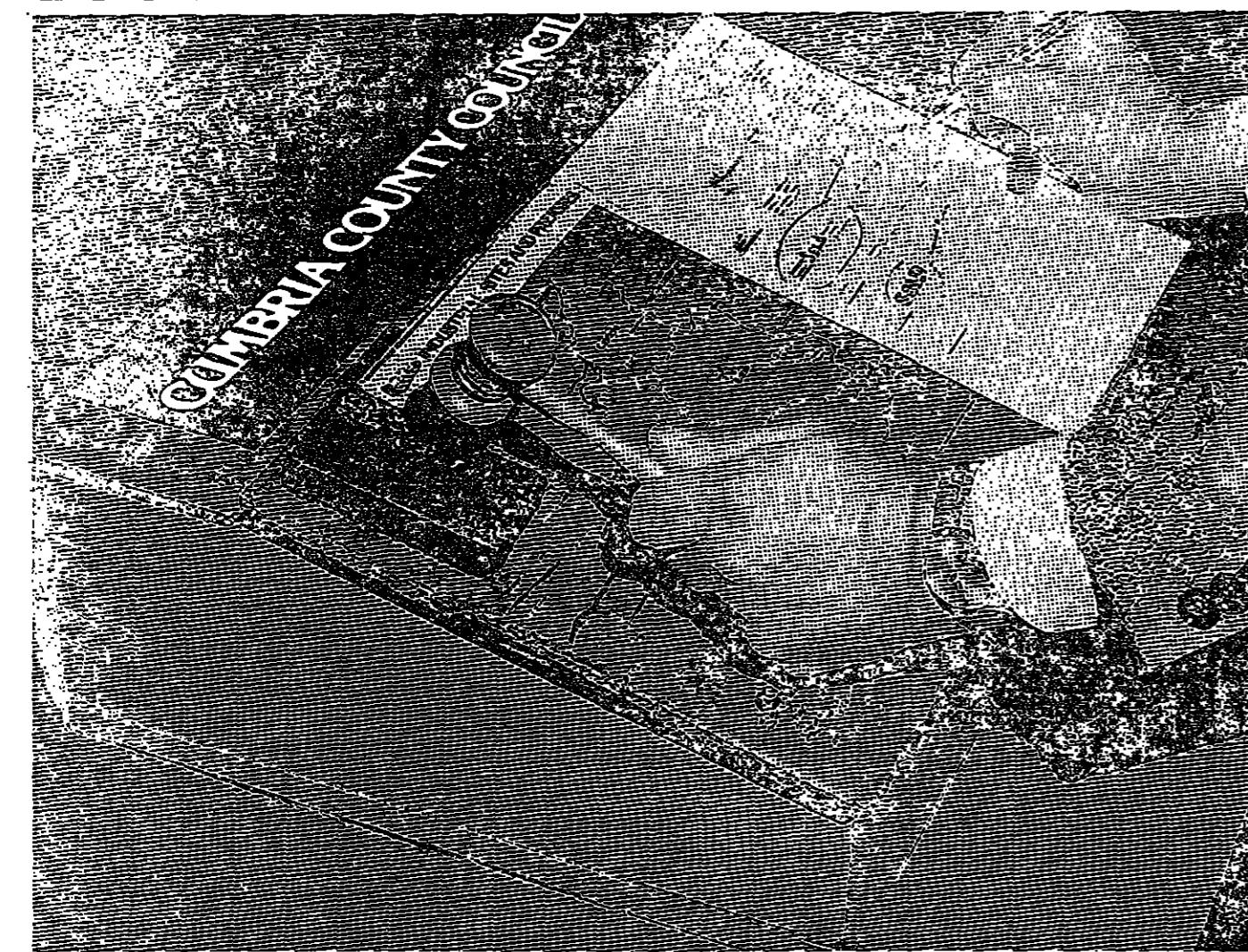
The two new fuels, nuclear power and gas, are carrying on a tradition whereby energy resources have been at the bases of Cumbria's prosperity and development. Coal, which together with ample deposits of iron ore, led to the growth of iron and steelmaking in the area, is now of diminished importance but remains a significant employer.

Some 970 men are employed at the county's only deep mine, Halg Colliery, at Whitehaven, and several hundred more work at open-cast sites. Output from deep-mined and open-cast sources is being increased to 1m tonnes a year.

Coal soon may also play a part in the revival of the docks at Workington, the county's only major port, which was acquired by Cumbria from the British Steel Corporation in 1974. The port, which can accommodate vessels up to 10,000 tonnes, handles BSC's exports of rails and track products from its Workington works together with chemical raw materials and various other cargoes.

A further boost to trade will be provided if plans go ahead to develop the port for coal shipments to Ireland. Workington's port also has a stake elsewhere in the transport of energy. Its latest development is a roll-on roll-off service bringing nuclear waste from Dounreay in Scotland for re-processing at Windscale.

Cumbria's other important



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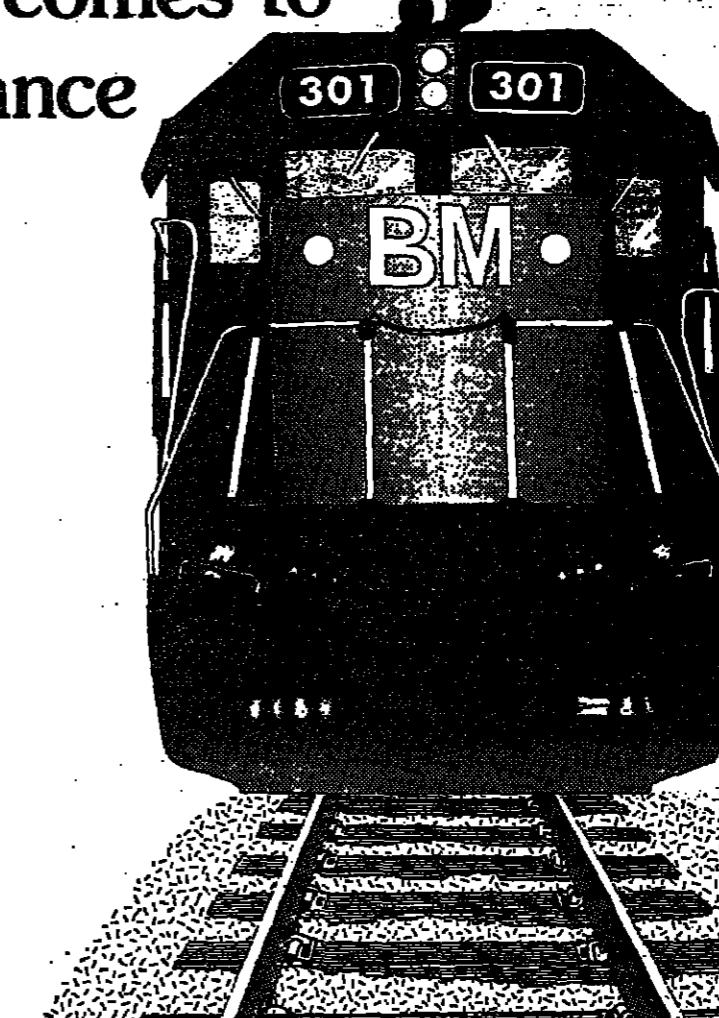
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## CUMBRIA II

# Steelmaking awaits return to profit

**IN THE** general crisis that has beset the British Steel Corporation, the various iron and steelmaking and engineering activities grouped under BSC Cumbria have proved no exception.

Faced with weak markets in the UK and worldwide, the loss of business during the industry's prolonged strike and afterwards, high interest rates and exchange rates, and inflation, BSC Cumbria's mainly Workington-based companies will turn in a £10.5m loss in the year to the end of March or a reduced turnover of £109m.

As in other parts of BSC, the consequence is lost jobs. A total of 1,900 redundancies have already been announced or are due to take place, bringing the total employed down to about 4,600.

Yet while the picture has its bleak aspect, there are hopes that moves already taken over the past year will bring BSC Cumbria back into profit sooner than many other parts of the corporation, and without too much further truncation.

Mr. Langton Highton, BSC Cumbria's general manager, says: "Manpower throughout the works has been reduced, and as a result of discussions with the unions we have been able to secure a number of changes in practices. We have made major efforts to reduce energy costs and we have speeded many processes up."

Surplus capacity in areas where demand has dropped has been substantially cut out, and in a number of other areas BSC Cumbria is already well down the path towards specialisation identified by the new BSC chairman, Mr. Ian MacGregor, as leading to a more profitable future.

Thus BSC Track Products at Workington is responsible for

the bulk of the corporation's output of rails and other rail-way equipment—products for which there is growing world demand.

Investment over recent years

has been directed towards improving the balance in the works, bringing finishing operations up to match output of the rolling mills, and towards improving productivity generally.

Output on 10 shifts a week has now passed that previously being achieved on 17.

**Competition**

In selling around the world Track Products faces heavy competition from other rail producers in France, West Germany, Poland and elsewhere, and further investment of £2.1m has been recommended by the BSC board to give the Workington plant the capacity to supply rails 120 ft long—double the present length.

This is expected to enable Track Products to win back some markets lost to rails now produced on the Continent, and as a result to increase output. This in itself would help to reduce overheads and offset the difficulties caused by the high pound in low-price markets such as the US.

Major re-organisation has taken place too in the former Distington engineering operations at Workington which were placed under BSC Cumbria nearly three years ago. The company originally operated as a designer and contractor of steel works plant with its own manufacturing and workshops facilities—but these two functions have now been split to form Distington Engineering Contracting and BSC Cumbria Engineering.

Cumbria Engineering Com-

pany continues with a substantially reduced labour force as a major world manufacturer of continuous casting equipment and has been protected to some extent from the slump in world steel investment by the continuing switch to this process route.

In response to the reduced

investment of the steel

major efforts have been made

to find new markets for

Cumbria Engineering and to

develop new services for

customers. The most important

diversification has been into

supplying the spent fuel flasks used by the nuclear industry to transport waste from as far as Japan for re-processing at Windscale.

About 40 per cent of Cumbria Engineering's workload this year is accounted for by the nuclear industry, which is likely to remain a strong customer for some years to come as a result of Britain's nuclear power expansion and recently-won overseas reprocessing orders.

Cumbria Engineering at the same time has begun marketing the facilities it can offer for routine servicing and refurbishment of steelworks and other heavy equipment.

Extensive manning and production cuts have also taken place in Ogden and Lawson, a supplier of copper parts for blast furnaces, and it too is now looking at expansion in the allied brassounding field.

Barrow Steel, which operates

a small 30-tonne electric-arc

furnace making steel for

specialised strip used mainly in

packaging applications, has

similarly reduced its labour

force by one-third over the past

five years to under 300.

The main uncertainty still

hangs over the future of

foundry pig iron production at

Workington Iron, Britain's last

producer of this commodity.

**Trend**

CONTINUED FROM  
PREVIOUS PAGE

people, were closed last year and there have been other shutdowns and manning cuts.

At the same time the machinery for helping industry has itself been weakened. From the middle of this year changes in government regional policy will reduce the incentives on offer to industry moving into certain parts of the country such as Barrow.

Government restrictions on local authority expenditure have also made it necessary for Cumbria County Council to revise its own scheme for providing loans to industry. This is now likely to be replaced by a loan guarantee scheme through a clearing bank.

Nevertheless, Cumbria can look forward over the next few years to the benefits of several major capital expenditure projects within its borders. About £2bn will be spent on new facilities at Windscale for reprocessing nuclear fuel and £400m is due to be spent bringing ashore gas from Morecambe Bay.

**Decision**

Barrow itself is likely to be the major beneficiary if the Government confirms its decision to embark on a £5bn programme to replace Britain's Polaris submarine missiles with Trident missiles. The Vickers shipbuilding yards at Barrow, where 14,000 people are employed on submarine and other naval shipbuilding work, is currently awaiting approval for a £60m development to provide a covered hall to build nuclear submarines and the Type 42 destroyer in completely enclosed surroundings.

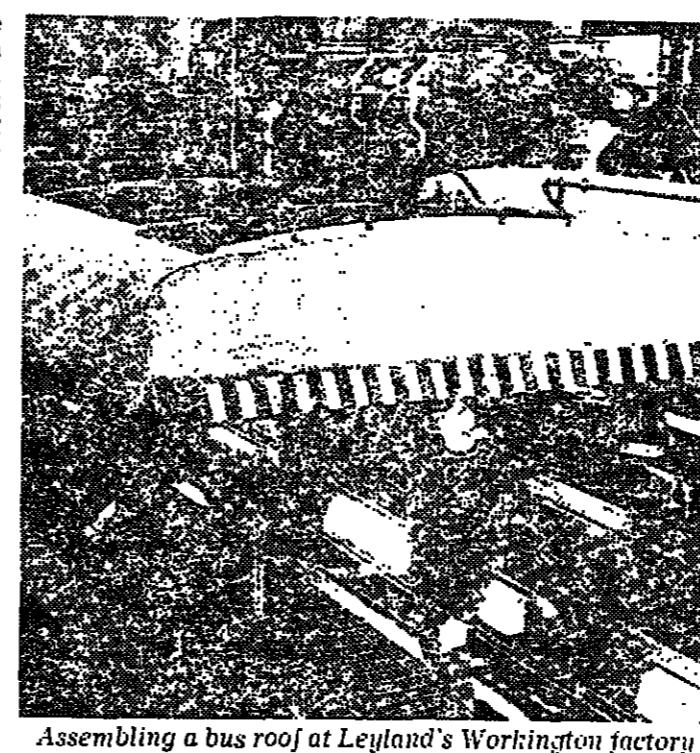
Cumbria's prosperity inevitably is going to depend mainly on the performance of the UK economy as a whole. Its industry has been put to the test over recent years, however, and has emerged trimmer and stronger.

The county can draw to on the additional strengths of its tourist industry—likely to be of increasing importance with the growth of leisure—and on agriculture—already the basis for an extensive local food processing industry. When the upturn in the UK economy does come Cumbria will at least have the foundations for growth.

BSC has already announced the closure of its Distington foundry, which supplied its own engineering plant, with the loss of 430 jobs, and because of excessive stocks its two other foundries are currently out of operation.

Strenuous efforts have been made over the past year to persuade customers in the industry that the low prices being offered by merchants selling imported pig iron would soon rise if all UK production ceased. A decision will be made in the spring whether or not to bring one of the two foundries back into production.

The aim as far as all the businesses are concerned, according to Mr. Highton, is to get back into profit by spring. Next year, assuming a modest improvement in the UK economy, it is hoped that profits in the range £3.5m-£5m will be made. "We will do this, however, only if we make sure we are in the businesses that have a future, and out of those that do not," he says.



Assembling a bus roof at Leyland's Workington factory

## Initiatives for tourism

A NUMBER OF enterprising new schemes are now under way, or are in the minds of tourism administrators, to attract visitors to the thinly-populated coastline of Cumbria.

In Cumbria as a whole, tourism provides about £100m in revenue each year and the Lake District is one of the most visited parts of Britain. But while the Lakes are overcrowded at various times of the year, other parts of the county which are suffering from depopulation and declining industries could find in tourism a promising source of new employment.

The old dock system at Maryport, home town of Fletcher Christian of the Bounty, has been identified as a possible base for a maritime museum and as a well-placed cruising centre offering yachtsmen the choice of sailing up to Scotland, the Isle of Man or even Anglesey.

Silloth, already a popular holiday resort for Scottish visitors, is also a champion ship bowl centre and the town is looking at ways to develop indoor facilities for the sport in winter.

At Millom, an isolated iron

and steel town built around local deposits of iron ore, an exhibition of energy past and present

will go on display later this year, featuring the nuclear plant short distance up the coast at Windscale and Calder Hall.

**Initiatives**

Inland, the isolated town of Alston, where Cumbria meets the Pennines, is hoping to attract visitors interested in the history of lead mining in the area. Farm tourism is also seen as a valuable means of slowing down depopulation in a district which has lost its major source of employment with the closure of the local foundry.

These initiatives, most of them backed in one form or another by the Cumbria Tourist Board, are part of a two-pronged approach to the development of tourism in the region.

The total of nights spent in Cumbria by British visitors has been running in recent years at about 11m a year, with overseas visitors, mostly from the U.S., adding a further 1m. Altogether tourism is responsible for about 20,000 jobs, half of them in hotels and catering, making it almost certainly Cumbria's biggest industry.

However, with the west of the county traditionally heavily involved in industry, from iron and steelmaking at Workington to chemicals at Whitehaven and shipbuilding at Barrow, tourism's benefits have been felt only in parts of the county. Many of these industries have been shedding labour over recent years and so tourism offers perhaps the most prospects of alternative jobs.

If tourists can be persuaded to visit lesser-known parts of the county there will also be other benefits. For example, there will be less need to increase the facilities for handling cars, coaches, and holidaymakers in the Lakeland area by building new roads, and

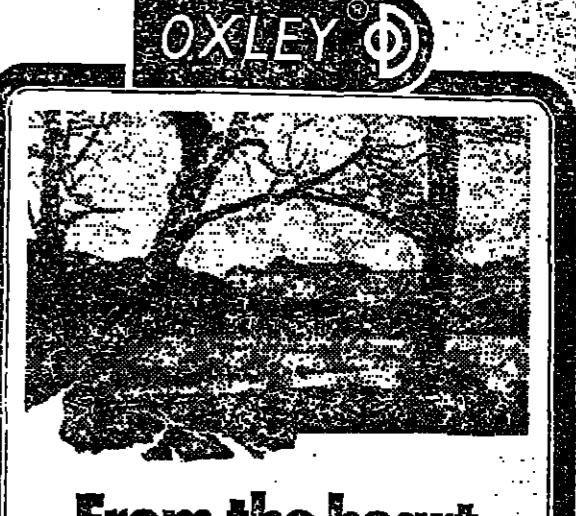
hotels, or sanction more camping and caravan sites, which all put at risk the scenery which attracts the visitor.

For this reason the Lake District Planning Board—the authority which controls development in the area—has set its face against major new developments.

The approach being adopted by the Cumbria Tourist Board for the Lakes—the other prong in its strategy for the county as a whole—is to try to maximise the use of existing facilities. Occupancy rates in hotels fall away sharply in the winter months and increased conference business together with leisure courses have been identified as offering perhaps the most promising avenues for generating off-peak business.

The board is also encouraging hotels and other tourist operators in the main Lakeland towns and other important centres such as Carlisle—a major staging post for visitors on the way to Scotland—to take advantage of the grants, loans, and interest relief schemes offered by the Government to those providing better facilities.

Special timetables will be issued this summer covering the northern and southern parts of the county, showing visitors clearly the sort of journeys that can be made by rail, bus, or water to various attractions, and the necessary connections.



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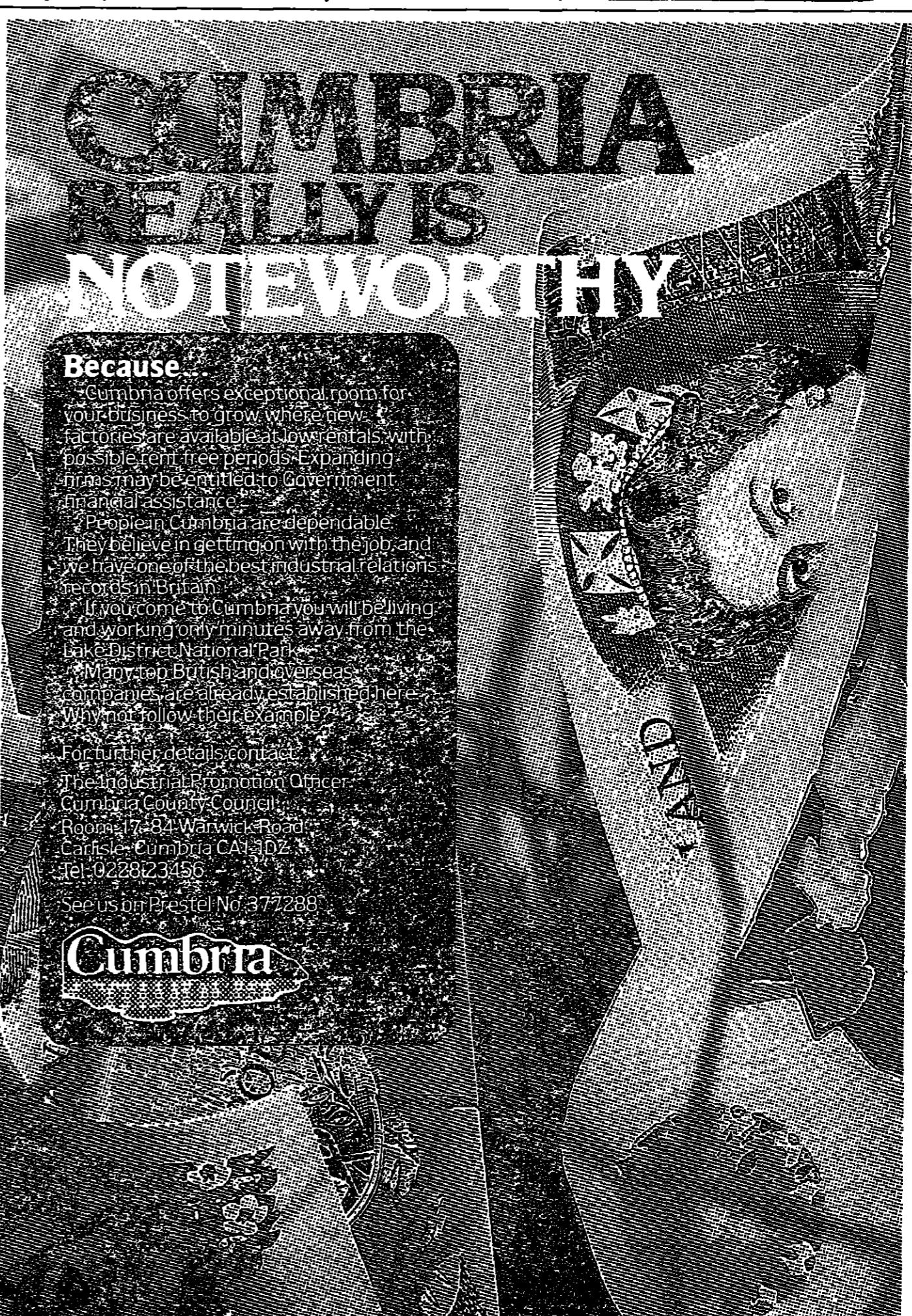
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# The real 'real interest rate'

BY ANTHONY HARRIS

ONE THING that makes me grind my teeth and tear out my hair is the wholesale price index. It has been rising at an annual rate of only 5.6 per cent in the last six months. So the average manufacturer is facing a real interest rate of over 10 per cent—a matter of about £2bn a year in real terms on the present level of bank lending.

## Overlooked

Even in the sense in which they use the words, the statement has been untrue for many months now. The year-on-year increase in the retail price index is well over a full percentage point below the present cost of commercial credit even to fairly prime borrowers; but of course the moneylenders tend to overlook little facts like that. I rather prefer the straight lie about starving children and sick grandmothers which formed the moneylending patter of Restoration comedy.

It would hardly be worth wasting spleen on a little lie like that, though. A much more important one is concealed in the basic formula—subtract the annual rate of inflation from the annual interest rate, and you get the "real" rate of interest. Only academics, historians and apologists live in a world where significant events take a year to happen.

In the real world, the real cost of money depends crucially on the period of the activity financed. For a manufacturer financing a fairly slow production process taking, say, six months from purchase of materials to sale of finished product, it is the six-month rate of inflation which matters. This now stands, as Mrs. T. likes to remind us, at 8.4 per cent. So the real rate of interest is getting on for double figures according to the credit rating of our borrower.

We are still, however, using the retail price index as a yardstick, but this is relevant only in measuring the real income of personal savers. It has nothing to do with the real cost to commercial borrowers; because someone in the Bank of England has glue where his brains ought to be. But let us hear no more hypocrisy; from bankers and those with indexed pensions, about the low "real burden." It is high, and may prove back-breaking.

Manufacturers sell at prices reflected in the wholesale, rather than the retail index, and this has been rising at an annual rate of only 5.6 per cent in the last six months. So the average manufacturer is facing a real interest rate of over 10 per cent—a matter of about £2bn a year in real terms on the present level of bank lending.

And of course there is another subtle little twist of the knife: the excess rise in nationalised industry prices and local rates, which inflates the RPI and enables people to underestimate the real rate of interest, reflects a rise in costs unmatched by selling prices so far as the industrialist is concerned. After being bled white by the banks, he is squeezed for the last drop of gore by Sir Keith Joseph and Mr. Michael Heseltine, who dictate the policies which inflate his rate bills and energy costs.

And of course we are still discussing nothing but averages. The Sandilands Committee in the course of destroying its own brief, argued that the average rate of inflation is meaningless to the individual enterprise which has to contend with its own costs and prices, not the average. This is nonsense analytically, because it mixes up the value of money with the effects of changes in relative prices, and set back inflation accounting for years; but it does underline the fact that for those in particularly depressed or exposed markets, the interest burden may be much higher than the average real burden.

I have worked out here, that goes especially for the cost of financing stocks of commodities whose prices have actually fallen.

**Backbreaking**

Interest rates may still be stuck at an excessive level because the Government does not know how to control its costs, or collect revenue from the oilfields, or because someone in the Bank of England has glue where his brains ought to be. But let us hear no more hypocrisy; from bankers and those with indexed pensions, about the low "real burden."

At present *The Very Thing*, Tie Anchor, Here's Why, Disco Dancer, Roime, Brown Eclipse,

ONCE UPON a time there was a cosy little industry called sponsored films. It wielded some influence in the land because, in an environment where people were not saturated with surprises from the media, it projected some sense of magic and excitement. When a tyre manufacturer wanted a compelling curtain-raiser for presentations to the garage trade, it made a sexy, swinging film about a blonde, a sports car, a truck and its driver, motoring about Italy (*Pirelli's The Tortoise and the Hare*). When the nation's railway system wanted to provide a perspective on the social hub of the main-line station—a subtle reminder of the greatness of rail travel—it made *Terminus*, John Schlesinger's classic documentary.

That was all rather a long time ago. When industry sponsors films today, almost invariably there is a hard-edged marketing reason, unconcealed but often brutally pronounced. The magic and excitement have gone, and so has the talent which created it. Worldwide, the sponsored film business is now populated by a diminishing band of familiar faces—many approaching retirement, with their fee young ones coming in to replace them.

Broadcast television creamed off some of the talent, and now video is taking nearly all of the young Turks and people with ideas.

**Strong challenge at Cheltenham**

ONE OF the few major disappointments for the Irish at postwar Cheltenham meetings has been their four-year-olds' repeated failures to land the Daily Express Triumph Hurdle.

Almost every March since

## RACING

BY DOMINIC WIGAN

1950 Ireland has fielded a strong team (numerically, at least) but it does not know how to control its costs, or collect revenue from the oilfields, or because someone in the Bank of England has glue where his brains ought to be. But let us hear no more hypocrisy; from bankers and those with indexed pensions, about the low "real burden."

At present *The Very Thing*, Tie Anchor, Here's Why, Disco Dancer, Roime, Brown Eclipse,

This sad prologue is partly but not wholly, provoked by a screening last week of recent productions from British Transport Films, part of British Rail's audio-visual services. BTF, as it is known, was once a world-leader in documentary, even with a Hollywood Oscar to its credit. It was also a constant user of fresh talent, especially of writers from other fields, even composers (such as Wilfred Josephs, who went on to write the *I Claudius* music and other TV greats).

No longer, I fear. This is not necessarily a criticism of the new band of people who run BTF, but really a sign of the changing times in which we live. For example, safety films figure high in British Rail's output—such as one seen last week, *Safety at Work*. Made to "stimulate discussion and provoke action" among staff, it presents disturbing, self-critical statistics which show that safety on the railways is not improving in step with other industries.

Perhaps 20 years ago, such a subject would have been rare, and certainly tackled less openly. But I suspect would have used the medium more imaginatively than the bland and pedestrian style of this National Film Theatre in London this Thursday. British Rail is just one of many co-sponsors, including Kodak, the British Tourist Authority and Sir Robert McAlpine and Sons. The film is an account of the extraordinarily beautiful railway line from Glasgow to Mallaig.

There is no calculated message in this charming film, which transports the viewer through some of the most

the romance of the Highlands;

but the marketing message is

there—aimed at opinion-

formers and politicians, show-

ing how the railways in Scot-

land are becoming an

integrated partnership with

other modes of transport.

It makes sense in the hard

times of the 1980s, even if it is

difficult not to forgive commen-

## FILM AND VIDEO

BY JOHN CHITTOCK

tary lines like: "A land fit for folk to live in." But the economic arguments do not really come through cogently.

I wonder if the politicians might find more sympathy for British Rail in another film never intended for that purpose. *A Line for All Seasons* has its premiere in Scotland last week and will be repeated at the

National Film Theatre in London this Thursday. British Rail is just one of many co-sponsors, including Kodak, the British Tourist Authority and Sir Robert McAlpine and Sons. The film is an account of the extraordinarily beautiful railway line from Glasgow to Mallaig.

There is no calculated message in this charming film, which transports the viewer through some of the most

pictorial scenery ever seen by man. Yet I guess that politicians

who see it will feel in their bones, that there is something

so special about the railways

that cold economic calculations

on viability alone are not

enough.

Do we always have to make

decisions with the head? Is that

not part of the malaise in the

videocassettes are growing in popularity, even as a medium for showing films and tape / slide programmes. This is especially true for senior management, who can more easily view a programme via the TV set in their offices than trundle next door into the cinema.

Practitioners in tape/slide may object to my inference that their medium is part of a functional trend. But the growth in tape/slide owes much to the ability of this medium to cope with explaining and telling rather than persuading or motivating. It is also less expensive, and can be updated quickly and cheaply.

It would be difficult to find a better example of this than a programme recently made for the Office of Fair Trading. This has been made to help local authority trading standards officers educate shopkeepers on their legal obligations regarding credit advertisements.

The trend to the functional tackles this cartoon-style in 13 minutes and, inevitably, can touch only on some of the key points. Since the printed literature on this aspect of the Consumer Credit Act is quite frightening (in the words of the OFT, "needing a lawyer and a computer") tape/slide is a useful way of simplifying some of the issues.

However, there is an irony even here. This particular programme was made by Beryl

Shepherd, head of BTF, says—

"It can never emulate the vicarious experience of the darkened cinema. But it complements the encroaching syndrome of social withdrawal, mass-order, video games and medical diagnosis by computer."

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## THE ARTS

## Royal Academy

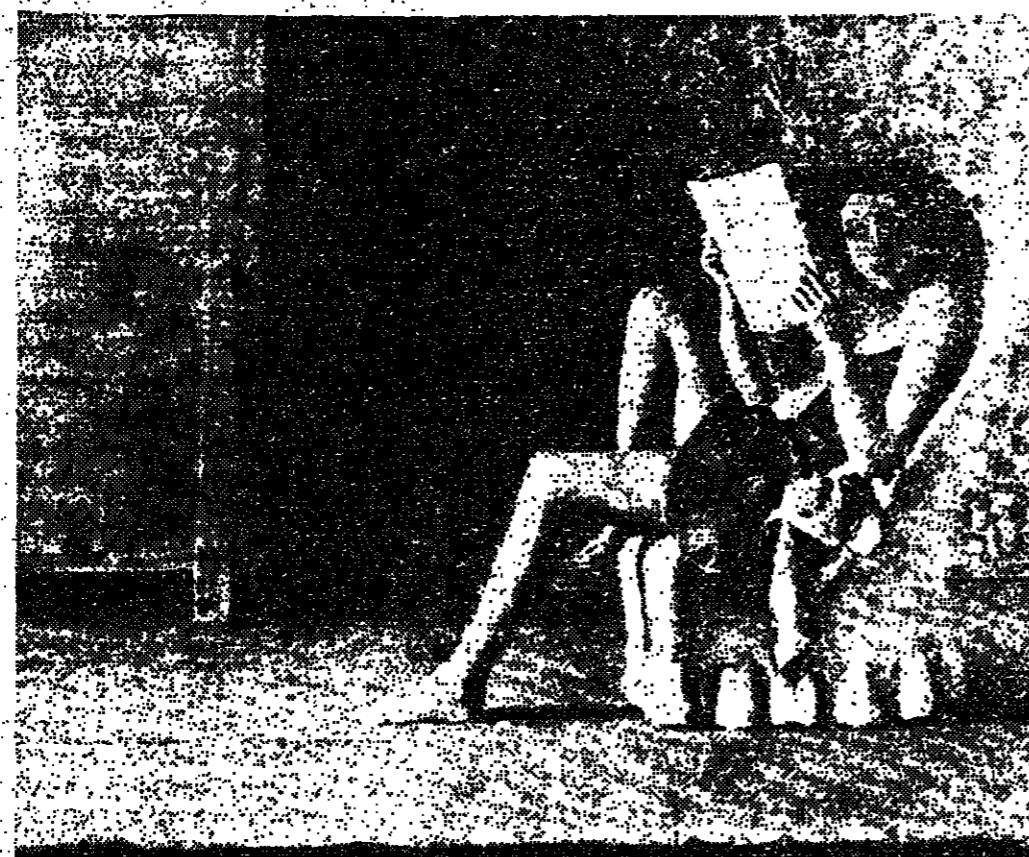
## A new spirit in painting? by WILLIAM PACKER

Before saying anything else I feel I must make it quite clear that whatever else it is (and it is indeed many things), the Royal Academy's major spring offering is certainly a brave and important enterprise. It fills the great rooms of Burlington House with an extraordinary mélange of recent painting, the work of 38 artists, some of it very bad indeed, some of it marvellous stuff, all of its painting on the grand scale, and worth the seeing, at least for its vigour and ambition if not always its final resolution.

"A New Spirit in Painting" is the first truly international show of current art to be seen in London for many years, and the first on such a scale since the very differently intended survey of the decade 1954-64 that the Tate put on all of 17 years ago. It gives us the chance to test a good few reputations, explode a few pretensions; and if the weights are uneven overall, it is possible nevertheless to set each particular artist against at least one or two of his peers, to match him fairly against someone his own size. The better artists come through their rounds cleanly and honourably; the stronger for the experience; and, of course, there are a number of surprises.

No-one even half-confident of his way about the Modern Art Forest would dream of missing it, for all that he might be drawn into the maze only by the bait of one or two great names—Balthus perhaps, Bacon, or Picasso. For the rest, I would urge everyone to venture in who likes to think himself educated, cultured, or merely well-informed: for it presents an opportunity of some significance to our present culture, the chance to chew upon a rich, if arbitrary and indigestible slice of what has been going on these 10 years past in what remains one of the great creative disciplines. It is, if nothing else, the event of the season.

But "A New Spirit in Painting"? This is a large claim to make; and in making it the organisers of the show step rashly and quite unnecessarily onto very shaky ground. A mixed exhibition may quite legitimately do some of several things: present an argument, propose a theory, make a survey, offer a purely personal view by whatever it chooses to show. But, whenever puts it together cannot always have it all ways at once, and a closely argued manifesto may sit most unhappily upon a generous and catholic selection. It is important to be clear what the



Katia reading by Balthus

intentions are; and what the show is called matters a very great deal, as I know to my cost.

Christos Joachimides from Berlin, Nicholas Serota of the Whitechapel Gallery and Norman Rosenthal of the Academy itself were the selectors of the show, and this is what they have to say for themselves: "The current orthodoxies about painting were defined as long ago as the nineteen-fifties by American critics and achieved almost universal acceptance during the following decades... during the seventies painting continued to lose ground as 'newer' means... began to dominate the great international exhibitions."

Further on his own, trying to clarify precisely what they mean: "The artists' studios are full of paint pots again and an abandoned easel in an art school is a rare sight. Wherever you look in Europe or America you find artists who have rediscovered the sheer joy of painting... This new concern with painting is related to a certain subjective vision... Artists, no longer satisfied with the deliberately objective view, are beginning to respond to their environment, allowing these reactions to be expressed in the form of images. Consciously or instinctively... painters are turning back to traditional concerns."

Well, so he goes on, and all one can do is take a deep breath, and let it out slowly through pursed lips. For what is being said, so plausibly and confidently, is simply not true of the work actually on the walls, nor of the circumstances in which it was made. Were the artists themselves ever consulted, for it is hard to believe that any of them would ever subscribe to such nonsense? Paint pots in the studios again? How many years is it that the likes of Balthus and Bacon have

been plodding on so steadily—35 is it, or 45, and what of Freud, Auerbach, Matta, Guston, de Kooning, Hockney, Kitaj, Hodgkin, Stella, Warhol? Was Picasso so obscure? What can these artists have been doing while painting was so long away, or did no one think to mention the awkward matter to them?

More to the point, where on earth has Mr. Joachimides been all this time? What in fact we are talking about is no new spirit in painting, but in criticism, more particularly the curatorial, proprietorship criticism that obtains within the tight political world of international exhibition and advancement. We see here an attempt to turn inevitable and long overdue strategic reassessment into local personal victory, fought against great odds, and changing the map of appreciation for generations: but the troops are safe at home, have been for years, their battle not so much won as never necessary, and so never fought. Our three organisers, experienced as they are and with a good mixed show on their hands, should have known better than to overstate their case.

"A New Spirit in Painting" continues at the Royal Academy until March 18.

## Book Review

## Boulevard Mozart

by RONALD CRICHTON

**Jacques Offenbach**  
by Alexander Faris. Faber and Faber, £11.50, 275 pages.  
**Jacques Offenbach: a biography**  
by James Harding. John Calder, hardback, £12.95, paperback £5.95, 274 pages

Writing near the end of his life to the conductor Motil, Wagner said, "Look at Offenbach. He writes like the divine Mozart." Many years earlier Rossini had named Offenbach "the Mozart of the Champs-Elysées." Both Rossini and Wagner presumably knew that Offenbach shared their veneration for Mozart—rather touchingly, he used to travel with a biography of his hero. The comparison need not be pushed too far, but Offenbach—in his simpler way did write with something of the natural Mozartian grace hiding a world of professional experience. And sometimes his melodies twist, turn, flower and prolong themselves like an inner part in a Mozartian score.

Certainly he was a much greater composer than many of the musical public who enjoy and respond to his operettas consciously realised—I think it was in these pages that Andrew Porter once bracketed him with Berlioz and Bizet as one of the three major French opera composers of the 19th century. Only a fraction of his large tally are regularly performed here, yet even so it is strange that so little has been written about

## Vert-érot

Alexander Faris, who has conducted opera and operetta at Sadler's Wells, has an insider's experience. His book gives the biographical side with some tempting first steps towards a thorough examination of the music. So far, so good, but no volume as slim as this one can adequately cover life and works. The result is not only incompleteness but imbalance: may one hope for a much enlarged version in due course? The writing, good at its best, is uneven. There is a tired patch just before 1870, where any Offenbach, should become extra wary—Mr. Faris inadvertently lumps *Les Brigands*, which I suspect to be the neglected major Offenbach most deserving of revival among those with librettos not by Meilhac and Halévy.

Both books have index, full list and bibliography, fuller as one might expect in Mr. Faris's case. His publisher has done him proud, not so Mr. Harding's. Neither book is more than meagrely illustrated—unusual in days when almost any eminent dead composer receives the full pictorial treatment. It is a very sensuous testament: that moves from an opening hymn ("The sound which has many voices, and the voice in a single sound") to a celebration of the Fleshy Serpent, to a rousing dance on the Mount of Olives, to a final, arboreal ecstasy of the greatest delicacy, almost Messianic in its sweetness and fervour, unexpected and strangely beautiful.

With all repeats, the work

## Round House

## Schütz Choir

by DOMINIC GILL

No more than a fifth of the Schütz Choir's programme on Sunday night, the first concert of their Arts Council Contemporary Music Network tour, came from the present century; and that fifth was a single new work, a *Gnostic Passion* for 36 unaccompanied voices by Nigel Osborne. An unusual proportion but an intelligent one. A whole evening devoted to new, or even post-war, a cappella music would have been a tough nut indeed for any kind of concert public; and the six motets by Schütz and Richard Strauss that made up the programme were a secure and pleasing context in which to set the new piece in relief.

The *Passion* was played twice, once in each half; and it was a mark of its quality that it stood up so well to the company. Osborne takes for his texts five prose-poems from the Nag Hammadi manuscripts—secret gospels of the Gnostics, the early Christian sect suppressed as heretics in the fourth century. The words are Coptic and Greek; but the setting is abstract—the music mirrors the underlying movement of the words, and draws their sounds, vowels and consonants, to itself. It is a very sensuous testament: that moves from an opening hymn ("The sound which has many voices, and the voice in a single sound") to a celebration of the Fleshy Serpent, to a rousing dance on the Mount of Olives, to a final, arboreal ecstasy of the greatest delicacy, almost Messianic in its sweetness and fervour, unexpected and strangely beautiful.

With all repeats, the work

## Wigmore Hall

## Frans Brüggen

by RICHARD JOSEPH

Dutch recorder virtuoso Frans Brüggen has just completed a weekend of concerts and events at the Wigmore Hall. His visits to London are rare and this residency was a model of planning and perception amid the usual good natured jumble of early music promotions; such enterprise was fortunately rewarded by capacity audiences on Friday and Saturday nights.

Though the general standard of recorder playing has risen considerably in the last decade, Brüggen's work remains distinctive in a few important areas.

His repertoire is particularly adventurous and though tone

production and breath control do not seem exceptional, the range of articulation most definitely is.

In the first half of Friday's solo recital, Brüggen used a Brüggen's switch from recorder to harpsichord. Brüggen's choice of early 17th-century sonatas (by Clima, Riccio, Merula, Fontana and Castello) accounted for the unsettled feeling of his performance. Despite beautiful tone, many of Bach's long phrases sounded directionless and Brüggen's lapses of ensemble put a few of these phrases in positively the wrong place.

Saturday's concert united Brüggen and the Quadro Hotterre, a group consisting of two recorder players he trained at the Hague Conservatory, Kees Boeke and Walter van Hauwe, baroque cellist Wouter Müller and van Asperen. Though the concert concluded with an elegant and deservedly encored performance of Teleman's D minor Quartet from the second series of Tafelmusik, its highlights were the works for recorder trio without continuo: Mattheson's graceful and intricate G minor Sonata and Louis Antoine Dornel's restrained sonata in B flat.

## Duisburg City Theatre

## Elektra

by ELIZABETH FORBES

The square in front of the railway station at Duisburg is named Portsmouthplatz, after the German city's twin town. It is not the only occasion for proud self-congratulation by the British in that stretch of the Rhineland just now.

A new production by the Deutsche Oper am Rhein at the Duisburg Theatre of Richard Strauss's *Elektra* has Pauline Tinsley in the title role. The emergence of Miss Tinsley after years of comparative neglect at home in Britain as an international star in demand all over Europe and the U.S. most particularly as the protagonist of the Strauss/Hoffmann version of Sophocles' tragedy, is a heart-warming—and well-merited—phenomenon of the operatic scene.

Bohemian Herlischka's production, which set designed by Ruodi Barth and costumes by Liselotte Eriker, is as different as it could possibly be from that by Harry Kupfer for the

Welsh National Opera in which Pauline Tinsley first sang the part of Elektra. Instead of stressing the barbarity of life in Mycenae as Kupfer did, Herlischka presents a society with a veneer of civilisation.

Agamemnon's palace is decaying, but its inhabitants—apart from Elektra, though reduced to the status of slave or beast in the royal household, retains a trace of nobility.

Miss Tinsley does not soften the brutal degradation suffered by Elektra, but she brings out vividly the latent warmth and tenderness in her character, finding marvellous expression for Elektra's thwarted instincts in the blandishments she uses on Chrysothemis and in the recognition of Orest. Her voice may lack the sheer size and opulence of timbre possessed by some famous exponents of the role, but its keen focus allows her always to be heard above the orchestra, even when singing with the merest thread of

tone. By clever pacing she keeps sufficient breath and energy for the exultation of the final scene and for her dance of death.

As Clytemnestra, the indestructible Anny Schlemm gets every word across, and without grotesqueness either of voice or appearance, conveys the total moral and psychological collapse of a woman whose conscience torments her. Mani Meklar, Israeli-born soprano well-known to Wexford audiences, is a bright voiced, youthfully impetuous Chrysothemis who in happier circumstances would blossom into full radiance. Hans Tschauder makes a dignified and sonorous Orest, while Horst Hiestermann blusters convincingly as Aegisth. Hiroshi Wakasugi, conducting the Duisburger Symphony Orchestra, takes much of the score rather slower than is usual, but though this poses problems for the singers, the gain in emotional weight is considerable, and tension is never allowed to sag.

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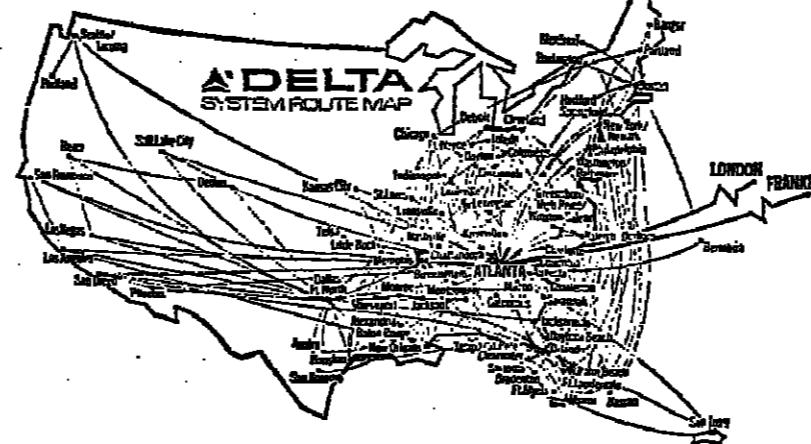
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## FINANCIAL TIMES

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Tuesday January 20 1981

# Blackmail must not pay

**THE ALGIERS** agreement on the American hostages is to be warmly welcomed for two main reasons. The first is humanitarian. The second is political. President Reagan, as he will be from midday today, can begin his term of office with a clear sheet as far as the hostages are concerned and start to build a new Iranian and Middle Eastern policy free from the shackles that Theron had so spectacularly imposed on Mr. Carter. The temptation to intervene militarily, and possibly disastrously, to rescue the Americans has been removed. While earning the credit for getting the hostages out, Mr. Carter will also have to bear the main responsibility for the final terms of the deal, which are bound to attract criticism.

The Iranians are—for obvious reasons—already presenting the agreement as a total climbdown by "the Great Satan."

### Concessions

That, of course, is not the whole story. In the first place, it must be doubtful whether Mr. Carter could have struck his last-minute bargain if Mr. Reagan had not made it so clear that he intended, from today, to take a very much tougher line. In that respect, the credit is as much his as Mr. Carter's. In the second, there is a strong air of ransom about the concessions that Washington has had to make to rid itself of what once looked like a virtually insoluble problem.

In one sense, Mr. Carter can defend himself from the ransom charge. The amount of money to be transferred to Iran, via the Bank of England, is much less than the Iranians were demanding only a matter of days ago. They have acquired little, in terms of financial assets, that they did not already possess when the hostages were first seized in November 1979. They have perhaps done reasonably well over interest charges, and they have forced the Americans to freeze the late Shah's U.S. interests—although it must be unlikely that Iran will succeed in recovering much by those means.

### Violation

The real ransom is not the money. It is the fact that the Americans have been obliged to negotiate under duress to secure treatment for their citizens to which they should have been entitled by right. It lies in the violence that has been done to the international banking system—both through govern-

ment pressure on banks to behave in ways that they would not normally choose, and in the implication that funds placed abroad may be liable to seizure for political motives. In agreeing that the hostages shall have no right to sue Iran for compensation, the U.S. has even deprived the victims of what should have been the normal legal recourse of an injured party. In sum, in many fundamental ways an illegal act has led to a further violation of international law and diplomatic practice.

Of course, one could argue that the hostages would not now be on their way to freedom if Mr. Carter had not first frozen the assets he has traded for their release. The fact remains that international conduct at the level of the Italian Red Brigades has been an important sense rewarded. Diplomats and foreign travellers everywhere must feel less at ease, and a major step backwards has been taken in the civilised rules of behaviour between nations. The hostages themselves may suffer lifelong psychological disturbance.

### Unique

What, in the end, has Iran gained that it could not have secured through the courts? The Ayatollahs will say they have inflicted humiliation on a super-power and changed the course of a U.S. presidential election. That is one of the "ifs" of history. But they failed to secure the release of the Shah, and—so far, at least—of his assets.

What they have done is to help awaken the U.S. to its weaknesses both militarily and politically around the globe. If they have indeed helped to instal President Reagan in the White House, they have also ensured that "the Great Satan" will now look for ways of making itself stronger, not least in their own part of the world.

Yesterday's agreement was signed in unique circumstances on the very last day of a U.S. presidency. If President Reagan and his entourage mean what they say, the Iranians would, from today, have faced a new and much tougher ball-game had they not settled. It is now up to him to ensure that the U.S. does not expose itself, as it did partly through its own misjudgement in Iran, to such blackmail in future. One can only hope that yesterday's unique circumstances remain unique.

# An over-simple tax proposal

**THE RECENT** Consultative Paper on Stock Relief issued by the Inland Revenue has already produced virtually unanimous protest from the accounting profession, and this has now been reinforced by the 100 Group, representing the finance directors of most of the largest enterprises in the UK. It is natural, of course, for companies to resist proposals which appear to threaten any additional corporate tax burden; but on this subject the Inland Revenue's proposals also raise issues of principle which are at least as important as the revenue at stake.

### Emergency

The Inland Revenue has proposed a new system of stock relief. It may seem odd that this subject should be tackled before there has been any general policy formulated on how to adjust tax liabilities for inflation, for this is only one aspect of the broader problem; but the authorities are faced with something of an emergency. Mr. Healey's stock appreciation relief measures of 1974 were themselves devised to meet an emergency.

As is the way with emergency legislation, it met the need of the time very well, but threatens unhappy consequences in the very different conditions which have followed. Companies which were relieved of tax when stock values and volume were rising now face a heavy tax bill because the squeeze has forced them to cut stock, and cost increases are lower.

Last year the Chancellor allowed the corporate sector a year's relief from this clawback, and promised a new tax structure in time for his coming Budget, so the Revenue cannot really plead inadequate time to revise its proposals. What it could have pleaded and did not is that the time is inappropriate: a new system of stock relief should be part of a comprehensive proposal on corporate taxation under current cost accounting. Instead it has produced detailed proposals which, while they meet the need to abolish clawback, also appear to undermine the CCA prin-

ciples which have now been adopted after so much debate and effort.

It should be remembered that it was at the Government's wish that the original proposal from the chartered accountants for accounts expressed in constant purchasing power was rejected. These would have in effect indexed company income so that only real gains would have been declared as profit, and those which simply offset the falling value of money would have been netted out. It would have left companies open, as they have always been, to the risks implied by changes in relative prices.

The Treasury no doubt argued that such a system would concede a principle of indexation which would then have been demanded everywhere else—for income tax and personal allowances, for savers and for capital gains, for pensions and welfare payments. It has proved a largely futile resistance, for the logic of inflation has imposed most of the changes suggested by the logic of accounting.

### Limitation

However, since the official machine started a process which has resulted, at length, in the adoption of very different principles, the Government should now accept the consequences. The Inland Revenue proposals fail to do this in two ways. First, they reject the principle of current cost, and call for stock values to be adjusted against an average inflation index; and secondly, they impose a quite arbitrary limitation on allowable relief by deducting gross rather than net corporate borrowing.

The proposals are simple, and would yield more revenue than a system consistent with current cost accounting. However, this is no adequate reason to preempt such fundamental issues in inflation accounting, and further confound a subject which is already impenetrably complex. The Government should rather extend its clawback relief for another year, and solve this problem in its proper context.

# MEN AND MATTERS

## Man with cachet in the Bank

Sorting out the multi-billion dollar deal for the release of the American hostages in Iran is just the kind of international financial problem that Christopher "Kit" McMahon, Deputy Governor of the Bank of England and one of the Old Lady's two men in Algiers, tackles with relish.

The Australian-born former tutor in literature and economics gained a reputation during his seven years as the Bank's overseas director for chargin round the world at the drop of an exchange rate.

In the rumour-ridden days of the 1976 sterling crisis when Denis Healey turned back from Heathrow, McMahon was one of those who held the fort at the International Monetary Fund's meeting in Manila, quietly calling together a group of British bankers to soothe the more jangled nerves.

Quite apart from his dash to Algiers, McMahon has not allowed his present job—which he took up last March—to keep

him desk-bound. He is a member of the Group of 30 economists and bankers who regularly meet in the world's more exotic spots to consider possible changes in the international monetary system.

But the Bank of England's rules forbid him to be out of the country at the same time as the Governor, Gordon Richardson. When McMahon turned up in Washington for a weekend meeting last October while Richardson was there, he had to shorten his visit to little more than a day trip to get back to mind the shop in Threadneedle Street.

**Gold dust-up**

A public letter and a private cash settlement have ended a row between South Africa's Anglo-American Corporation and Brighton academic Merle Lipton. The wrangle was over a lengthy article on South African migrant labour written by Lipton and published in the November number of Optima, the Anglo house journal.

Gold Fields of South Africa was none too happy, it seems, with the points at which Lipton's research touched on its own operations. The result was a publisher's statement by Optima preceding Lipton's piece and saying that there were "certain statements relating to Gold Fields of South Africa Limited and its associated companies in this edition, to which Gold Fields has taken exception on the grounds that they are untrue."

Optima's publishers followed these remarks with a three-point critique of Lipton's article by GFSA, a critique which they professed to "acknowledge and accept."

Lipton herself was in no mood to acknowledge or accept anything of the sort. She hastened to solicit Michael Rubinstein, claiming "a star" on her professional reputation.

The result is a payment from Anglo more than sufficient to

cover Lipton's legal costs, and an open letter from Optima's publishers, saying that they do not doubt Lipton's "integrity and competence as a researcher." Her study is, says Optima in a turn of phrase reminiscent of Sir Robert Mark, "a major contribution to social research."

The settlement is revealed in a letter issued by Rubinstein, which concludes with a stiffly-worded six-point commentary by Lipton on the GFSA statement. The three points made by GFSA do not, she says, support the allegation that she made "untrue statements" about them.

Which seems in turn, to have cut little ice with the South African company. The statement is said the voice from Johannesburg yesterday, "not really worth any comment."

## Iran

Though the home-coming reception for the hostages is not likely to lose its rapture, the plans of International Gold Bullion of Los Angeles to shower them with dollars have gone sadly awry.

With a fine blend of patriotic fervour and enterprise, the company two months ago issued a \$30 silver coin to commemorate the seizure of the hostages. The coin, weighing one Troy ounce, depicted a blind-folded prisoner on one side and the Ayatollah Khomeini and the late Shah on the other.

In flag-decked advertisements in newspapers like the New York Times, ICB called on America to "let them know they are not forgotten" and announced that \$5 from every coin sold would go to a fund to be distributed among the hostages on their release.

Lipton herself was in no mood to acknowledge or accept anything of the sort. She hastened to solicit Michael Rubinstein, claiming "a star" on her professional reputation.

Company president William Aldredge reports ruefully that the scene has now been dis-

continued. "Only about 2,800 coins have been sold," he tells me. "I really thought there would be a great response to the offer, but there has been very little interest."

Reflecting with bewilderment on the unpredictable taste of the American people, Aldredge is now counting his losses and shelving ideas of striking medals to mark the hostages' release.

## Food for thought

How best to celebrate a birthday? Not unreasonably, King Khalid of Saudi Arabia decided on dinner at his local Grand Metropolitan hotel, in this case the Al Qasabi Metropolitan in Al Khobar. Not exactly an intimate dinner à deux however. For the monarch and his friends—900 of them, to be exact—set the kitchens an exacting task.

The evening led off with a selection of Oriental dips. Followed by 450 lb of fresh Gulf prawns. Followed by 300 lb of local hamour fish. Followed by 100 whole braised sheep stuffed with rice, eggs, sultanas and herbs.

And concluding with a huge sponge gateau iced in the green and white of the Saudi flag.

To cope with the main course—I am indebted to Caterer magazine for the technical details—chef Rafat Cherif employed cooking pans four metres in diameter, each big enough to hold 16 sheep.

I shall try this one on at my local Berni Inn. With, perhaps, a glass or two of a suitable wine between sheep.

## Grim truth

Overheard in a Kensington pub: "The landlord always looks that gloomy. The only time he ever laughs is when I try to cash a cheque."

Company president William Aldredge reports ruefully that the scene has now been dis-

## THE HOSTAGES



# Why Iran no longer wants its captives

By Andrew Whitley

venerable age but there is no predicting when he will go. The prospect is a deeply alarming one in Washington and Moscow.

When the Shah's forces ceded control to those of the mullahs nearly two years ago the U.S. surrendered its prize position in the Middle East. For a while under Mr. Bazargan it entertained hopes of re-establishing a modest, low key relationship based on trade and the supply of Iran's largely U.S.-equipped armed forces. Those arms died with the capture of its Tehran Embassy, but must now be revived—if only to forestall the Soviet Union.

Moscow has had good reason to fear that the ending of the hostage crisis could be a re-establishment of western influence. Thus in recent weeks U.S. officials believe it has attempted, blatantly at times, to sabotage the agreement being painstakingly worked out. Iraq too has made public its anxiety that a renewed flow of Western arms, spare parts and ordnance could tip the balance in which

other OPEC countries boosted their output in compensation for the effect of once-off conservation measures and so on. But the fact remains that, on balance, Iran is probably now unique among the major oil exporters in needing its customers more than they need it.

To meet the demands of an increasingly disgruntled populace, as well as to continue to fight a war that shows no sign of ending, Iran needs urgently to restore its national coherence. Oil exports are likely to be well on their way to becoming a leading exporter of natural gas.

However, the way in which the developing world has in effect come without Iranian oil for the past year has broken the psychological sense of dependence on the country which was once second only to Saudi Arabia in importance to thirsty oil consumers. There have certainly been exceptional circumstances in 1980: the worldwide recession, the way in which

But while it may resume

some of its former importance as an oil supplier, in a number of other critical ways Iran and its place in the world have changed irrevocably since the days of the late Shah. His dream of Iran as the "Japan of Western Asia" the economic powerhouse of a turbulent region steadily by Iranian weight and influence, has gone for ever. So also has its position as the kingpin of a West-aligned political and security system.

CENTO, the Central Treaty Organisation which reflected this system, has disappeared into the dust; so too have the plans for closer economic links between the regional states. With the Soviet invasion of Afghanistan, it is Iran which now stands in danger of becoming another Finland, neutralised and neutered. In strategic terms Iran's chief importance to the West is now more that it should be denied to the Russians than that it should be held for itself.

With the dropping of the hostages-related economic sanctions, Iran will again turn to the West to meet some of its large food import needs and to supply technology, industrial raw materials and capital goods. But the market will not in the foreseeable future reach the level it did under the Shah, when Iran was the West's biggest customer in the Middle East.

New supply patterns built up during the months of crisis, residual anti-western hostility among Iran's leaders, a shortage of cash and credit and the revolutionary ethic of simplicity and asceticism will all combine to keep down the opportunities for western businesses.

Few people outside Iran, and perhaps a declining number inside, expect Khomeini's system to survive his demise. Thus the manoeuvring for the succession is already on in earnest. The release of the hostages will only clear the decks for the next round of the drama which began, innocently enough, three years ago when an anonymous newspaper article, inspired by the Shah's Court, attacked a virtually forgotten religious leader in exile, Ayatollah Khomeini.

embassies in Pakistan and Tripoli sacked, and the Ambassador in Colombia held hostage for two months. Stoutly, the outgoing administration has resisted turning embassies into fortresses, recognising that practically there is little that can be done. Mr. Reagan seems to believe that if this country were "respected" more, such incidents would not happen. His contention is unprovable. Diplomats, it seems, are just the most vulnerable front line officers in troubled times.

Yet, in the final analysis, the last 15 months have been the story of 53 people, 52 hostages and one President. Mr. Carter came to office wanting to do so much. His achievements are substantial. As Vice-President Mondale put it on Sunday, "we obeyed the law, told the truth and kept the peace—and I'm proud of that." Yet Jimmy Carter was seen as a man who could not deliver. In the waning hours of his presidency, by dint of the same unstinting application that brought about the Camp David accords, he has almost come through.

Another bitter lesson is the need for better international consultation between the allies in framing responses to emergencies. This was patently lacking around the turn of last year, both in the wake of Iran and Afghanistan, in part because the US failed fully to appreciate the complexity of the commercial contacts the West held with Iran.

But it is also true that America's friends now need to convince this country that, at the crunch, they will not cut and run for commercial gain.

In time, too, fresh consideration will have to be given to the security of American diplomats overseas. During the Carter presidency, the ambassador in Kabul was murdered and

embassies in Pakistan and Tripoli sacked, and the Ambassador in Colombia held hostage for two months. Stoutly, the outgoing administration has resisted turning embassies into fortresses, recognising that practically there is little that can be done. Mr. Reagan seems to believe that if this country were "respected" more, such incidents would not happen. His contention is unprovable. Diplomats, it seems, are just the most vulnerable front line officers in troubled times.

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Our Foreign Affairs Editor writes a letter to the new President on the day he takes office

# Best wishes from Europe, Mr. Reagan

Dear Mr. Reagan

Alexander Haig for the State Department and Caspar Weinberger for Defence.

We can be particularly glad that Mr. Haig seems to have developed a concern for the world's economic problems, and is not just worried about the throw-weight of Russian missiles.

Some would say this is what the transition period is for: to confront the incoming Administration with the complexities of reality, to enable it to make the switch from populist tub-thumping to serious policy-making, and in general to ensure that it behaves in practice much more like its predecessor than the voters could have expected when they cast their ballots. However that may be there are a lot of Europeans who hope that you will ignore the conventional wisdom which says that a new Administration needs to make its mark in the enthusiastic surge of its first 100 days, and that instead you will use the next three months for careful appraisal, and above all for listening to your friends and allies abroad.

Of course, there are some electoral commitments which have not softened, and that's perfectly OK. You can earn plenty of kudos from your supporters by increasing the defence budget even faster than President Carter was planning to do, and you can gratify everyone by cutting taxes, even if the millennium of a balanced budget seems to have been postponed for a few years. But while the political and bureaucratic machines are grinding out the details of the extra defence programmes and the tax reductions, perhaps you should be devoting your attention in the first place to thinking about America's foreign policy. This would be particularly opposite in the wake of the release of the hostages,



since one of the major inhibitions on the formulation of a sensible and balanced American policy towards the whole of the Middle East region has now been removed.

Opinions may and do differ on what such a policy should consist of, but it would be pretty common currency on this side of the Atlantic that the primary ingredients of such a policy should not consist of military concepts, such as basing arrangements for AWACs radar and communications aircraft, and that the release of the hostages does not require you to invent an instant new policy towards Iran. Fortunately, if paradoxically, the ongoing Iran-Iraq war may for some little time absolve you from the necessity of thinking up a new attitude towards Iran, though of course in general it makes everyone's life a lot more complicated.

Obviously your first priority must be to work out where you stand vis-a-vis the Soviet Union, and what kind of relationship you wish to establish with your allies in NATO. Under this broad heading, there have been some encouraging signs from your incoming team, but also one rather worrying element—the assertion by Caspar Weinberger that the new team will not be ready to take a position on the deadlocked Strategic Arms Limitation Treaty with the Soviet Union for at least six months.

One can see that giving a big push to extra defence spending before you start talking arms control with Moscow fits in with your rhetoric of making America strong, and that you don't want to repeat Jimmy Carter's mistake just four years ago, of trying to steamroll the Russians into making major changes in the treaty three months after inauguration day, and getting rebuffed for your pains. But isn't six months rather a long time to wait, con-

sidering that some of the elements in the SALT package will be coming up to their time limits, and that the modernisation of theatre nuclear weapons in Europe is closely linked, most strongly in the minds of some European Governments, with arms control negotiations, both at strategic and theatre levels? Such a long delay could be dangerous.

There is encouragement to be had on this side of the Atlantic, however, from the indications that the quarrel over defence spending between America and Europe, which most people expected to get worse as a consequence of Republican machismo, may in fact get better.

Chancellor Schmidt, for one, must be sleeping easier over the vexed NATO commit-

ment to increase defence spending by 3 per cent in real terms every year, since he learned that Weinberger does not believe in "these fixed percentages."

But West Germany is not the only European country which is having difficulty reconciling the need to sustain its real defence capability in the face of the growing Russian threat, with the other pressing need to fight inflation and control government expenditure, in the face of that other threat, from the oil producers. Here in Britain, Francis Pym fought a valiant battle against the Treasury, but few people expect John Nott to be as single-minded.

This is not just a question of will—Mrs. Thatcher's determination to stand up to the Russians is a great as yours—but of conflicting realities in a very difficult world. You could do worse than institute a hard-nosed joint review of NATO's defence capabilities, not just in terms of the kind of effort that ought to be undertaken, but also in terms of the underlying constraints on defence spending and the economic and political

resources that are in practice likely to be available.

What makes this list particularly striking is the inclusion of items 2 and 3, and his subsequent comment that "an intensive level of conversations" must be undertaken with Europe and Japan to develop a "consensus" on dealing with threats to oil supplies. Over here it is a commonplace, though not yet as commonplace as it should be, that the extremely depressing outlook for the world economy as far as the eye can see may well be the most dangerous feature on the international horizon. But until Haig spoke, it sometimes seemed as if Reagans' philosophy consigned economics to the market-place, and foreign policy increasingly to the Department of Defence.

The other sign of encouragement comes from the general tone of Alexander Haig's Senate testimony, implying that he at least looks to America's allies to make an intimate contribution to the articulation of American foreign policy in the years ahead. This could, of course, be the usual film-flam, the traditional euphemism for telling the Allies to get smartly into line, or else. But that isn't the way it reads, and we can only hope that he isn't talking out of turn.

For it is rather surprising to learn that an American general, and a Republican at that, thinks that these are the fundamental world problems facing the new Administration:

"1—The management of Soviet power;

"2—The re-establishment of an orderly international economic climate;

"3—The economic and political maturation of developing nations to the benefit of their peoples; and

"4—The achievement of a reasonable standard of international civility."

Ian Davidson

## Letters to the Editor

### Employing the unemployed

From Mr. J. Bright  
Sir—Mr. Samuel Brittan's article (January 15) will promote discussion but there is urgent need of further action leading to fuller employment.

Employment at zero cost to the state is unlikely to attract masses of unemployed receiving state benefit. Since unemployment costs the state an average of £5,236 per annum for a single unemployed man from which he receives about £1,837 in benefits, he is unlikely to accept employment at £1,500 per annum. Similarly the average married man with benefits of £2,957 for doing nothing is unlikely to do a year's work for £3,000. Therefore the state cannot expect acceptance of special employment schemes at wage rates anywhere near zero cost but should be able to negotiate rates at considerably less than £6,000 per annum which Mr. Brittan quotes as the average cost to the state for a married man with two children.

I suggest annual wage rates for special employment schemes should be around £4,000 for semi-skilled able married men thus saving the state £2,000 per man per annum.

In the public sector much useful work could be done in housing, roads, transport, quarrying, forestry, mining etc. If extended to the private sector, plenty of premises and unused equipment are available due to the poor state of trade.

Only registered, unemployed should be eligible for periods of six to twelve months. Every step would have to be agreed with the TUC which already believes government policy is resulting in increased unemployment and industrial decline.

I believe unemployment is minimised by high productivity, high quality, reliability of service and competitive prices. These features have been absent in this country for many years, and their absence has resulted in industrial decline and high unemployment.

J. H. V. Bright  
105 Eastcote Road,  
Pinner, Middlesex

### Local authority grants

From the Chairman,  
South Cambridgeshire District Council

Sir—In introducing the new grant system from April 1, the Government claimed it would penalise overspending authorities and provide additional funds to those councils who have complied with repeated exhortations for cuts and yet more cuts in local government expenditure.

Your readers should I think know that for some authorities, and South Cambridgeshire in particular, the effect is quite the opposite. Since 1974 we have managed to provide our rate payers with a reasonable standard of service while limiting the district rate levied to figures ranging from 8.25p in the £ (1975-76) down to 4p in the £ (1979-80). We have, therefore, consistently been in the category of low-spenders—one of the lowest in the country in fact—and, if the Government's aims had been realised, ought surely to have been rewarded, or at worst not penalised, for financial prudence.

Imagine our disappointment, therefore, when calculations undertaken on the basis of the Government's new system show that there will be an actual reduction in the grant for this district equivalent to a rate of about 1.6p in the £ and accompanied by changes whereby the full cost of rate collection, locally borne rate rebates, and relief to the disabled, falls on this district council rather than being apportioned to all pre-existing authorities, including the county and parish councils in proportion to the rates levied on their behalf.

This further impost will add another 2p to the district rate which, quite apart from the effects of continuing inflation will have to be increased to about 9.1p in the £. Government "assistance" therefore produces a rate increase of nearly 60 per cent in the rate demand of the district council and members of the authority are, not unnaturally, very angry that their most successful attempts to economise have been rewarded in this way.

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## Peerless midway profit halved to £901,000

**TAXABLE** profits of Peerless, plastics, electro-mechanical, kitchen furniture concern, more than halved from £1.92m to £901,000 for the half year ended September 30, 1980, on turnover just behind at £14.9m against £14.5m.

Mr. William S. Jordan, chairman, explains that trading conditions continued to deteriorate, affecting margins, and coupled with higher interest rates, charge for the period was up from £15.000 to £37.600—resulted in the pre-tax down-

All prudent steps have been taken to minimise the effects of the recession on group companies, he states, while keeping them in position to take advantage of the upturn in demand when it appears.

"This upturn does not appear likely in the current half year," he says.

The interim dividend is 2.1p (1p), net per 25p share—last year's final was omitted; pre-tax profits totalled £3.53m.

Profits for the six months were struck after higher associates share of losses of £69,000 (£28,000) and, in the first share of losses of the discontinued activity, £7,000.

After tax of £200,000 against £10,000, an extraordinary debit of £81,000 previously, and dividends amounting to £271,000

### HIGHLIGHTS

Lex looks briefly at international financial markets in the light of the settlements made for the return of the U.S. hostages from Iran. Then Lex moves on to deal with four other topics. Alexander Discount has announced a recovery from the 1978 loss position and the total dividend is slightly increased. The industrial and commercial company sector was in a financial deficit during the third quarter of 1980 though only to a modest extent. There is more criticism of the Inland Revenue's stock relief proposals, this time from the 100 group of top financial directors. Finally Lex considers the sale by Dresdner Bank of a 10 per cent stake in Metallgesellschaft to the Kuwait Petroleum Institute.

(£129,000), the balance retained emerged at £430,000 (£1.3m).

Earnings per share are shown as 5.4p (1.17p) before extraordinary items—after these items they were 11p in 1979.

#### Comment

Peerless has had an embarrassing time since coming to market last May by way of an offer for sale by the two founders' families. One quarter of the £18m issue has been taken up by the founders' families, leaving 6.4p for the year will be paid even though it could be only barely covered on a fully-taxed historic cost basis. The prospective yield is 11.4 per cent.

In March 31, 1981 would be lower than last year's £3.8m. The shares slumped from the 100p issue price to a 89p low but have since recovered to 81p.

Profits at the interim stage are less than half last year's figure and the chairman holds out no prospect of improvement in the second half, even after an expected reduction in borrowings. That leaves the shares substantially below the 100p issue price of the forecast dividend of 6.4p for the year will be paid even though it could be only barely covered on a fully-taxed historic cost basis. The prospective yield is 11.4 per cent.

Lex, Back Page

## Finance and leasing costs are a burden for Lloyds & Scottish

**THE** burden of a 35 per cent rise in cost of money during 1979/80 on the profits from Lloyds and Scottish's instalment credit and leasing business is only too clear from the detailed breakdown in the accounts for the year to September 30.

Published yesterday, they show that profits from finance and leasing plunged from £18.3m to £10m. Credit factoring, as a result largely of the consolidation of the acquisition of James Talcott Factors Inc in the U.S., rose from £2.9m to £4.4m. Distribution and retailing profits also rose from £1.4m to £2.6m. Profits from associates were stable at £5m.

The support provided to group profits from the non-consumer credit and finance businesses and the need to deepen that support by developing a broader range of activities, is underlined by Mr. George Duncan, the chairman, in a special letter to shareholders accompanying the accounts.

This sets out Lloyds and Scottish intentions in its proposed £105m bid for United Dominions Trust, another finance house with diverse financial services, motor distribution and rental, and engineering interests.

## Westland Aircraft Limited

Extracts from the Statement by the Chairman, Lord Aldington.

### SUMMARY OF RESULTS

	Year to 30 September	
	1980	1979
Sales	£000	£000
244,345	198,160	
Profit before tax—Historical cost	26,927	15,266
Profit before tax—Current cost	14,406	6,335
Profit attributable to shareholders—Historical cost	16,760	12,263
Earnings per 25p share	28.3p	20.7p
Dividends per share	5.5p	4.0p
Development Reserve	14,000	3,000
Shareholders' funds	101,092	68,424

Our cash position remains comfortable.

The problems of producing the Lynx commercially have largely been overcome by strong leadership from management at all levels and better understanding and co-operation by all on the shop-floor.

Work has started on producing the initial batch of WG.30's which will be for military transport and will enable civil operability to be proved.

Sea King production progressed well during the year and the first two Mk.5's were delivered on time. New orders were gained from overseas.

The Sea King replacement project is now known as EH.101. Our partnership with the Augusta Company for a helicopter for this project has been cemented in a new company called E.H. Industries Ltd., 50% owned by Augusta and 50% by Westland.

Research, development and learning costs are included on the face of the Profit and Loss account for the first time; but this is private venture expenditure only. In the past two years I have reported to you the total Group expenditure on research and development. In 1979/80 year the total was £40.0m, of which £33.7m was funded by research contracts; £1.2m was recovered on other contracts and £5.1m was written off as private venture expenditure. It is only this £5.1m which has been included in the figure of £10.7m shown as Research, development and learning costs. A further £5.6m is calculated as the net amount of the cost of work done or to be done on producing the initial batches of new products which we shall not recover from sales in the next two or three years. Other costs of developing the WG.30 and its derivatives will be written off as incurred. I expect the rate of our private venture R & D expenditure (£5.1m this year) to double in the current year 1980/81, and to double again in the next few years.

Normalair-Garrett is enhancing its reputation and experience as a good systems engineering company. Good orders were received during the year.

Copies of the Annual Report and Accounts can be obtained from the Company Secretary at Yeovil.

## Alexanders Discount £1.25m in the black

AFTER rebate and tax, and a transfer to contingencies, Alexander Discount Company turned in a profit of £1.25m for 1980, compared with a £200,000 loss after transfers from contingency and general reserves last time.

The final dividend, however, is unchanged at 11.5p for a 17p (16p) net total per share, but the directors explain they are having regard to the need to maintain a firm base.

In their interim statement the directors say that trading, which had been profitable during the first six months, continued to be profitable since June 30.

The balance sheet total at the year end was £441m (£488m), which included an unusually large amount of short-dated Treasury Bills bought on December 31.

The holding of other bills was down slightly at £251m (£296m) but Sterling CDs were £85m (£85m).

The total of bills under rediscountr was £283m (£250m) as a result of the reduced general market activity in bills over the year. The holding of Caisse de Dépôts (£19m) and Local Authority Securities, all of the variable rate type, were £50m (£27m).

Lex, Back Page

**TURNOVER** and profits of Restmor Group, baby carriages and nursery furniture manufacturer, have fallen for the half year ended October 31, 1980, the downturn in consumer spending having affected demand which led to overall profit margins being reduced.

Sales for the six months slipped from £8.21m to £5.81m and the taxable surplus was £264,518, compared with £750,321.

After tax, much higher at 24.1p, gains of £210,751, earnings per share are shown as 7.05p (12.4p) but the interim dividend is maintained at 0.5p net—last year's final payment was 2.5p net, pre-tax profits £1.25m (£1.21m).

The directors consider results to be reasonable in view of the UK economic situation.

#### Comment

Restmor Group sells something like half its output (mostly prams and nursery furniture) to Motorecare, whose sales volume was down about 8 per cent in the half-year to the end of September. It is no great surprise that Restmor is showing the effects of that decline in its figures for the six months ending last October. Margins have

been shaved in the attempt to sustain volume, but even so, sales are 6 per cent lower. Pre-tax profits have consequently suffered rather more, falling almost 20 per cent. There is some sign that the flow of orders is increasing, but not that customers are beginning to rebuild stocks or place forward orders. If conditions become no more difficult, Restmor might make

£1.25m before tax in the full year, which would still cover a maintained total dividend over five times. The shares had come back 24 per cent from their high point last year of 98p reflecting suspicions that Restmor's consistent growth record would now be checked. Yesterday they recovered 1p to 75p, where the prospective fully-taxed multiple is 6.3 and the yield 7.7 per cent.

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After tax up from £16,000 to £179,000, total earnings per 10p share are 1.09p (1.49p) and the net interim dividend is raised from 0.5p to 0.6p—last year's total was 2p from pre-tax profits of £75,000 (£730,000).

Profit attributable to shareholders was £6,000 (£525,000)—there was an extraordinary credit last time

amounting to £417,000.

Cray Electronics is a subsidiary of the Throgmorton Trust through Capital for Industry.

#### Comment

The interim figures from Cray Electronics make vivid reading: turnover has risen by nearly 70 per cent and pre-tax profits by over half. The company explains that some part of these increases has resulted from a number of contracts being completed at the same time: the underlying rate of growth, shown by the use being made of the expanded capacity at J. & S. Marine, is rather less sensational.

All the same, it would be reasonable to look for something better for the year than the interim dividend's 10.5 per cent increase.

The shares moved ahead 6p yesterday to 82p. If profits growth turns out at 20 per cent for the year, the prospective fully taxed p/e is 17.9. The yield, even assuming that the final increases by the same proportion as the interim, is a modest 3.9 per cent; but the rating reflects high earnings growth expectations.

Revenue available for ordinary shareholders during the half-year was nearly £992,000; earnings per share (prior to the recent scrip issue) were 0.92p.

Turnover of the group, which manufactures fibre board from waste paper and is ultimately owned by Legco (Jersey), was static at £1.5m in the first half.

Tax took £369,000 (£40,000).

After an extraordinary credit of £5,030 (nil) relating to the sale of leasehold premises, the attributable surplus came through at £64,000 (£315,000).

The interim dividend is maintained at 1.7p net—last year's final of 3.6p was paid.

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## UK COMPANY NEWS

# Westland sales unlikely to rise in real terms

**TOTAL GROUP** sales of Westland Aircraft are not expected to show an increase in real terms in the current year, warns Lord Aldington, the chairman in his annual statement.

The order book in most parts of the group is strong on the basis of past experience, but there are gaps in the work load in some factories from the end of 1980, which Westland is striving to fill by taking on sub-contracts from outside, he explains.

As known, sales for the year ended September 30, 1980 rose to £244.3m (£182.2m)—an increase in real terms of about 5 per cent. But the chairman warns: "we shall have to fight hard to achieve similar increases in the next few years."

Historical pre-tax profits jumped from £15.27m to £26.95m over 1979-80, partly attributable to higher sales and also to improved margins generally, due to better efficiency, and to lower costs.

"On Current Cost basis taxable profits were £14.4m (£8.4m). Lord Aldington says such a sharp rise in the future from improvements in efficiency is unlikely to occur, although some increase is expected. "We must look more to increases in sales in future years," he states.

**BOARD MEETINGS**

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held at the time of considering dividends. Official notifications are not available as to whether dividends interim or final and the sub-divisions will be paid out as soon as possible.

Dividends or final and the sub-divisions will be paid out as soon as possible.

**TODAY**

International Amber Day, Group Investment, Project Security, Investment Trust, Woodside Properties, Leda Investment Trust, Trident Television.

**FUTURE DATES**

Interim—Cook (Williams) (Sheffield) ... Feb. 12  
Finsbury Ponds Fittings ... Jan. 30

Final—Fife Forges ... Mar. 22  
Glanfield Lawrence ... Jan. 22  
Hawley (Radec) ... Jan. 22  
Olympic (Radec) ... Jan. 22  
Pitcairn Theatres ... Jan. 23

The main burden on group results for 1980-81, and 1981-82, seems likely to be the cost of developing new products, added to other private venture expenditure, all vital to its longer term future. It has therefore been decided to increase the development reserve to £1m, by

£1.5m. The accounts show that last year the group made a contract termination payment of £38,000. Meeting Hyde Park Hotel, SW, February 11, noon.

## New fund to help small companies

A NEW investment fund to provide finance and management support for small and medium-sized companies has been formed by three Scottish institutions.

Called Scottish Allied Investors, its shareholders are Royal Bank Development, a subsidiary of the Royal Bank of Scotland, James Finlay and Company, the Glasgow-based banking and trading group, and Scottish Western Trust.

The fund will have an initial share capital of £1m and will be chaired by Mr. Douglas Muirhead, former chairman of P. A. Management Consultants.

It will offer capital to help small companies expand or to enable individual shareholders to dispose of part or all of their shareholdings. It will also offer

underwriting finance for new capital issues.

Individual investments would normally be between £50,000 and £200,000 with Scottish Allied taking a minority equity interest. Medium term loan capital would also be offered.

The shortage of sources of equity finance for small companies in Scotland was highlighted in evidence to the Royal Commission and the Government has been trying to encourage private institutions to supplement the Scottish Development Agency.

Mr. Muirhead said: "There is general acceptance that this seedcorn of new industry has been neglected in the post-war period.

An increased net dividend of 2.75p (£2.5p) is being paid on the ordinary 25p shares. Last year's total net dividend was 6.25p.

## W. Williams still hit by trade downturn

THE SERIOUS downturn in trade which hit W. Williams and Sons (Holdings) in the half-year to June 30, 1980, has continued into the second half and will be reflected in the final results, says Mr. W. E. Williams, chairman.

In a full interim statement, he says that trading conditions for the Caerphilly-based engineering and foundry company have, if anything, deteriorated. In order to use the group's resources more fully, the Pontyclun site, where the company has operated for 25 years, will be disposed of. The subsidiary Vale Castings (BS) will be relocated at Caerphilly.

The move is designed to improve cash flow and benefit the group's two aluminium foundries on the site. The operation should be completed by the end of March this year.

Mr. Williams adds that while the economy is still depressed, the company has secured several big export orders for cast aluminium paneling and these contracts will be beneficial in the early part of the current year.

The group made an interim pre-tax loss of £113,000 (£69,000 profit) on turnover of £4.6m (same). The interim dividend was omitted.

**EPIC TOPS £1.2M**  
PRE-TAX income increased from £914,000 to £1,221,000 on the Epicon-based Estates Property

**EUROPEAN OPTIONS EXCHANGE**

Series	Vol.	Mar.	Last	June	Sept.	Oct.	Stock
GMC	845	—	—	80	54	—	845
	360	—	—	2	79	—	—
ABN C	2,280	8	10.50	—	—	—	F.278-
ABN C	3,200	4	4.50	—	—	—	F.1720
ABN C	4,200	2	2.00	—	—	—	—
AKCO C	1,720	53	1.30	—	10	2	—
AKCO C	5,200	51	0.60	18	1	20	1.50
AKCO C	8,200	18	0.30	—	—	—	—
AKCO C	12,200	18	0.20	—	—	—	—
AMCO C	1,250	11	0.80	—	—	—	—
AMCO C	6,500	1	1.60	—	—	—	—
AMCO C	7,700	—	0.80	—	—	—	—
AMCO C	10,700	—	0.80	—	—	—	—
AMCO C	12,200	—	0.80	—	—	—	—
AMCO C	15,200	—	0.80	—	—	—	—
AMCO C	18,200	—	0.80	—	—	—	—
AMCO C	21,200	—	0.80	—	—	—	—
AMCO C	24,200	—	0.80	—	—	—	—
AMCO C	27,200	—	0.80	—	—	—	—
AMCO C	30,200	—	0.80	—	—	—	—
AMCO C	33,200	—	0.80	—	—	—	—
AMCO C	36,200	—	0.80	—	—	—	—
AMCO C	39,200	—	0.80	—	—	—	—
AMCO C	42,200	—	0.80	—	—	—	—
AMCO C	45,200	—	0.80	—	—	—	—
AMCO C	48,200	—	0.80	—	—	—	—
AMCO C	51,200	—	0.80	—	—	—	—
AMCO C	54,200	—	0.80	—	—	—	—
AMCO C	57,200	—	0.80	—	—	—	—
AMCO C	60,200	—	0.80	—	—	—	—
AMCO C	63,200	—	0.80	—	—	—	—
AMCO C	66,200	—	0.80	—	—	—	—
AMCO C	69,200	—	0.80	—	—	—	—
AMCO C	72,200	—	0.80	—	—	—	—
AMCO C	75,200	—	0.80	—	—	—	—
AMCO C	78,200	—	0.80	—	—	—	—
AMCO C	81,200	—	0.80	—	—	—	—
AMCO C	84,200	—	0.80	—	—	—	—
AMCO C	87,200	—	0.80	—	—	—	—
AMCO C	90,200	—	0.80	—	—	—	—
AMCO C	93,200	—	0.80	—	—	—	—
AMCO C	96,200	—	0.80	—	—	—	—
AMCO C	99,200	—	0.80	—	—	—	—
AMCO C	102,200	—	0.80	—	—	—	—
AMCO C	105,200	—	0.80	—	—	—	—
AMCO C	108,200	—	0.80	—	—	—	—
AMCO C	111,200	—	0.80	—	—	—	—
AMCO C	114,200	—	0.80	—	—	—	—
AMCO C	117,200	—	0.80	—	—	—	—
AMCO C	120,200	—	0.80	—	—	—	—
AMCO C	123,200	—	0.80	—	—	—	—
AMCO C	126,200	—	0.80	—	—	—	—
AMCO C	129,200	—	0.80	—	—	—	—
AMCO C	132,200	—	0.80	—	—	—	—
AMCO C	135,200	—	0.80	—	—	—	—
AMCO C	138,200	—	0.80	—	—	—	—
AMCO C	141,200	—	0.80	—	—	—	—
AMCO C	144,200	—	0.80	—	—	—	—
AMCO C	147,200	—	0.80	—	—	—	—
AMCO C	150,200	—	0.80	—	—	—	—
AMCO C	153,200	—	0.80	—	—	—	—
AMCO C	156,200	—	0.80	—	—	—	—
AMCO C	159,200	—	0.80	—	—	—	—
AMCO C	162,200	—	0.80	—	—	—	—
AMCO C	165,200	—	0.80	—	—	—	—
AMCO C	168,200	—	0.80	—	—	—	—
AMCO C	171,200	—	0.80	—	—	—	—
AMCO C	174,200	—	0.80	—	—	—	—
AMCO C	177,200	—	0.80	—	—	—	—
AMCO C	180,200	—	0.80	—	—	—	—
AMCO C	183,200	—	0.80	—	—	—	—
AMCO C	186,200	—	0.80	—	—	—	—
AMCO C	189,200	—	0.80	—	—	—	—
AMCO C	192,200	—	0.80	—	—	—	—
AMCO C	195,200	—	0.80	—	—	—	—
AMCO C	198,200	—	0.80	—	—	—	—
AMCO C	201,200	—	0.80	—	—	—	—
AMCO C	204,200	—	0.80	—	—	—	—
AMCO C	207,200	—	0.80	—	—	—	—

## MINING NEWS

## BIDS AND DEALS

## Rustenburg: a hopeful start to the year

BY KENNETH MARSTON, MINING EDITOR

NOT SURPRISINGLY, in view of the cloudy world economic outlook, Mr. Gordon Waddell, the new chairman of South Africa's Rustenburg Platinum Holdings, takes a cautious view of prospects for the current year to August 31. But he does say that the company's start to the current financial year has "not been unsatisfactory."

After the poor conditions of 1979-80 when investment demand for platinum outweighed the decline in that from industry there is "a risk that significant quantities will be sold back to the market at some stage in the future."

As far as industrial demand is concerned, the outlook for that from the automobile industry, as a catalyst in the control of exhaust emissions, is hedged about by conflicting factors but at least the group has some good long term supply contracts.

A note of optimism is struck, however, in regard to the important jewellery market. Since last August "there has been a healthy recovery in demand from Japan where the market is supplied with platinum on the basis of free market prices."

The demand was earliest hit by high platinum prices but these have now fallen—along with those of gold—to a current level of \$543 per ounce. This is still above the producer level charged by Rustenburg of \$475 but is under the current sold price of \$567.

Supplies of platinum to the jewellery markets in the U.S., UK and West Germany are based on the producer prices as opposed to the higher free market levels and the markets for platinum jewellery in these areas are making good progress.

In the year to last August,

the free market platinum price moved between extremes of \$420 in September 1979 and \$1,047 in March 1980. Rustenburg's selling price was lifted from \$380 to \$420 in December 1979 and to its current level of \$475 in August 1980.

If the present price can be maintained and if platinum demand improves to near the 1979-80 levels, Rustenburg should have another satisfactory year even though it may not match the previous year's record performance.

The Canadian Government has "only one order in sight," Mr. Kent said. "That is in Romania and it is bogged down in negotiations. Even if it came through orders would probably be shared with Canadian General Electric."

R. C. Baxter, the Canadian purchaser, was able to put manufacturing business into the factory to replace nuclear orders. It also complied with the Canadian Government's desire to see such industries "Canadianised." Mr. Kent said.

The proceeds of the sale would be transferred to the U.S. where Staveley has recently appointed a chief executive to seek acquisitions.

Meanwhile, Staveley's West Coast of Canada business, centred on Williams Machinery in British Columbia and Alberta, is to be retained. That business handles marketing and distribution for Clark fork lift trucks.

### ASH AND LACY/ G. A. HARVEY

Ash and Lacy, manufacturer of precision metal, steel cladding, galvanisers and distributors, state that their subsidiary, Joseph Ash & Son, has agreed from G. A. Harvey and Co. (London), a subsidiary of Butterfield-Harvey, the galvanising business of Harvey Fabrications.

The purchase price is based on net asset value, excluding debtors and creditors, and is estimated to be £242,000 payable in cash.

The new acquisition will trade as London Galvanisers and this purchase will further strengthen the galvanising business of Joseph Ash, especially in South East England, where Ash and Lacy recently acquired Leetch Brain and Co.

### MALAYAN TIN DREDGING

Malayan Tin Dredging (M) Berhad has acquired the balance of the equity in three companies in which it already had holdings.

The companies are Southern Malayan Tin Dredging (M), Southern Kinta Consolidated (M), and Lower Perak Tin Dredging. The transaction involved £637,557 MTD shares.

All the companies are members of the Malaysia Mining Corporation.

RESULTS from four further drillings at CSR's molybdenum prospect at Mount Pleasant, near Mudgee in New South Wales, have assayed between 0.05 and 0.08 per cent molybdenite. The company also intends to carry out deeper drilling for copper at an anomaly east of Mount Gundown on South Australia's Stuart Shelf.

Matters have been helped by an increased revenue from uranium, but Elynor's net profits for the past quarter are down on those for the previous three months.

The group's latest net profits are compared in the following table.

	Dec.	Sept.	June	Mar.	Apr.	May	June
Bivor	12,983	12,983	12,983	12,983	12,983	12,983	12,983
Durban Deep	10,007	6,994	5,857				
E Rand Pty	18,210	12,400	10,884				
Harmony	33,723	34,887	31,827				

On the other hand, Elynor's net profit has suffered from a below average gold price received of \$618 per ounce compared with \$670 in the September quarter. Furthermore, royalties payable to West Driefontein have increased.

Mr. B. H. Kent, managing director of Staveley, explained yesterday that the company decided to sell the subsidiary, if possible, last July when it forecast a slump in nuclear power orders in Canada.

The Canadian Government has "only one order in sight," Mr. Kent said. "That is in Romania and it is bogged down in negotiations. Even if it came through orders would probably be shared with Canadian General Electric."

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## CURRENCIES, MONEY and GOLD

## Dollar nervous

Dollar trading yesterday remained extremely nervous and patchy, with little clear indication on how the release of Iran's frozen assets would affect the U.S. unit. While traders awaited further developments, the dollar retained its firm undertones, helped by high interest rates and the tight monetary policy currently being pursued by the U.S. authorities.

Sterling was sharply firmer against most currencies, helped by speculation that Iran may transfer some of its returned funds into sterling. It was particularly firm against European currencies, reaching a new seven-year high against the French franc at FF 11,1550 from FF 11,09 on Friday. This represents a rise of nearly 3 per cent since the beginning of the year. In D-mark terms it finished at DM 4.83 from DM 4.80.

**D-MARK** — Remaining weak near the bottom of the European Monetary System, reflecting Germany's poor balance of payments position, and slower than expected economic growth rate.

The steady trend in U.S. interest rates has depressed the D-mark with tension over Poland still a market factor. The D-mark was mostly firmer at yesterday's fixing in Frankfurt. The dollar eased to DM 2.0017 from DM 2.0183 on Friday, with trading somewhat unsettled by the imminent release of the U.S. hostages. Dealers tended to play down the possibility of any large switch out of U.S. dollars by the Iranians, with high interest rates likely to underpin the dollar in the near future. Elsewhere sterling fell to DM 4.2830 from DM 4.2430, and the Swiss franc was lower at DM 1.0907 compared with DM 1.1043 previously.

**JAPANESE YEN** — Very firm, despite recent dollar strength, and underpinned by Japan's strengthening economic performance. The yen was slightly firmer against the dollar in Tokyo yesterday, with the U.S. unit closing at Y202.80 compared with Y202.20 on Friday. After early commercial demand, the dollar was as high at Y203.50 during the morning, but eased back reflecting some nervousness over the hostage situation in Iran. It touched a low of Y202.60, but recovered slightly towards the close.

**DOLLAR** — Trade weighted index (Bank of England calculation) was 86.9 against 87.3. The dollar was hardly changed from Friday's closing levels, having recovered during the afternoon after opening somewhat weaker.

Interest in the U.S. unit came mainly from New York. Against the D-mark it was unchanged at DM 2.0000, but rose in terms of Swiss francs to SFr 1.5650 from SFr 1.5176. Against the Japanese yen it closed at Y202 compared with Y202.81 previously. Euro-dollar rates were mostly unchanged on balance from Friday.

**STERLING** — Trade weighted index (Bank of England) rose to 80.1 from 80.0, having touched 80.2 at noon from 80.0 in the morning. The pound remained firm, and after an early outburst against the dollar of SFr 4020, it rose to SFr 4190 before coming back to SFr 4150 around noon. As

the dollar improved during the afternoon, sterling eased back to finish at SFr 4055/2.4076, a rise of 1.4c from Friday's close. Sterling was very strong in terms of other European currencies, reaching a new seven-year high against the French franc at FF 11,1550 from FF 11,09 on Friday. This represents a rise of nearly 3 per cent since the beginning of the year. In D-mark terms it finished at DM 4.83 from DM 4.80.

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## THE POUND SPOT AND FORWARD

Jan. 19	Days' spread	Closes	One month	% p.s.	Three months	% p.s.
U.S.	2.4020-2.6790	2.4095-2.4076	1.22-1.32c dis	-6.33	2.85-3.56dis	-4.82
Canada	2.8810-2.7570	2.8530-2.8540	0.80-0.90c dis	-3.36	2.10-2.25dis	-3.04
Norfolk	5.23-5.27	5.24-5.25	25-1c pm	4.98	6.5pm	4.19
Belgium	77.40-77.70	77.89-77.70	20-10c pm	2.32	38-28pm	1.70
Denmark	14.32-14.38	14.34-14.35	24c-eve pm	0.95	12-12c dis	-0.40
U.K.	4.91-4.93	4.92-4.93	1.00-1.05c pm	0.81	5.5pm	4.87
Portugal	128.70-128.80	128.65-128.70	25-70c dis	-4.42	125-120dis	-4.73
Spain	130.95-131.80	130.05-131.90	15-90c dis	-3.25	195-270dis	-3.49
Italy	2.290-2.297	2.291-2.292	2.25-1c pm	2.09	21-21c dis	-3.49
Norway	12.65-12.61	12.58-12.59	61-90c pm	5.07	131-111c pm	4.05
France	11.17-11.19	11.15-11.18	70-100c pm	4.25	105-107.1c pm	2.25
Sweden	10.70-10.75	10.68-10.71	45-55c dis	3.32	131-134c dis	5.57
Japan	482-490	486-487	3.05-2.55c pm	6.68	7.25-6.55pm	3.40
Austria	34.05-34.35	34.10-34.15	4-10c pm	4.22	32-26pm	3.40
Switz.	4.37-4.41	4.39-4.40	4-3c pm	9.95	9.5-8.5pm	8.08

Belgian franc is for convertible francs. Financial franc FF 77.75-77.65. Six-month forward dollar 4.35-4.45c dis. 12-month 5.40-5.60c dis.

Canada Jan. 18 2.8505-2.8515 (close).

## THE DOLLAR SPOT AND FORWARD

Jan. 19	Days' spread	Closes	One month	% p.s.	Three months	% p.s.
UK	2.4009-2.4100	2.4025-2.4070	2.22-1.22c dis	-6.85	2.95-2.91dis	-4.65
Ireland	1.8305-1.8720	1.8510-1.8530	0.50-1.00c dis	-6.12	2.30-2.50dis	-5.04
Canada	1.1897-1.1900	1.1805-1.1908	0.32-0.55c dis	2.87	4.80-4.82pm	1.52
Norfolk	2.7720-2.7810	2.7175-2.7185	2.15-2.05c pm	11.57	4.94-5.85pm	0.92
Belgium	32.13-32.14	32.22-32.23	27-24c pm	9.22	44-51pm	6.52
Denmark	1.1890-1.1905	1.1890-1.1905	0.80-1.00c pm	11.57	4.75-5.75pm	0.92
U.S.	5.3900-5.3915	5.3902-5.3905	1.95-1.98c pm	11.57	4.75-5.75pm	0.92
Portugal	53.40-53.75	53.65-53.75	25c pm	2.80	45-45pm	9.42
Spain	80.50-80.70	80.50-80.70	30-10c pm	2.80	20-25pm	0.12
Italy	95.00-95.60	95.01-95.60	3.2-2.5c pm	12.65	25-25pm	0.92
France	4.6220-4.6300	4.6310-4.6320	3.37-3.37c pm	10.16	4.80-4.90pm	7.34
Sweden	4.4400-4.4500	4.4482-4.4500	0.15c pm	10.20	4.80-4.90pm	7.34
Japan	201.20-202.20	201.95-202.05	2.20-2.50c pm	12.65	25-25pm	0.92
Austria	12.14-12.20	12.17-12.18	14.17-14.18c pm	12.00	14-14pm	12.45
Switz.	1.8200-1.8220	1.8240-1.8250	2.00-2.20c pm	16.65	5.75-6.55pm	0.92

UK and Ireland are quoted in U.S. currency. Forward premium and discount apply to the U.S. dollar and not to the individual currency.

## CURRENCY MOVEMENTS

Jan. 19	Bank of England	Morgan Guaranty Index	Changes	Jan. 16	Bank of England	Special Drawing Rights	European Central Bank
Sterling	80.1	+2.43	-2.43	80.1	5.92	1.52	5.828500
U.S. dollar	86.9	-7.2	-7.2	86.9	1.25	1.25	1.272653
Canadian dollar	79.7	-1.0	-1.0	79.7	1.67	1.67	1.670000
Austrian schilling	14.05	-0.15	-0.15	14.05	1.00	1.00	1.000000
Belgian franc	110.9	+10.5	+10.5	110.9	1.15	1.15	1.150000
Danish kroner	101.1	-8.1	-8.1	101.1	2.25	2.25	2.250000
Deutsche mark	145.6	-1.5	-1.5	145.6	2.77	2.77	2.770000
French franc	182.4	+17.8	+17.8	182.4	2.00	2.00	2.000000
Irish punt	19.61	-0.21	-0.21	19.61	1.00	1.00	1.000000
Swiss franc	5.6707	-0.21	-0.21	5.6707	1.00	1.00	1.000000
DM	2.7402	-0.20	-0.20	2.7402	1.00	1.00	1.000000
Yen	117.75	-1.25	-1.25	117.75	1.00	1.00	1.000000

Based on trade weighted changes (Bank of England Index=100).

Other Currencies

Jan. 19	U.S.	S.	£	Note Rates
Argentina Peso	4839-4859	1999-2016	Austria	35.95-34.35
Australia Dollar	2.0385-2.0395	1.9470-1.9475	Belgium	77.50-78.40
Bahrain Dinar	1.87-1.88	1.87-1.88	Canada	1.80-1.81
Belgian Franc	5.67-5.70	5.67-5.70	Denmark	1.10-1.12
Bulgarian Lev	2.8470	1.5707	France	12.50-12.60
Burkina Faso	2.74			

## Companies and Markets

## WORLD STOCK MARKETS

## NEW YORK

Stock	Jan.	Jan.	Stock	Jan.	Jan.	Stock	Jan.	Jan.	Stock	Jan.	Jan.	Stock	Jan.	Jan.
16	15	16	15	16	15	16	15	15	16	15	15	16	15	15
Columbia Gas	404	40	St. Al's Pac. Tea	4	5	Mass Petroleum	55	56	Schiltz Brew J.	5%	5%	Golds lost 49.0 to 4,311.2 and Oil		
Columbia Prt.	424	42	St. Louis Pet.	12	13	MGM	9	9	Schumacher...	116	116	and Gas 17.4 to 4,371.7.		
Combined Int.	17	18	Gt. Nth. Nekoosa	39	39	Metromedia	94	94	SCM	25	25	TOKYO		
Combusit. Eng.	43	41	Gt. West Financi.	17	17	Milton Bradley	22	23	Scott Paper	23	23	Oil, Coals and Heavy Electric		
Comwith Edison	18	18	Gt. Ryndh...	14	14	Mitsubishi Corp.	24	24	Siemens	14	14	Machines, however, tended to ease.		
Comsat	14	14	Gruen	27	27	Mobil	61	61	Seacor Power	24	23	HONG KONG		
ARA	34	33	Gulf & Western	15	15	Modern March	10	10	Sealed Power	24	23	Stock prices generally declined		
AZL	58	58				Monarch M.T.	22	22	Security Pac.	34	34	in moderate activity, with the		
AVX Corp.	58	58				Monsanto	72	71	Seafair Lns.	2	1	Hang Seng index shedding 28.33		
Abbotts Labs	60	54	Gmc. Science	51	51	Moore McCrank	48	48	Security Pac.	34	34	to 1,591.14.		
Acme Cleve.	30	21	Cone Mills	38	40	Morgan J.P.	53	53	Seagram	59	58	Sentiment was depressed by		
Adobe Oil & Gas	51	52	Conn. Gen. Ins.	45	46	Murphy Oil	52	52	Seapar	50	50	uncertainty over what financial		
Admiral Off. & Fin.	33	24	Cookson	18	18	Munisingval	153	153	Shell Trans.	43	42	consequences there might be		
Ashland Chem.	40	37	Conrad	18	18	Murphy's G.C.	18	18	Shawin-Wms.	28	27	from the deal to release the U.S.		
Air Prod. & Chem.	42	42	Conoco	25	25	Murphy Oil	18	18	Signal	26	26	hostages. Also, some operators		
Akzona	13	14	Cons Freight	26	26	Mutual Fund	27	27	Signtec	40	39	preferred to wait to see what		
Albany Int'l.	30	30	Cons Nat Gas	52	51	Nabisco	40	39	Simplicity Patt.	9	9	economic policies would be con-		
Albertson's IV.	12	12	Consumer Power	10	10	Nabisco	41	41	Singer	13	12	tained in Ronald Reagan's		
Alcan Aluminum	35	32	Conti Corp.	24	24	National Bus. Co.	54	54	Skyline	18	18	inaugural speech today. There		
Alcoa	49	49	Conti Corp.	24	24	National Ind.	54	54	Skyskraper	21	21	There was little news affecting par-		
Alm. Sugar	49	49	Conti Corp.	24	24	National Nat.	54	54	Smart	21	21	ticular companies, and many op-		
Almax	40	39	Conti Corp.	24	24	National Steel	26	26	Space	22	22	erators decided to take profits.		
Amerada Hess.	43	44	Corning Glass.	26	26	National Standard	14	14	Starbucks	15	15	Australia		
Am. Brand	76	78	Cox Broadcastg	50	51	Nat. Standard	14	14	Starrett	1	1	Mining issues showed an		
Am. Broadcast	27	27	Craige	43	43	Nat. Steel	26	26	Steel	22	22	easier inclination as traders in		
Am. Can.	30	30	Crocker Nat.	37	37	Nat. Standard	14	14	Sticks	12	12	the politically-sensitive metals		
Am. Cyanamid	30	30	Crown Cos.	32	32	Nat. Standard	14	14	Surgeon	13	13	sector waited for world market		
Am. Express	42	41	Cronos Foods	25	25	Nat. Standard	14	14	Swing	26	26	reaction to developments in the		
Am. Gen. Finance	14	14	Cronos Foods	25	25	Nat. Standard	14	14	Titan	20	20	Iranian hostiles crisis, but Illi-		
Am. Host. Prod.	50	50	Cronos Foods	25	25	Nat. Standard	14	14	Titan	20	20	ndustries were firmer for choice.		
Am. Hosu. Supply	48	48	Dart & Kraft	52	52	Nat. Standard	14	14	Titan	20	20	Recently strong Oils provided		
Am. Medical Inv.	42	42	Data Gen.	47	47	Nat. Standard	14	14	Titan	20	20	some bright spots, although the		
Am. Motors	47	47	Dayton-Hudson	47	47	Nat. Standard	14	14	Titan	20	20	sector overall displayed a down-		
Am. Pet. Cos.	47	47	Delta Air.	52	52	Nat. Standard	14	14	Titan	20	20	ward bias.		
Am. Petfins	53	52	Delta Air.	52	52	Nat. Standard	14	14	Titan	20	20	Strata Oil rose sharply and		
Am. Quar. Pet.	29	29	Denn'ys	22	22	Nat. Standard	14	14	Titan	20	20	ended at high as \$34.65, but		
Am. Standard	33	33	Dentply Int'l.	61	60	Nat. Standard	14	14	Titan	20	20	last reached to \$34.53 for a net		
Am. Stores	25	24	Detroit Edison	11	11	Nat. Standard	14	14	Titan	20	20	loss of 5 cents after directors		
AmTel&Tel.	50	48	Diamond Int'l.	32	32	Nat. Standard	14	14	Titan	20	20	announced that test results at		
Amtrac	50	50	Diamond Shamk.	85	85	Nat. Standard	14	14	Titan	20	20	the rumour-prone Woodsdale No.		
Amstar	26	25	Digital Equip.	81	81	Nat. Standard	14	14	Titan	20	20	3 well would not be available		
Amstelco	40	39	Dillingham	18	18	Nat. Standard	14	14	Titan	20	20	until mid-week.		
Anheuser-Busch	31	32	Dixie Wall.	57	56	Nat. Standard	14	14	Titan	20	20	Elsewhere in the Oil and Gas		
Arcata	26	29	Dome Mines	26	26	Nat. Standard	14	14	Titan	20	20	group, Bridge added 15 cents at		
Arco Daniels	37	38	Donnelley (R.R.)	20	20	Nat. Standard	14	14	Titan	20	20	A\$8.20, Hartogen 30 cents at		
Armo	37	38	Dow Chemical	24	24	Nat. Standard	14	14	Titan	20	20	A\$8.50, Ampol Exploration 20		
Armstrong CKT	15	14	Dow Jones	60	61	Nat. Standard	14	14	Titan	20	20	cents at A\$8.00 and Crusade also		
Arrow Electronics	40	39	Dresser	47	47	Nat. Standard	14	14	Titan	20	20	10 cents at A\$9.50.		
Ashland Dj	35	35	Duke Power	18	18	Nat. Standard	14	14	Titan	20	20	Among Minings, MMF retreated		
Asstd Goods	25	25	Dun & Brad.	58	58	Nat. Standard	14	14	Titan	20	20	6 cents to A\$8.10, Hamersley 25		
Auto-Data Progs	48	48	E&G C.	39	39	Nat. Standard	14	14	Titan	20	20	cents to A\$8.40, but speculative issue		
Aveco	28	28	Edwards	53	53	Nat. Standard	14	14	Titan	20	20	Meekatharra Minerals jumped		
Avery Int'l.	21	21	Emerson	58	58	Nat. Standard	14	14	Titan	20	20	94 cents to A\$8.70.		
Avnet	47	46	Eastern Airlines	16	16	Nat. Standard	14	14	Titan	20	20	Johannesburg		
Avon Prod.	35	35	Eastern Air Fgt.	60	61	Nat. Standard	14	14	Titan	20	20	Gold shares drifted slightly		
Axco	45	45	Eastman Kodak	20	20	Nat. Standard	14	14	Titan	20	20	eased in the final and hesitant trad-		
Axtron	40	39	Eaton	27	27	Nat. Standard	14	14	Titan	20	20	ing as operators awaited the		
Banca Trieste	27	27	Echlin Mfg.	18	18	Nat. Standard	14	14	Titan	20	20	outcome of the final stages of the		
Bankers Trust	17	18	Eckerd Jack	22	22	Nat. Standard	14	14	Titan	20	20	U.S. hostage release negotiations.		
Barclay Hldgs	17	18	Edwards	52	52	Nat. Standard	14	14	Titan	20	20			
Barry Wright	18	18	El Paso	52	52	Nat. Standard	14	14	Titan	20	20			
Bausch & Lomb	58	58	Emerson Elect.	88	88	Nat. Standard	14	14	Titan	20	20			
Becton Dickinson	18	18	Envirotech	51	50	Nat. Standard	14	14	Titan	20	20			
Bekins Indus.	55	55	Esmark	49	49	Nat. Standard	14	14						

Terry Garrett reports on investors' enthusiasm for the garment industry activities of Asil Nadir

# Market's liking for the golden touch

**FEW COMPANIES** in the UK's troubled textile industry can command glamour ratings in the stock market these days. Yet the linking of one man's name, Mr. Asil Nadir, to what appear the most unexciting of small-bombed out rag trade outfits seems to produce almost unlimited enthusiasm, even though a year ago he was virtually unknown.

Nadir first made his appearance when he brought Wearwell to the stock market in the summer of 1973. Wearwell, a manufacturer and wholesaler of clothing, initially, caught the market's imagination. The 3.2m share offer at 46p a share attracted over 8,000 applications for nearly 155,000 shares.

He remained immersed in the mixed fortunes of Wearwell until a year ago when he branched out on a personal acquisition trail. He took control of two small textile companies which promptly became the best performing shares of 1980.

Last February Mr. Nadir popped up as the bidder for Polly Peck, a loss-making ladies' fashion group. Polly Peck's shares had been trading in the "penny stock" class when he made a 9p a share offer valuing the company at £470,000. Polly Peck's controlling Zeller family agreed to sell their 57 per cent holding to Nadir's Jersey company, Restro. Few other shareholders were tempted to accept, though, for the share price immediately took off once the bid was announced.

Polly Peck's shares hit a high point of 190p at one stage

during 1980 and even after falling back to 135p by the end of December the price performance was astounding with a 2,708 per cent rise for the year. What has happened at Polly Peck to produce such a rise?

Last July the company raised £1.5m by a rights issue (the price in the market by then was over 80p) to buy Uni-Pac Packaging Industries of Cyprus from Mr. Nadir. Uni-Pac had leased a factory at Famagusta and was busy equipping it with machinery to make corrugated packaging. Total cost of the project was put at £250,000 plus £49,763 as reimbursement expenses to Mr. Nadir.

This was not the most obvious diversification for a ladies fashion outfit in London's East End but, it was logical enough for the 38-year-old Mr. Nadir. Cyprus is his homeland, his original company, Wearwell, operates a factory there and an abundance of low-cost labour is available not to mention local taxes and low factory rental incentives to attract industry.

The basic market for this new project is the 125,000 to 150,000 tons of citrus fruit produced each year in Cyprus which until now has been boxed in imported materials. The potential output of Mr. Nadir's factory is over 30m boxes although the Cyprus market can only absorb 12m. At the time of the rights issue, Uni-Pac had not corrugated one piece of card, yet Mr. Nadir confidently predicted profits of £2m for the 17-month period to August 1981, based solely on the Cyprus market and putting aside the

After the near disaster of the mid-1970s. Wearwell's performance has been good enough for the market to take the view that Mr. Nadir (right) can work wonders with Polly Peck and Cornell.

export potential to surrounding countries.

Just before Christmas, Polly Peck announced it was making a small profit—the first for 21 years. The corrugated plant has started and the £2m forecast for Uni-Pac still stands. Mr. Nadir says the traditional business is shooting ahead thanks to increased exports, and talk outside the boardroom is that profits could reach £3m for the 17 month period to August. So far the company has just £17,670 under its belt for the first five months so far reported.

But if Polly Peck's shares are supported by "I am tomorrow" arguments, the support for the price rise of Cornell Dresses, Mr. Nadir's latest interest, is even more speculative.

In September Mr. Nadir was at it again. This time it was an option to buy 57 per cent of



yet its market capitalisation at one stage was as high as £4.3m.

Mr. Nadir says that Cornell would dovetail into Polly Peck "extremely well" but the market seemed to have had more in mind than that. All the same, this will be a year of "consolidation" at Cornell according to Mr. Nadir.

Despite the excitement attached to Mr. Nadir's name, the performance of Wearwell since it went public has not always been impressive, especially in the field of acquisitions—and this is where the market thinks Mr. Nadir has now acquired a golden touch.

Wearwell's initial success was based on its cash and carry concept. It was ideal for small independent retailers to come in and pick up a few dresses. Transactions were always in cash so Wearwell enjoyed a healthy cash flow and had no bad debt problem. Stock levels were kept to a minimum, reducing both working capital requirements and the dangers of price write-downs to shift difficult lines.

The concept was expanded from London into the regions and by 1974-75 Wearwell had a dozen outlets and profits passed the £1m mark—in 1988 they had been a mere £10,000. But the bubble was ready to burst.

The retail trade was about to take a sharp knock and increasing fuel costs made it less attractive for small independents to drive any distance to buy a few dresses.

Also, and more significantly,

earlier decisions taken by Mr. Nadir were turning sour. Having achieved such impressive growth with Wearwell he was in the mood to think he could not go wrong. Late in 1974 and in 1975 Wearwell departed from its traditional operations with two acquisitions involved in mail order and supplying chain stores. Wearwell had swapped a profile of cash generation for one of providing credit and building up substantial stocks. Borrowings in the 1975 accounts totalled £1.1m against tangible shareholders' funds of £0.4m.

When the full year figures to April 1976 were published a downturn in the retail trade coupled with a disastrous acquisition policy were all too evident. Wearwell had made a second half loss of £653,000. Management reacted swiftly. The mail order business was closed, the credit business to chain stores severely curtailed, properties sold and the staff reduced from 300 to 168. The support of bankers was keeping

Wearwell afloat.

Asil Nadir was back to square one, but he says "a few lessons had been learned."

The following couple of years saw Wearwell fighting back with the support of a cash injection from leather group Strong and Fisher, and two rights issues raising a total of £21m.

Wearwell appears to have won the fight. In the half-year to last October profits doubled to £1.3m pre-tax and the full year could produce over £4m. Behind this switch in fortunes has been a massive drive into export markets—mainly the Middle East—now taking 85 per cent of production. Mr. Nadir started going all out for overseas orders in 1977. Despite the strength of sterling and competition from the likes of Korea and Taiwan, Wearwell appears to have orders coming out of its ears. Capacity in the UK was trebled last year but still the order book stretches a long way forward.

One of the biggest profits has been the setting up of the Cyprus factory which handles 30 per cent of the group's machining requirements. The labour cost of machining a garment in the UK is around £3 a time. If Wearwell ships the material to Cyprus, machines it and then ships it back the unit cost is under 75p. The impact on its competitive position and profitability are obvious.

Notes:

(a) Particulars of Listed Investments

	31 December 1980	31 December 1979
	R000	R000
Stock Exchange value	14,560	11,134
Book value	4,846	4,355
Excess over book value	9,714	6,779

## GOLD FIELDS PROPERTY COMPANY LIMITED

(Incorporated in the Republic of South Africa)

### INTERIM REPORT

FOR THE SIX MONTHS ENDED 31 DECEMBER 1980

The unaudited consolidated results for the six months ended 31 December 1980 are as follows:

	Six months ended 31 December 1980	Six months ended 31 December 1979	Year ended 30 June 1980
	R000	R000	R000
<b>REVENUE</b>			
Rentals	999	989	1,962
Waste rock sales	92	133	276
Gold royalties	137	70	175
Profit on property and township sales	873	457	582
Profit (loss) on sale of investments	(3)	3	3
Income from investments	607	325	636
Interest	120	106	221
Sundry	123	38	281
	2,748	2,121	4,136
<b>EXPENDITURE</b>	643	794	1,499
Administration, property and general expenses	569	594	1,118
	74	200	381
<b>PROFIT BEFORE TAXATION</b>	2,305	1,327	2,637
Taxation	639	382	692
<b>PROFIT AFTER TAXATION</b>	1,666	945	1,945
Earnings per share—cents	16.3	9.2	19.0

	31 December 1980	31 December 1979
	R000	R000
Stock Exchange value	14,560	11,134
Book value	4,846	4,355
Excess over book value	9,714	6,779

(b) Dividend—A dividend of 10.0 cents per share, absorbing R1.022,000, was declared and paid during the period.

The declaration of a dividend for the current financial year will be considered in July 1981.

Registered and Head Office: Gold Fields Building, 75, Fox Street, Johannesburg, 2001

On behalf of the board  
A. J. Weideman (Chairman)  
B. R. van Rooyen  
Directors

London Office: 49, Moorgate, London, EC2R 6BQ  
United Kingdom Registrar: Close Registrars Limited, 803, High Road, Leyton, London, E10 7AA

19 January 1981

# Rustenburg Platinum Holdings Limited

(Incorporated in the Republic of South Africa)

## Chairman's Review by Mr. G. H. Waddell

The thirty-fourth annual general meeting of the company will be held in the board room, Consolidated Building, corner of Fox and Harrison Streets, Johannesburg, at 09h30, on Wednesday 28th January 1981.

**T**he Group's profit before taxation at R240 million in 1980 was the highest yet achieved. The provision for taxation, including tax normalisation to which I refer below, amounted to R113.4 million and the profit after taxation was therefore R126.6 million or 100.2 cents per share compared with R68.9 million or 55.9 cents per share on the same basis in 1979. Dividends paid amounted to R30.1 million or 40 cents per share (1979 R25 million or 20 cents) and R75.5 million was transferred to reserves. These results reflect a +1% increase in revenue over 1979 primarily as a result of the higher prices for platinum group metals and nickel as well as a higher volume of sales.

The inflow of funds to the Group after provision for taxation and payment of dividends during the year was R182.0 million. Expenditure on mining assets amounted to R86.3 million, R4.8 million was spent on various studies into the feasibility of the mining alternatives open to the Group, R5.7 million was invested in Matthey Rustenburg Refinery, R0.9 million on study items and working capital increased by R34.8 million.

It remains the policy of the Group to strengthen its financial position to be better able to meet future commitments and to ensure adverse changes in the market as and when they occur. To this end significant progress was made during 1980 and at its year-end the Group had repaid all its borrowings and had built up its cash to R42.1 million.

### Tax Normalisation

The 1980 financial statements include a transfer to non-distributable reserves in respect of tax normalisation. In the past, the Group reported profit after taxation containing an element of tax relief which arose when expenditures were made to expand its business. Since these expenditures were not charged against profits, the reported profit levels after taxation were overstated by that element of tax relief. Tax normalisation has been adopted to avoid this in the future. The aggregate of tax normalisation and the actual provision for taxation is therefore equal to the taxation that would have arisen in the absence of any expenditure on expansion.

### The Platinum Price

During the past financial year the Free Market price of platinum has been as low as \$420 per ounce in September 1979 and as high as \$1,047 per ounce in March 1980. However, since June 1980 the amplitude of the oscillations in the Free Market price has narrowed considerably and until August 31 was limited to between \$850 and \$875 per ounce. From August 31 to December 31, 1980, the price rose from \$850 to \$875 per ounce in December 1980. Whilst these increases amounted to a 2.5% increase in terms of US Dollars, due to the appreciation of the Rand against the US Dollar the increase in terms of Rand was only some 1.5%.

The behaviour of the Free Market price of platinum reflected the flight from paper currencies as people moved by a wide variety of reasons turned to precious metals such as gold, silver and platinum. The increase in purchases for speculation and investment purposes outweighed the decline in demand for platinum from the automobile and jewellery industries. Whilst this increased speculative and investment demand had obvious benefits during the year under review, it remains to be seen whether it will on the present scale become a permanent feature of the market in the future. It seems likely that it will persist at least in the current environment. But there is a risk that significant quantities will be sold back to the market at some stage in the future. This vulnerability adds yet another factor of uncertainty to the market. In contrast to the Free Market, Rustenburg will continue to try to price its metal on a basis which both gives a reasonable reward and encourages new and continued usage.

### Automobile Industry

The sharp decline in the demand for platinum from the US automobile industry during the past year mirrored the substantial fall in US automobile sales and production. During the second half of 1980 it appeared that the nadir would be passed off the year end and that a recovery in automobile sales would take place during the Group's financial year. This hope must now be tempered in the light of the fact that the initial recovery in the American economy may have been itself based.

During the year the US automobile industry was granted waivers by the Environmental Protection Agency (EPA) in respect of certain regulations and with the advent of the Reagan administration it is possible that the US automobile industry will look to the new administration, Congress and the EPA against further tightening in the regulations for emission controls on automobiles. There was also a significant change in the US automobile industry when it started to move from large V8 powered automobiles to the smaller 4 or 6 cylinder powered automobiles. This, together with the anticipated increase within the United States in the production and sales of diesel engined automobiles which may or may not require exhaust emission catalysts, has important implications for the platinum industry since the overall demand for catalysers and hence for platinum may prove to be lower than previously anticipated. It is likely too, that increasing quantities of platinum will be recovered from converters on scrapped automobiles later in the decade. Of course, sales of automobiles will increase as and when the present level of demand for platinum for automobile catalytic devices. It also seems likely that catalytic devices will be used on heavy vehicles as from the middle of the decade. For all these reasons the extent of the future demand for platinum is difficult to assess.

During the year the Group entered into another long-term contract with an automobile manufacturer for the supply of a significant quantity of platinum for use in that company's automobiles. This new contract, which has substantial safeguards built into it for the benefit of the Group, serves to re-emphasise the

importance of the platinum group metals to the automobile industry in those countries concerned about the harmful effect on people of exhaust emissions.

**Jewellery**  
Since 1975 Rustenburg has spent significant sums on promotional campaigns overseas to encourage the use of platinum in jewellery. The budget world-wide for the current calendar year has been raised to R8.25 million. Contributions from the trade will augment this by R0.8 million.

In Japan, the demand for platinum for jewellery fell further during the Group's financial year. The Japanese jewellery industry is generally supplied on the basis of the Free Market price and both the level of and the rapid and wide fluctuations in that price adversely affected the demand for platinum for this purpose until comparatively recently. Indeed, since August there has been a healthy recovery in demand which coincided with the return to comparative stability in the Free Market price between \$860 and \$880. It would be possible to place more confidence in the continuation of this recovery if Rustenburg's price had greater weight in the Japanese jewellery industry.

However, it is pleasing to report good progress although from a low base as measured by the uptake of platinum for jewellery in the United States of America, the United Kingdom and West Germany. It is encouraging to note that the uptake of platinum for jewellery supplied to the jewellery industry is based on Rustenburg's price as opposed to the Free Market price. It is only recently that metal has been made available for jewellery at our price in West Germany and the initial response has been more than satisfactory. The Group's policy of supplying at a reasonable and stable price may prove to be of significance as compared with the gold industry, which does not have the same opportunity.

### Base Metal Refinery

Progress on the construction of the new Matthey Rustenburg nickel-copper refinery is now well advanced and at present it is expected that commissioning will start as planned during the third quarter of 1981. The refinery's rated capacity has been raised and the final cost may be as high as R75 million if certain expenditures for additional equipment to improve recoveries are approved. Despite the higher capital expenditure required, the project still offers a satisfactory return.

### Possible Future Mining Operations

The Group has over the years investigated the potentially viable platinum reefs found in the Bushveld Igneous Complex including the L.G.2. These evaluations are regularly updated and subjected to review. In 1977 the Group patented a process for the treatment

## Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

## BITTER FEELINGS ON CHRYSLER PACKAGE

## Japanese likely to reschedule loans

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

EIGHT JAPANESE banks, which are owed nearly \$156m by Chrysler Corporation, are expected to reschedule and partially cancel the loans as part of the latest Chrysler "survival package."

Japanese banks have bitter feelings about the rescheduling proposals, not least because of the way Mr. Lee Iacocca, the Chrysler chairman, has invaded against Japanese car exports to the U.S. while failing to acknowledge the role of Mitsubishi Motor Corporation in helping keep his company in business.

The loans which the Japanese banks are being asked to reschedule originated as trade credits covering the shipment

to the U.S. of Mitsubishi cars to be sold by Chrysler. As such, they should not be treated in the same manner as Chrysler's working capital, Japanese bankers claim. Nor, say the bankers, should it be overlooked that Chrysler survived as long as it did "largely" because of booming sales of Japanese cars.

The Japanese banks are being asked by the Chrysler Loan Guarantee Board to convert half of their outstanding loans to the company into preferred stock in the company; cancel another 35 per cent and reschedule the remaining 15 per cent. Refinancing proposals are also being made to a group of seven Japanese trust banks

which held \$30m of private placement bonds issued for the U.S. company.

The reason the Japanese banks will have to accept the guarantee board's proposals, or something closely resembling them, is said to be "political" rather than commercial, meaning that Japan could not afford to expose itself to the charge that Japanese banks had precipitated a Chrysler bankruptcy.

The loan question is understood by bankers to be intimately related to the friction over Japanese car exports. If there were no political overtones, the Japanese response to the guarantee board proposals may be given the option by the Ministry of Finance of writing off the debt over three years.

## Additional Chrysler guarantees approved

BY IAN HARGREAVES IN NEW YORK

CHRYSLER CORPORATION, the struggling U.S. motor company, yesterday received official approval from the Government's Chrysler Loan Guarantee Board to draw an additional \$470m in loan guarantees.

The board's decision — a formally after last week's conditional approval — does not give Chrysler immediate access to the cash, however.

A period of 15 days has to elapse, during which time Congress, the company's workers and its suppliers are able to consider the terms of the proposed deal.

Many of the 150 banks involved only received details of the proposals yesterday. Under the deal, the banks must be prepared to surrender \$1.07bn in loans in return

for \$500m in Chrysler preferred stock and \$150m in cash, the latter payable in instalments this year, but at Chrysler's option.

Assuming this is so, Chrysler will then issue \$100m of 10-year notes in \$5,000 minimum denominations. The offer date is tentatively set for February 2.

Chrysler was granted \$1.5bn in loan guarantees by Congress more than a year ago and has so far drawn \$800m.

It will be complete by the end of the 15 days.

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## Canada studies terms of Massey rescue plan

BY CUR NEW YORK STAFF

THE CANADIAN Government was yesterday studying in what form and under what conditions it should take part in the rescue of the Massey-Ferguson farm machinery company after the agreement by bankers in London last week on their part in the deal.

Government officials said that the terms agreed by bankers for the \$750m (US\$589m) equity refinancing plan were not quite the same as those initially suggested by the company when it sought Government help.

This means that ministers will have to assess the terms of

the bank deal, before deciding on the form of Government aid, a process which could take some time.

Bankers had been working on the assumption that the Government would provide guarantees for \$200m of the new equity to be issued, but the original commitment by the Federal Government and the Provincial Government of Ontario last autumn avoided naming specific figures.

It appears that Government officials have been working with a figure of \$150m, rather than the \$200m expected by the banks.

## Second quarter boost for Digital

A QUICKENING of pace in the second quarter has brought a gain of 27 per cent in earnings to \$122.2m, or \$1.60 a share, for Digital Equipment, one of the major manufacturers of data processing equipment. All \$1.4bn sales were up 26 per cent, writes our Financial staff.

Earnings added 22 per cent to \$72m, or \$1.45 a share, in the second quarter, on sales 38 per

## AT &amp; T faces divestment to settle anti-trust case

BY OUR NEW YORK STAFF

AMERICAN TELEPHONE and Telegraph, the predominant U.S. concern, will probably have to divest itself from a substantial part of Western Electric, its principal manufacturing subsidiary, to make an out-of-court settlement in its six year old antitrust case acceptable to the U.S. Government.

Last Friday, a federal judge hearing the case, one of the most complex suits ever filed by the U.S. Government against a company, said that settlement talks between AT & T and the Government were "essentially complete."

Although the two parties have so far declined to give details of the proposed settlement, any agreement is widely expected to include a request by the Government that AT & T sell a substantial part of Western Electric, possibly divesting itself from at least one, or even 10, parts of the 20 local telephone companies in the Bell system. The entire package could require AT & T to contribute assets from its separate subsidiary, AT & T Long Distance, to enter this market through a

separate subsidiary.

But the settlement could in turn allow AT & T to set up a separate subsidiary to operate long distance services and equipment which could meet some opposition from the company's competitors in this field. These competitors have been calling for separate ownership of AT & T's long distance operations on the grounds that AT & T would otherwise have an unfair competitive advantage.

The U.S. Justice Department case against AT & T centres on charges that the company has monopolised the U.S. telephone market and should be split up.

At the same time, AT & T could, under the terms of the proposed out-of-court settlement, be allowed to enter the data processing and related enhanced communications market. Up to now, AT & T was barred from entering these fields under a 1958 consent decree with the Justice Department. The Federal Communications Commission has already given AT & T approval to enter this market through a

separate subsidiary.

As it was intended rates were unchanged on the day, but seasonal straight dollar bond prices fell by about 1% of a point.

The dollar issue for the U.S. computer group, Anacomp, delayed by the lead manager at the end of last year because of adverse market conditions, was relaunched yesterday, but in a different form. The \$15m 15-year issue carries an indicated coupon of 8.9 per cent and a conversion premium of 10.15 per cent. Warrants with the issue will allow each bond holder to buy another bond on identical terms at par. The warrants are not detachable or separately transferable. The lead manager is Morgan Grenfell.

In the Swiss foreign bond market, three private placements have been announced.

Fukuyama Transport is rapping the market for SwFr 50m of five-year notes at 6 per cent, arrived at par, through Union Bank of Switzerland, guaranteed by Fuji Bank.

Freisch Gröningsche Hypothekenbank is floating SwFr 50m of seven-year notes bearing a coupon of 6.1 per cent at 99.1 per cent through Credit Suisse, while the Belgian Banque de Telephones et des Telegraphes is paying a coupon of 6 per cent for its issue of SwFr 100m of six-year notes lead-managed by Morgan Grenfell (Switzerland).

The 1% per cent bond to 1981 for OKB, which started trading yesterday, quickly fell to a 1-point discount because of what dealers described as its very tight pricing. Outstanding paper from this issuer can easily be found with yields higher than the latest issue.

Credit Lyonnais, meanwhile, is privately placing LuxFr 50m of sovereign bonds through Kredietbank Luxembourg, Société Crédit Lyonnais Luxembourg.

The paper carries a coupon of 11.4 per cent for the first three years, falling to 11 per cent thereafter.

The privately-owned company which borrows the funds needed to buy mortgages — most of which have are insured by government housing agencies — saw its final quarter profits cut from \$87.02m to \$67.100, or from 82 cents a share to 1 cent. The total profit for the year was \$14.2m, or 24 cents a share, compared with \$161.7m, or \$2.81 a share in 1979.

The sharp drop in profits was attributed to losses on its mortgaged loan portfolio resulting from the substantial increase in average borrowing costs during the year, an increase which was not offset by the increased yield on its mortgage portfolio.

There are 114 issues of Fannie Mae bonds outstanding, with a total value of \$10.5bn.

The Federal National Mortgage Association (Fannie Mae), the U.S. Government-sponsored corporation which provides a secondary market in mortgages, saw earnings collapse last year as a result of the increased cost of borrowing.

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Companies

## INTERNATIONAL COMPANIES and FINANCE

## Key Cii post for St.-Gobain director

By Terry Dodsworth in Paris

**THE DIVERSIFIED** French industrial group, Saint-Gobain-Pompe-Mousson, has increased its management control over the CH Honeywell Bull computer group, with the appointment of M. Alain Mine as deputy general manager responsible for the company's financial affairs.

M. Mine, still in his early 30s, joined Saint-Gobain only two years ago as director of financial services. But before this move, he had already become an expert in the information and computer industry, as co-author with M. Simon-Nora of the celebrated official report on the computerised society.

A product of the ENA civil service college, which produces many of France's top-flight administrators, M. Mine left government service to become director of financial services at Saint-Gobain.

In this role, he played a key part in the group's diversification into the computer-related industries, leading to the acquisition of a controlling interest in Cii, along with a 20 per cent stake in Olivetti, the Italian office-equipment group.

Saint-Gobain is now in the process of developing technical links between Cii and Olivetti by encouraging them to work together on a number of foreign projects. M. Mine's appointment clearly fits into this development strategy, while giving the parent group a more direct insight into the workings of its subsidiary.

● Club Mediterranean reports parent company net income for the year ended last October of FF 106.3m (\$23m), an increase of 26.9 per cent. Operating profit rose by 29 per cent to FF 133.8m while cash flow increased by 28 per cent to FF 139.7m. Turnover showed an increase of 22.5 per cent at FF 1,865m.

## Two issues on German capital market

By Our Financial Staff

**TWO MAJOR** issues will be launched on the German capital market in the next few weeks. The Federal Railway is to raise between DM 600m and DM 800m, and an offering in the range of DM 800m is expected from the Federal Post Office.

Terms of the railways issue are due to be announced on Thursday of this week. The funding by the Bundespost will be unveiled early next month. The new issues are being made in the wake of a recent long-term bond offering by the German Government, which raised DM 1.5bn over ten years on a coupon of 9 per cent. This issue was priced at par.

BY DAVID WHITE IN PARIS

**FNAC** THE specialised discount store group, which became a publicly quoted company last year, expects a sharp recovery in profits and a 20 per cent increase in sales in the 12-month reporting period ending on August 31.

The group, which as a result of expansion costs and the shedding of much of its household electrical goods department suffered a 20 per cent fall in consolidated net earnings in its last financial year, expects profits to start rising at a faster rate than sales.

It is planning a sharp increase in the dividend. The majority of its shares are held by a group of consumer co-operatives.

For the last financial year, the net dividend was raised to FF 10 (S2.15) from FF 9.50 despite the lower profits.

Turnover in the first quarter of FNAC's current year was 21 per cent up. The group, a leading retailer of books, records, hi-fi, photographic and sports equipment, is planning to develop its interests in electronic gadgetry.

Several new stores in the French provinces, and one in Brussels, are scheduled to open this year and others are being planned. The Brussels store net.

FNAC sees higher earnings and sales

BY STEWART FLEMING IN FRANKFURT

**KUWAIT** YESTERDAY extended its direct investments in West German industry when it announced the purchase for more than DM 150m (\$75m) of a further 10 per cent stake in Metallgesellschaft, the leading process plant, metals and chemicals group.

Dresdner Bank, which has sold the holding to the State-owned Kuwait Petroleum Corporation, will retain about one-third of Metallgesellschaft. Last year, the company's annual sales were almost DM 9bn.

The deal raises the Kuwaiti interest in Metallgesellschaft to 20 per cent. Last May the Kuwait Government paid about DM 113m for a 10 per cent stake bought from a Zurich holding company associated with Swiss Bank Corporation.

In the wake of the initial purchase by Kuwait last year it became apparent that the Kuwaitis would be interested in expanding their holding.

How far OPEC countries expand their influence in the German economy remains a sensitive question. Kuwait, however, is considered one of the most attractive partners among OPEC countries because of its political stability and sophisticated investment policies.

Kuwait has already built up significant stakes in a number of important German companies.

including 14 per cent of Daimler-Benz and 25 per cent of Korf Stahl. The latest purchase would seem to fit in not only with what is known of Kuwait's investment policies, but also with those of other OPEC countries seeking to diversify their investments.

Although no official clearance by the West German Government is required, there can be little doubt that Kuwait's decision to increase its stake in Metallgesellschaft has been closely watched in Bonn.

Political sensitivities to foreign shareholding in strategic German companies were illustrated in 1975 when Deutsche Bank swept in to take up a major stake in Daimler-Benz, thought to be worth around DM 2bn, in order to ensure that the holding would not be sold to the Shah of Iran. The seller was the Flick family.

The dramatic change since then in West Germany's economic situation, particularly as a result of rising oil prices, has made the prospect of direct commercial links with the oil-producing States more attractive. By the same token, German interest in Mexico is also running high.

Yet there is also sensitivity towards the extent of foreign influence in strategic German companies, particularly in the light of recent history which

has demonstrated the potential political instability of some OPEC producers.

Metallgesellschaft itself can be expected to profit commercially from the transaction. Key executives say there is scope for expanded business relationships with Kuwait and speak of

its total turnover of DM 8.8bn from overseas markets.

Dresdner Bank's decision to sell 10 per cent of its stake in the company follows a number of similar announcements by German banks that they intend to dispose of major shareholdings.

Among factors which have been influencing the banks in considering disposals of portions of their substantial shareholdings in major German companies is the possibility that legislation may be enacted to require a substantial reduction in these holdings.

Voluntary partial disposal could help to take some of the political heat off the banks while leaving them with the size of shareholding they feel most comfortable with.

In addition, however, the banks can reinforce their reserves with the capital profits from sales of portions of their holdings (probably without any tax liability because of losses incurred on fixed interest investments) at a time when profits have been under pressure but capital requirements are expanding.

One factor here is changes

expected in German bank capital ratios as a result of expected legislation governing consolidated accounts.

December 1980

This announcement appears as a matter of record only.

## Shobokshi Maritime Company

All and Faid Shobokshi Group

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U.S. \$5,000,000

Revolving Credit Facility

U.S. \$10,000,000

Medium-Term Secured Loan

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Agent Bank:  
AL BAHRAIN ARAB AFRICAN BANK (E.C.)  
AL BAHRAIN

The undersigned acted as financial advisor to Shobokshi Maritime Company in this transaction.

MORGAN STANLEY INTERNATIONAL

January 16, 1981

## Kuwait lifts Metallgesellschaft stake

BY STEWART FLEMING IN FRANKFURT

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December 1980

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The issue price of the Notes is 100 per cent. The Notes have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the Notes.

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20th January, 1981

This announcement appears as a matter of record only.

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**American Express International Banking Corporation.**

December 1980

## JOBS COLUMN

## Making sense of intelligence

BY MICHAEL DIXON

MUCH HIGHBROW snickering has been going on at managers' expense as a result of two recent statements about methods of selecting people for executive jobs in Britain.

The first was made by a big company in response to a survey by the Institute of Personnel Management. The company said it saw no need to use tests of Intelligence Quotient as part of its process for choosing managers, because it was "not necessarily intelligence we are looking for."

Within days of the publication of the survey containing those words, four people poked me down in the ribs and intimated that we now knew the truth about this country's poor industrial performance, didn't we, eh?

The second statement came in the summary of a piece of research reported to the conference of the British Psychological Society. The research showed that trainee managers with higher IQs did less well, on balance, than trainees with lower IQs at tests of "management skills" such as decision-making. So, the Psychological Society's summary told us, "employers may be putting too much reliance on intelligence when selecting management trainees, and therefore be denying less bright people the chance of a job they might do even better than someone cleverer."

## Boggled

That finding was widely reported in the Press, and I have heard many comments on it. As a result, while the old ribs have remained unspoken this time, the mind has been boggled. For most of the reaction has apparently again been to the effect that British industry, having been shown to be stupidly run, needs to have its management practices radically reformed and taken over by intelligent people, such as those who run the Civil Service.

This suggests to me that, since it is important for industry to be managed by the people best equipped for the work, we are in dire need of a new kind

of intelligence test. So the Jobs Column has devised one consisting of just three questions, and hopes that readers will have a shot at it.

First, please consider the company's response to the survey in the light of the Psychological Society's research summary, and answer the following question. Can these two statements, taken together, be sensibly interpreted to mean that British industrial management is unintelligent?

Any reader who has answered "yes" is, I'm sad to say, already on the way to failing my test. For if the research findings as reported by the society are right, then the company in the survey is clearly being intelligent in not necessarily looking for intelligence when selecting its managers.

Now to the second question. Do the statements mean that managers are less "bright," in the sense of having less general intelligence, than "cleverer" people such as those who do surveys for the Institute of Personnel Management or research which gets reported at the British Psychological Society's conference?

Again the intelligent answer is "no." But readers who replied in the affirmative should not be too quick to order a call to the nearest home for mental defectives. For in answering "yes," they were probably merely reflecting a misunderstanding which is extremely common among people, such as managers, with better things to do than to try to make sense of the pronouncements of so-called social scientists.

The psychological variety there are themselves much to blame for this misunderstanding, because they frequently—and, to my mind, irresponsibly—fail to spell out what they mean when they use the words "intelligence" or "brightness" or "cleverness."

When ordinary folk hear that one person is more intelligent than a second person, we tend to take it to mean that the first person has a greater general mental ability. This attribute might be described as a superior ability to learn,

quite regardless of whatever may need to be learnt.

But this was not the meaning of the word "intelligence" as it was used in the company's reply to the survey and in the research summary. There it was used in a far more restricted sense, to mean not general mental ability, but only the narrower range of intellectual skills which are measured by testing of the IQ type.

Now to my third question. Can the two statements therefore be sensibly taken to support an argument that managerial jobs need to be radically reformed and taken over by more intelligent people?

Yet again the answer is "no."

## Disagreement

For while it might be "yes" if we were able to assess people in terms of general intelligence, we have as yet no means of doing so. The world's psychologists are still unable to agree even on whether such an attribute as general intelligence exists in any living, breathing man or woman.

Some believe it is merely a myth, maintaining like Professor Joy Guilford that "The very popular conception that intelligence is learning ability, and that it is a universal ability, regardless of the thing learned, has definitely been exploded by a number of experiments."

Others maintain that, although what general intelligence is remains undefined, it does actually exist somewhere. Moreover, while it must be made up of a greater range of mental skills than those measured by IQ testing, there must be a positive association between the IQ skills and the as yet unmeasurable "universal ability." Of the numerous psychologists who incline to this view of the matter, probably the best known is Professor Hans Eysenck.

But that does not mean that he subscribes to the view that higher IQ—a characteristic which generally distinguishes graduates from non-graduates—is necessarily a guarantee of superior managerial ability.

In most jobs there is a ceiling on the required IQ, as

differentiated from other qualities needed," he told me a while ago. "It is rather like driving. You will probably be able to drive adequately if you have an IQ of only 80. But you will not be able to drive any better just because your IQ is much higher."

For another example, to work as a personnel manager the need is for an IQ of no more than 115, but also for well developed other qualities such as responsiveness to people. A higher IQ is no substitute for the other qualities. And where the result of selecting people primarily on educational attainment is to put them into a job for which their IQ is too high and they are also ill equipped in other ways, then the effects can be bad.

"This can be a mechanism for increasing anxiety, which could lead to the personally concerned becoming highly stressed and, given an unstable tendency, developing neurosis."

That view of course supports the message of the survey reply and the research summary that where managerial—as distinct from highly intellectual specialised—work is concerned, high intelligence of the IQ kind is not needed. But that is surely no reason why anyone should go around stating that management is something which the "less bright" can perhaps do even better than "cleverer" people.

To say things like that, as I'm sure even psychologists must be aware, is to invite the general public to draw utterly false inferences. It is also to displease a kind of work which is vital to society. So the British Psychological Society needs to rule that its members should stop referring publicly to the narrow range of skills measured by IQ as "brightness," "cleverness," or even "intelligence" unless they also spell out the restricted sense in which the word is used.

The reality is that good management requires, not less, but a greater intelligence—the sort defined by Wechsler as: "The aggregate or global capacity of the individual to act purposefully, to think rationally, and to deal effectively with his environment."

America had been under the corporate microscope for some time as a possible takeover target with its share price trying to keep pace with a net tangible asset backing of ASI.01 a share. The company has reported four years of healthy profit growth but has been struggling to keep its share price much above the ASI.05 traded recently. On a price-earnings ratio of 5.5 the group is a particularly attractive target.

Late in 1978, Acmil was involved in an abortive merger move with Brambles Industries.

The 1979-80 sales boost reflects a 59 per cent increase in exports to account for 24.5 per cent of the total. Domestic sales, however, were up only 7 per cent or 7.5 per cent of the total turnover. Buoyant sales of video tape recorders (VTRs) and colour television sets in the Middle East and an improvement in sales of audio equipment, radio cassette tape recorders, measuring machines, and electronic parts to other overseas markets brought the export upsurge.

The company's VTR production line operated at full capacity with a share of 90 per cent, was raised to 4.3m units last year from 2.15m in 1979. It is projected to reach 6.5m this year, with a domestic penetration rate of 6.7 per cent and 4 per cent in the U.S. and European markets. The company expects the penetration rate in Japan to grow to 60-70 per cent eventually. Because of the strong growth prospects of the VTR market, the company is planning for capital outlays of Y55bn this year, against Y47bn in 1979-80. Most of this is designated for the expansion of VTR production.

Matsushita is confident of riding itself over the impact of the yen's appreciation this year. An increase in export prices will not damage the competitiveness of VTRs and audio equipment, according to the company.

The effect of a higher yen in the foreign exchange market in the second half of the year was matched by exchange gains stemming from its depreciation in the first half. Net financial revenues reached Y35bn against Y33bn resulting from the deployment of Y500bn in capital markets.

Matsushita's VTR production, dominating the world market with a share of 90 per cent, was raised to 4.3m units last year from 2.15m in 1979. It is projected to reach 6.5m this year, with a domestic penetration

## ACI in A\$240m bid for Acmil

BY OUR SYDNEY CORRESPONDENT

AUSTRALIAN Consolidated Industries (ACI) yesterday launched the biggest industrial takeover offer in Australian corporate history by unveiling an A\$242m (US\$385m) bid for Acmil, the building and industrial supplier.

The offer is three ACI shares and 90 cents cash for every five ACI shares, valuing Acmil at A\$1.56 each. ACI, secure in the knowledge that the Acmil Board has welcomed the bid, is also offering a cash alternative of A\$1.38 for each Acmil share.

The merger would bring two of Australia's biggest diversified industrial companies together.

Acmil had been under the corporate microscope for some time as a possible takeover target with its share price trying to keep pace with a net tangible asset backing of ASI.01 a share. The company has reported four years of healthy profit growth but has been struggling to keep its share price much above the ASI.05 traded recently. On a price-earnings ratio of 5.5 the group is a particularly attractive target.

Late in 1978, Acmil was involved in an abortive merger move with Brambles Industries.

which failed after Brambles breached stock exchange listing requirements.

ACI was also the subject of speculation concerning a possible bid, but if the Acmil merger succeeds, the company's capital will almost double to A\$220m, making it too large a target for all but a handful of companies to contemplate.

Sir Andrew Grimwade, the chairman of ACI, said the merger was a major step forward for both companies, and would result in an Australian-owned company with a broader base both for operations in Australia and for competition in overseas markets, particularly the Pacific Basin.

Over the next two or three years, Acmil would continue to operate separately until rationalisation plans were worked out.

On Friday, Acmil advised shareholders not to sell, because it was holding negotiations with two parties, but although the other group may have been offering a higher price than ACI, it was prepared to bid only for 25 per cent of the group's capital.

## Headphone tape-recorders boost Aiwa

By Our Tokyo Correspondent  
AIWA, the Japanese audio equipment maker, an affiliate of Sony—which has a stake of over 50 per cent, increased its operating profits 8.23 times to Y1.15bn (\$7.4m) in the fiscal year ended November 30. The rise reflects explosive sales of portable cassette tape-recorders with headphones.

Aiwa's net profits rose by 102.7 per cent to Y155m, on sales of \$46.51m (\$320m), up 20.7 per cent. Profits per share were Y19.57, against Y6.69. The company has declared a final dividend of Y3, making a total for the year of Y6, against Y3 previously.

During the year, sales of mini-component stereo equipment fared well both in the home market (up 14 per cent) and in the European market (up 33 per cent). The company introduced cassette tape-recorders with headphones in June last year and sold as much as 110,000 units in the six months to November.

The company hedged against the yen's appreciation by making export contracts in the forward exchange market.

For the current year, the company expects lower export profitability resulting from the yen's appreciation. However, continued buoyant sales of cassette tape-recorders with headphones (currently with a monthly production of 30,000 units) and mini-component stereo equipment are expected.

For the full year to November, Aiwa's operating profits are projected at Y1.8bn, up 19.5 per cent, and net profits at Y950m, up 32.8 per cent, on prospective sales of Y55bn, up 18 per cent over the 1979-80 year. The company plans to increase the interim dividend by Y0.5 and to pay a final dividend of Y7.00 to mark the 30th anniversary of its founding taken up.

Metcash is raising the R5.75m cash portion of the purchase price by an issue of variable rate redeemable cumulative preference shares at an initial 6.75 per cent coupon.

At present, Dion has 15 stores, mainly in the Transvaal, and is expanding its operations to give it nationwide coverage. Mr. Lionel Katz, Metcash's chairman, believes Dion's growth potential is good, particularly as, with the electrification of Soweto, black consumers are expected to increase their spending on durables and semi-durables.

Mr. Katz does not believe that the acquisition of Soweto, black consumers are expected to increase their spending on durables and semi-durables. The company plans to increase the interim dividend by 10.5 and to pay a final dividend of Y7.00 to mark the 30th anniversary of its founding.

Exports in 1980 rose to 204 per cent to 689,207 units, from 580,967, but domestic sales fell by 3 per cent to 392,369 from 404,639. Exports to the U.S. rose by 20.3 per cent to 270,964, including supplies of trucks to Ford of the U.S. while those to western Europe rose by 12.4 per cent to 189,502.

## Metcash buys interest in Dion Discount retail chain

BY JIM JONES IN JOHANNESBURG

METCASH Cash and Carry (Metcash), the R500m (\$865m) turnover, South African cash and carry wholesaler, has acquired a 30 per cent interest in the unquoted Dion Discount Centre discount retail chain for R1.5m (\$15.3m). Dion is one

of South Africa's larger retailers of furniture and household goods, and expects to report a turnover of R140m for the current year, to June 30.

The terms of the acquisition are payment of half the purchase price in cash, and half by the issue by Metcash of 9 per cent redeemable convertible preference shares of R1 par value. The preference shares are convertible at the Dion vendors' option up to April 30, 1984, at a rate of 26 preference shares for one Metcash ordinary share. However, if the conversion option is exercised, Kinet, the stores group, which owns 50 per cent of Metcash's equity, has a right to acquire half of any new ordinary shares issued in exchange for new shares in itself at a rate of nine Kinet shares for each Metcash share taken up.

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At present, Dion has 15 stores, mainly in the Transvaal, and is expanding its operations to give it nationwide coverage.

Annual output in 1980 rose 15.4 per cent to 1.21m units from 971,421 in 1979. The total comprised 736,542 cars, up 13.8 per cent over 1979, and 384,472 trucks, up 18.5 per cent.

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Banque du Rhone et de la Tamise S.A. ....	14 1/2%
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Bremen Holdings Ltd. ....	14 1/2%
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The Cyprus Popular Bl. ....	14 1/2%
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Langris Trust Ltd. ....	14 1/2%
Lloyds Bank .....	14 1/2%
Edward Manson & Co. ....	14 1/2%
Midland Bank .....	14 1/2%
Samuel Montagu .....	14 1/2%
Morgan Grenfell	

## Companies and Markets

**Brazil halts exports of coffee**

By Our Commodities Staff

**BRAZIL** HAS halted coffee exports for the first quarter of this year to consumer countries belonging to the International Coffee Organisation. Announcing this at the weekend, the Brazilian Coffee Institute (IBC) simultaneously opened registrations for May.

The institute gave no reason for the suspension but traders in Rio de Janeiro thought it was because the country's first-quarter ICO quota of 3.3m bags (60 kilos each) had been used up.

Minimum prices for April and May exports range between \$1.75 and \$2 a pound depending on grade and port of shipment.

In Hamburg, Bernhard Rothfos, leading German coffee trading company, forecast that the excess supply which has kept world prices down in recent months will soon be over.

In its latest report Rothfos said the supply-demand imbalance "will undoubtedly not continue after April."

Accelerating demand since mid-December had encountered an undersupplied market because of relatively heavy exports in the final quarter of last year and subsequent exceeding of ICO quotas by some exporting countries, the report said.

It tentatively estimated the excess of demand over supply from October to March at about 2m bags.

**Greenland salmon study**

BY OUR MADRID CORRESPONDENT

**SPANISH FARMERS** have estimates that losses have reached Pta 22bn (£113m) and has promised to aid the worst-hit regions in the south where there has been no rain since July.

Throughout Spain, reservoirs are filled to less than 50 per cent of capacity, 19 per cent less than at the same time last year, and the anti-drought measures which normally mark the country's scorching summers, are being hurriedly implemented.

Recent gales, which have added to the general state of alarm caused considerable damage to winter crops grown under glass and plastic in the southern province of Almeria. Initial estimates were of losses in excess of Pta 4bn.

But so far the main losses have been caused by severe frosts in the olive-growing provinces of Jaen and Cordoba and, to a lesser extent, in the citrus areas of Valencia and Seville. Olive losses in Jaen have been estimated at Pta 8bn. But olive growers say the losses are Pta 9bn.

Agricultural experts say the main corn growing belt of central north Spain has not been affected so far.

**BRITISH COMMODITY MARKETS****BASE METALS**

**COPPER**—Easier on the London Metal Exchange. After opening at £205 three months came under pressure throughout the morning as dealers in gold and silver reacted to the news of a day's fall of £7.50. However, good trade interest was noted at this level and thereafter the market edged higher as forward metal closing the last kerb at £791.50 ended by a firm opening on Comex. Turnover 23,400 tonnes.

**COPPER**—+ or p.m.—Official—  
Copper Official + or Unofficial—  
£ 2 £ 2 £ 2

Warebars Cash... 767.5 -14.774.5-5.5 -4.5  
3 months 781.2 -17.785.5-5.5 -1.5  
4 months 789.5 -14.7  
Cathodes Cash... 748.50 -11.5 755.4 -2  
3 months 771.2 -17.785.5-5.5 -2  
Straits E. £831.10 -1.44 -  
New York... -  
Morning: Standard, cash £5,755.50, 45, 50, 55, three months £5,840, 3c, 15, 17, 20, 25, 28, 30, 32, 35, 38, 40, 42, 45, 48, 50, 52, 55, 58, 60, 62, 65, 67, 68, 65.5, 58, 59, 65, 68, 70, 75, 70, Kerb: Standard, three months £5,975, 80, 92, 95, 105, Kerb: Three months £6,025, 105, 110, 115, 120, 125, 130, 135, 140, 145, 150, 155, 160, 165, 170, 175, 180, 185, 190, 195, 200, 205, 210, 215, 220, 225, 230, 235, 240, 245, 250, 255, 260, 265, 270, 275, 280, 285, 290, 295, 300, 305, 310, 315, 320, 325, 330, 335, 340, 345, 350, 355, 360, 365, 370, 375, 380, 385, 390, 395, 400, 405, 410, 415, 420, 425, 430, 435, 440, 445, 450, 455, 460, 465, 470, 475, 480, 485, 490, 495, 500, 505, 510, 515, 520, 525, 530, 535, 540, 545, 550, 555, 560, 565, 570, 575, 580, 585, 590, 595, 598, 600, 605, 610, 615, 620, 625, 630, 635, 640, 645, 650, 655, 660, 665, 670, 675, 680, 685, 690, 695, 698, 700, 705, 710, 715, 720, 725, 730, 735, 740, 745, 750, 755, 760, 765, 770, 775, 780, 785, 790, 795, 798, 800, 805, 810, 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4145, 4150, 4155, 4160, 4165, 4170, 4175, 4180, 4185, 4190, 4195, 4200, 4205, 4210, 4215, 4220, 4225, 4230, 4235, 4240, 4245, 4250, 4255, 4260, 4265, 4270, 4275, 4280, 4285, 4290, 4295, 4300, 4305, 4310, 4315, 4320, 4325, 4330, 4335, 4340, 4345, 4350, 4355, 4360, 4365, 4370, 4375, 4380, 4385, 4390, 4395, 4400, 4405, 4410, 4415, 4420, 4425, 4430, 4435, 4440, 4445, 4450, 4455, 4460, 4465, 4470, 4475, 4480, 4485, 4490, 4495, 4500, 4505, 4510, 4515, 4520, 4525, 4530, 4535, 4540, 4545, 4550, 4555, 4560, 4565, 4570, 4575, 4580, 4585, 4590, 4595, 4600, 4605, 4610, 4615, 4620, 4625, 4630, 4635, 4640, 4645, 4650, 4655, 4660, 4665, 4670, 4675, 4680, 4685, 4690, 4695, 4700, 4705, 4710, 4715, 4720, 4725, 4730, 4735, 4740, 4745, 4750, 4755, 4760, 4765, 4770, 4775, 4780, 4785, 4790, 4795, 4800, 4805, 4810, 4815, 4820, 4825, 4830, 4835, 4840, 4845, 4850, 4855, 4860, 4865, 4870, 4875, 4880, 4885, 4890, 4895, 4900, 4905, 4910, 4915, 4920, 4925, 4930, 4935, 4940, 4945, 4950, 4955, 4960, 4965, 4970, 4975, 4980, 4985, 4990, 4995, 4998, 5000, 5005, 5010, 5015, 5020, 5025, 5030, 5035, 5040, 5045, 5050, 5055, 5060, 5065, 5070, 5075, 5080, 5085, 5090, 5095, 5100, 5105, 5110, 5115, 5120, 5125, 5130, 5135, 5140, 5145, 5150, 5155, 5160, 5165, 5170, 5175, 5180, 5185, 5190, 5195, 5200, 5205, 5210, 5215, 5220,

# Gilts optimistic about inflation and interest rates Equities overshadowed but 30-share index edges up

## Account Dealing Dates

Option  
First Declarer Last Account Dealings, Options Day  
Jan. 12 Jan. 22 Jan. 23 Feb. 2  
Jan. 26 Feb. 5 Feb. 6 Feb. 13  
Feb. 9 Feb. 26 Feb. 27 Mar. 9  
\*\* "New Time" dealings may take place from 9 am two business days earlier.

Strength in Gilt-edged securities dominated London stock markets yesterday. The market reflected optimism about the downturn in inflation accelerating this month and over a view that Minimum Lending Rate could be reduced by 2 per cent before or on Budget day, March 10. Domestic investment funds were drawn by yields ranging to over 14 per cent on longer maturities, while overseas money was enticed by the pound's highly creditable performance yesterday; the possibility of previously blocked Iranian funds being re-invested following agreement on the release of the U.S. hostages was considered to be no more than a talking point at present.

Gilt quotations began to move higher from the outset, but the upturn was contained by a fair amount of selling. The sales were soon absorbed, however, and later both ends of the market adopted a strong tone which culminated with medium and long closing nearly a point up in places. The shorts were also active and the prominent Foster's Wren was the high-point Treasury 15 per cent issue, which although settling a shade under the day's best, gained 1 to 165½.

## Barclays Bank down

Conflicting views about UK economic trends were sufficient reason for investors to ignore equities again. Most leading shares traded within a narrow compass, but ICI provided an exception: down to a four-year low initially, the shares picked 2 dearer at 63½. Benlow were quoted at 36p ex rights with the new nil paid shares at 3p premium.

## Booth Int. leap

Talk that a broker had downgraded his profit estimates brought further pressure to bear on ICI which fell to 28p, the lowest since 1976, before closing 1 down on balance to 28p. Fisons eased 3 to 138p, while Blagdon & Nokes gave 14 to 18p and William Ranson 16 to 190, the last-named in a thin market.

The shoe sector provided an outstanding firm feature in Booth International which leapt 21 to a 1980-S1 peak of 55p following the agreed bid terms from Garret Schalhart, unaltered at 75p. Stylo attracted speculative buyers and finished 8 to the good at 142p.

Leading Stars were firm all

7p, following a fair turnover. Adverse comment ahead of the divided season due to start next month prompted dullness in the major clearing banks. Barclays were particularly vulnerable to selling and closed 15 down at 260. Midland ended 5 off at 320, while Lloyds and NatWest eased 3 to 327p and 327p respectively.

In Discounts, Alexander hardened 3 to 270p, while Wm. Bassell & Sons appreciated 3 to 30p and Sunrie Clothes added 5 to 30p.

The Electrical leaders maintained a firmer trend, but trading was extremely quiet. GEC firmed 5 to 550p and Baez a similar amount to 295p, while Plessey closed 3 better at 260p. Ferranti moved up 17 to 452p, while Cray Electronics rec-

ognised 5 to 180p.

Insurances declined throughout the list on scattered selling and lack of support. San Alliance lost 8 to 185p and Royal 6 to 332p, while London United Investments eased 5 to 150 and GRE 4 to 285p.

Significant movements in Buildings were confined to secondary issues. Press suggestions that the company could attract a bid stimulated speculative interest in J. O. Walker which jumped 18 to 135p.

Howard Shuttering firmed 2 to 27p in response to satisfactory interim results, while Y. J. Lovell, preliminary figures on Thursday, added 5 to 180p.

Richards and Wellington revived with a gain of 3 at 29p, but profit-taking clamped 15 from recently firm Burnett & Hallamshire, 885p. A Press mention encouraged further buying of M. J. Gleeson, which touched 65p before closing 2 dearer at 64p. Benlow were quoted at 36p ex rights with the new nil paid shares at 3p premium.

Scattered firm features and speculative enthusiasm developed for Wm. Fraser, but the overall volume of business in equities showed little improvement.

Nevertheless, the absence of influence and the tone improved after an uncertain start. Down one point at the first calculation, the FT Ordinary share index edged forward to close a net 1.7 up at the session's best of 456.5.

Only 185 contracts were arranged in the Traded option market yesterday. A useful business was seen in Shell and BP, in which 104 and 175 deals were done respectively.

Yesterday saw the debut of Dunton on the Unlisted Securities Market; the shares opened and closed at 7p, after touching

ponded to the increased dividend and profits with a rise of 6 to 32p and Muirhead gained 5 to 31p on continuing bid hopes. Movements otherwise were uneven against holders. Unilever encountered fresh offerings and ended 13 more to 229p. Electromotors put 15 to 130p. Electronic Components 15 to 160p. Ferranti 15 to 250p. Advances Press mentioned a reduction of 5 to 180p in Sound Diffusion.

Awaiting the annual report, Westland encountered buying interest and closed 6 to the good at 125p, while Vickers, helped by speculation about a possible statement on defence spending today, finished a similar amount higher at 140p, after 122p. Among the other occasional movements, Brooke Tool found support and put on 3 to 155p, while Vosper reacted 5 to 85p, after last Friday's speculative flurry which put 15 on the shares. Other dull spots included Midland Industries, 3 down at 52p. Meggit Holdings held 15 despite the sharp fall in annual profits.

Press suggestions that the preliminary profits, due to be

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